Purpose and scope

This Policy sets out the Group’s Anti-Bribery and Corruption (AB&C) zero risk appetite and the principles that form the foundation for the Group’s AB&C management framework. This framework enables the Group to prevent, detect and respond to Bribery and Corruption risks and to comply with AB&C laws in the jurisdictions in which the Group operates.

This Policy applies to the Group, its Directors (Executive and non-Executive), Employees and Third Parties acting for or on behalf of the Group. The Policy covers any activity or behaviour undertaken during the course of, or in connection with, employment or acting on behalf of the Group, regardless of the geographical location in which that activity or behaviour occurs.

This Policy applies to all Group entities and BU/SUs where entities have delegated operational responsibility to the BU/SU.

For those parts of the Group that are impacted by foreign or local laws, regulatory requirements or contractual obligations that conflict with this Policy, the Group AB&C Standard, or the Group Gifts & Entertainment Procedure, the BU/SU or Group entity must comply with the more stringent standard and ensure that local laws are not contravened.

PTBC, AHL and ASB maintain local AB&C Policies in accordance with the Subsidiary Governance Framework. CBA Europe N.V. maintains a local AB&C Policy in accordance with local regulatory requirements.

Policy statement

The Group, its Employees, Directors and Third Parties, must be aware of and understand the Group’s AB&C obligations and requirements in order to address, and protect the Group and its people from Bribery and Corruption risks.

Policy requirements

The AB&C Principles set out below should be read in conjunction with the Group AB&C Standard.

1. Zero appetite towards Bribery, Corruption and Facilitation Payments

We have zero appetite towards Bribery, Corruption and Facilitation Payments. Employees, Directors and Third Parties acting for or on behalf of the Group are prohibited from:

- engaging in any kind of Bribe, Facilitation Payment, or corrupt behaviour, regardless of whether or not a benefit is given to or received by another person, including Public Officials, and regardless of the value of the benefit;

- carrying out any dishonest accounting or concealment of complete and accurate financial activity; and

- making political donations in the form of cash/money on behalf of the Group; other political related expenditure, such as sponsorships, memberships, payments to attend political events, and gifts or entertainment to be given to political stakeholders or senior government officials, must undergo appropriate approvals and conform with relevant policies, standards and procedures.

Offering or making a Facilitation Payment of any kind is prohibited, regardless of the provisions of applicable law. Where a Facilitation Payment is required to protect
against perceived or actual immediate danger to personal safety, it must be immediately reported to Protective Security, Financial Crime Compliance or the relevant local BU/SU risk and compliance team.

We identify, manage and mitigate our Bribery and Corruption risks by:

- undertaking AB&C risk assessments to identify Bribery and Corruption risks each BU/SU may reasonably face, giving consideration to the nature of our organisation, our Employees, Third Parties, customer types, occupation and industry of our customers and Third Parties, transactions and business practices, and the location of the BU/SU and its business activities;
- responding to events, relationships or enterprises that could increase or alter a BU/SU’s risk exposure;
- implementing appropriate systems, controls, processes and procedures to mitigate and manage each BU’s Bribery and Corruption risks, as identified through the risk assessment;
- making a record of AB&C risks and associated controls in RiskInSite in accordance with the Compliance Management Framework and Operational Risk Management Framework; and
- conducting regular monitoring and testing of AB&C processes and controls to evaluate their effectiveness and identify and respond to opportunities for continuous improvement.

We foster a culture of speaking up to encourage reporting of any suspicion of a Bribery and/or Corruption incident, or other concerns relating to AB&C without fear of reprisal.

We work to ensure all Eligible Persons understand:

- how to report a Bribery and/or Corruption incident, or other concern relating to AB&C;
- their right to remain anonymous and what happens when they report their concerns; and
- how they will be supported so that they can feel safe in expressing their concerns and not be subject to reprisals in response to expressing their concerns.

All allegations of Bribery and Corruption or other related concerns are to be reported at the earliest opportunity or upon the concern being discovered via the relevant Bribery and Corruption reporting channels listed below.

If You have concerns about your own wellbeing, treatment at work or career prospects as a result of speaking up, the Group has a whistleblowing program, managed in accordance with the Group Whistleblower Policy, to protect Eligible Persons who make disclosures and to provide support to people speaking up in relation to Bribery and Corruption and other related matters.

<table>
<thead>
<tr>
<th>Principal channels for reporting Bribery and Corruption concerns</th>
</tr>
</thead>
<tbody>
<tr>
<td>Line management</td>
</tr>
<tr>
<td>Directly to your line manager, Manager once Removed (MOR) or Senior Management</td>
</tr>
<tr>
<td>Group Investigations</td>
</tr>
<tr>
<td>[redacted]</td>
</tr>
<tr>
<td>Financial Crime Compliance</td>
</tr>
<tr>
<td>Group AB&amp;C Officer (EGM FCC)</td>
</tr>
<tr>
<td>SpeakUP Hotline</td>
</tr>
<tr>
<td>1800 773 258 (free call inside Australia)</td>
</tr>
</tbody>
</table>
We assess and investigate all allegations of Bribery, Corruption and other related AB&C matters independently of BU/SUs and determine whether or not the allegation is substantiated. If substantiated, it must be determined whether the conduct amounts to AB&C reportable conduct requiring escalation to the CBA Board, Board Risk and Compliance Committee, Group AB&C Officer, relevant EGM/GE and CROs, the relevant legal team, HR, regulators and enforcement agencies, as appropriate.

Regulatory reporting obligations may arise if a Bribery or Corruption incident occurs.

4. Transparency and record keeping

We maintain transparency and mitigate Bribery and Corruption risks through our policies, standards and procedures relating to:
- gifts and entertainment;
- political donations and lobbying;
- conflicts of interest;
- corporate expenses;
- Employee due diligence and recruitment;
- donations and sponsorships; and
- Third Parties.

We maintain appropriate records of financial and non-financial controls and ensure that they are accurate and protected against improper use or loss of integrity.

We comply with the recording, reporting and approval requirements set out in the Group Gifts and Entertainment Procedure, Group Conflicts Management Policy and Group Expense Management Policy and Procedures.

5. Due Diligence

*Employee Due Diligence*

We identify and manage any Bribery and Corruption risks in relation to all prospective and existing Employees and Directors by undertaking appropriate due diligence screening with the objective of ensuring their identity, honesty and integrity.

We undertake due diligence screening on all Employees and Directors:
- prior to their commencement of their role with the Group; and
- in circumstances which are subject to ongoing Employee due diligence requirements.

Screening is undertaken in accordance with the Financial Crime Employee Due Diligence Group Standard.

*Third party due diligence*

We must know who we are doing business with and who is conducting business on our behalf.

In relation to Third Parties, BU/SUs:
6. Training and awareness

We ensure that Employees, Directors and Third Parties are aware of the Group’s zero appetite towards Bribery and Corruption, and promote a culture of compliance with AB&C obligations.

We periodically communicate to our Employees and Third Parties the Group’s commitment to its AB&C risk appetite and prevention of Bribery and Corruption.

We provide an ongoing AB&C risk awareness training program to Employees and Directors which includes information on when and how to seek advice and how to report any concerns or suspicions of Bribery and Corruption. BU/SUs maintain records of AB&C training completion and monitor training completion rates.

We undertake all assigned AB&C training and successfully complete the post-training assessment and/or attestation. This includes:

- mandatory AB&C Risk Awareness training module in the Financial Crime modules; and
- for Employees within designated High Risk Roles, AB&C for High Risk Roles training.

BU/SUs should consider whether further targeted training is also appropriate for Employees, Directors and/or Third Parties in light of:

- the activities and location(s) of the BU/SU’s operations;
- any identified Bribery and/or Corruption incidents, or other concerns arising in relation to AB&C;
- the apparent existence of AB&C red flags as set out in the Group AB&C Standard; and/or
- the assessment that a Third Party represents a heightened level of AB&C risk.

BU/SUs should develop and conduct targeted training, as necessary, in consultation with FCC.

Compliance with AB&C regimes

We comply with:

- all applicable AB&C laws and regulations relevant to the BU/SU’s jurisdiction, which at a minimum includes the Australian Criminal Code Act 1995 (Cth), UK Bribery Act 2010 and US Foreign Corrupt Practices Act 1977;
- any other AB&C or related laws that require compliance even where business activity may be carried out in another country, (i.e., any legislation with extra-territorial effect); and
- reporting and accounting obligations imposed by regulators and/or enforcement agencies.

Accountabilities

The accountabilities for this Policy are set out below. Detailed accountabilities are set out in the Group AB&C Standard.

<table>
<thead>
<tr>
<th>If you are:</th>
<th>You are accountable for:</th>
</tr>
</thead>
</table>

Group Anti-Bribery and Corruption Policy
Effective: 31 December 2020
## Group Anti-Bribery and Corruption Policy

**Effective:** 31 December 2020

<table>
<thead>
<tr>
<th>Role</th>
<th>Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CBA Board</strong></td>
<td>Approving this Policy, and any material changes to it.</td>
</tr>
<tr>
<td><strong>Group Chief Risk Officer</strong></td>
<td>Reporting to the Chief Executive Officer, Group NFRC and Board Risk and Compliance Committee on any breaches or material issues regarding AB&amp;C matters.</td>
</tr>
</tbody>
</table>
| **Group AB&C Officer (EGM FCC)** | Overseeing the design and implementation of the Group’s AB&C management framework.  
- Promoting a culture of compliance with the AB&C obligations through periodically communicating the Group’s commitment to the prevention of Bribery and Corruption.  
- Providing advice and guidance on AB&C controls/frameworks and issues relating to AB&C.  
- Ensuring that the Group’s AB&C management systems comply with the principles set out in this Policy and the Group AB&C Standard.  
- Reporting and escalating AB&C matters to the appropriate stakeholders (including the Chief Risk Officer) and relevant governance forums, including the Group NFRC and Board Risk and Compliance Committee.  
- Ensuring this Policy and the Group AB&C Standard are periodically reviewed, and updated, in consultation with the BU/SUs. |
| **BU/SU BEAR Accountable Executive [Line 1]** | Ongoing oversight regarding Bribery and Corruption risk as it affects BU/SU accountabilities and ensuring implementation and compliance with principles set out in this policy and the Group AB&C Standard. |
| **BU/SU Senior Management [Line 1]** | Supporting your staff in meeting the requirements of this policy.  
- Escalating any AB&C-related concerns to FCC and/or Group Investigations, as appropriate.  
- Escalating all Bribery and/or Corruption allegations raised by Employees to Group Investigations at the earliest opportunity. |
| **BU/SU Line Management and MORs [Line 1]** | Escalating Bribery and/or Corruption allegations raised by Employees to Group Investigations at the earliest opportunity. |
| **Employees [Line 1]** | Ensuring you comply with the principle of a zero appetite towards Bribery, Corruption and Facilitation Payments.  
- Understanding the process for ‘speaking up’ and reporting AB&C matters.  
- Being aware of and responding to AB&C risks and incidents, including reporting Bribery and Corruption concerns internally to line management, FCC, Group Investigations, the SpeakUP Hotline, SpeakUP Online and/or in accordance with Whistleblower or AB&C escalation and reporting processes.  
- Meeting the requirements of other relevant Group policies, standards and procedures, any BU/SU AB&C procedures and record keeping requirements. |
<table>
<thead>
<tr>
<th>Role/Function</th>
<th>Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>BU/SU Risk &amp; Control function</td>
<td>• Completing your mandatory AB&amp;C Risk Awareness Training, post-training assessment and/or attestation and, if required, AB&amp;C training for high risk roles within the assigned timeframes.</td>
</tr>
<tr>
<td>BU/SU Risk &amp; Control function [Line 1]</td>
<td>• Developing and implementing appropriate processes, procedures, systems and controls to comply with this policy and the Group AB&amp;C Standard.</td>
</tr>
<tr>
<td>NFR Committees</td>
<td>• Ensuring adequate oversight of Bribery and Corruption risk through the respective BU/SU NFR Committees and other governance forums, as appropriate.</td>
</tr>
<tr>
<td>FCC [Line 2]</td>
<td>• Monitoring and testing over AB&amp;C compliance in accordance with the Group's Three Lines of Accountability framework.</td>
</tr>
<tr>
<td>FCC</td>
<td>• Providing support and guidance to BU/SUs in relation to the AB&amp;C framework.</td>
</tr>
<tr>
<td>FCC</td>
<td>• Accepting and/or approving BU/SU AB&amp;C escalations.</td>
</tr>
<tr>
<td>FCC</td>
<td>• Maintaining and reviewing this policy, the Group AB&amp;C Standard and supporting resources biennially, at a minimum.</td>
</tr>
<tr>
<td>FC Assurance</td>
<td>• Providing a monitoring and assurance function over BU/SU compliance with the principles set out in this Policy and the Group AB&amp;C Standard and overseeing monitoring activities on Bribery and Corruption risks, including analysis and reporting to stakeholders pursuant to its risk-based FC Assurance Plan.</td>
</tr>
<tr>
<td>Group Investigations</td>
<td>• Ensuring allegations of Bribery and Corruption reported are investigated.</td>
</tr>
<tr>
<td>Group Investigations</td>
<td>• Escalating allegations of Bribery and Corruption reported in accordance with the Group AB&amp;C Standard.</td>
</tr>
<tr>
<td>Group Audit &amp; Assurance [Line 3]</td>
<td>• Conducting an independent review of the AB&amp;C management framework in accordance with the Group Audit &amp; Assurance plan and the Group’s Three Lines of Accountability framework.</td>
</tr>
<tr>
<td>Compliance statement</td>
<td>Compliance with this Policy supports compliance with AB&amp;C laws in the jurisdictions in which the Group operates. This Policy forms part of the Group AB&amp;C compliance framework which is a framework of systems, processes and controls to prevent, detect and respond to Bribery and Corruption risks.</td>
</tr>
<tr>
<td>Breach of policy</td>
<td>All reasonable steps will be undertaken to comply with this Policy.</td>
</tr>
<tr>
<td>Breach of policy</td>
<td>A breach of this Policy may be regarded as misconduct, which may result in disciplinary action (including termination of employment or engagement).</td>
</tr>
</tbody>
</table>
This Policy must be read together with the Group AB&C Standard, which sets out the minimum requirements necessary for complying with this Policy. Failure to follow the Group AB&C Standard may amount to a breach of this Policy.

BU/SUs and Employees, Directors and Third Parties must also recognise that:

- A breach of AB&C laws may result in legal or regulatory action including criminal proceedings and the revocation of licences, significant reputational damage and/or financial loss - to Employees, Group entities and to the Group as a whole.

- A Group entity may be liable for the failure to prevent the Bribery of a foreign Public Official or another person by an Employee or a Third Party acting for or on behalf of the Group if the Employee or a Third Party bribes for the profit or gain of the Group entity even where the Employee or the Third Party has not been convicted of the foreign Bribery offence. The entity may have a defence where it can demonstrate that it had adequate procedures in place designed to prevent the commission of an act of foreign Bribery by its Employees or a Third Party acting for or on behalf of the Group.

- The offence of Bribery of a foreign Public Official can apply even when the conduct occurred outside the jurisdiction to which the offence relates.

- Employees who are Directors of the Group’s majority and/or minority owned subsidiaries and investments may also be exposed to personal liability for breaches of AB&C laws.

- All Employees are personally responsible for protecting the Group, its reputation and themselves from the risks arising from Bribery and Corruption. Personal penalties apply where individuals fail to comply with AB&C laws, including financial penalties and imprisonment.

- The Group will cooperate with authorities if any legal, regulatory or criminal investigations or proceedings are brought in relation to alleged violation of AB&C laws. This includes in relation to any investigation of, or proceedings relating to, Employees or Third Parties.

Steps should be taken to continue to enhance processes and controls in response to mitigating the re-occurrence of incidents of Bribery and/or Corruption.

Potential or confirmed breaches of the obligations outlined in this policy must be escalated according to the Group Issue Management Standard or Group Compliance Incident Standard and Procedures, and in accordance with the Group AB&C Standard.

Material breaches of this policy must be reported to the CBA Board and Board Risk and Compliance Committee.

### Definitions

In this Policy, defined terms are capitalised. Those terms have the meaning given to them below or, if not defined below, in the Group Policy Glossary.

**Anti-Bribery and Corruption.**

The offer, promise, giving, requesting, authorising or receiving of anything of value (whether a financial or other advantage) directly or indirectly to another person(s) with the intention of influencing or rewarding improper performance.

‘Another person’ can include, but is not limited to: a Public Official, Third Party, supplier, customer, etc.

Bribery can include either ‘active bribery’, in which a person offers or gives something of value to influence performance or obtain an unfair advantage, or ‘passive bribery’, in which a person receives, attempts to receive, or requests
something of value in exchange for improper performance.

**Corruption**
An act or omission for an improper or unlawful purpose, which involves the abuse of a position of trust or power.

**Eligible Persons**
Refer to the definition in the Group Whistleblower Policy.

**Employee**
For the purposes of this policy and the Group AB&C Standard, an Employee includes:
- Permanent employees: employed directly through the Group as a regular, maximum term, casual, non-executive director, international assignee or intern.
- Contractors: employed through a preferred recruitment agency.
- Service providers: employed by a Third Party vendor and have access to the Group’s IT network and systems.

**Facilitation Payment**
A payment of minor value paid to a Public Official via unofficial channels to expedite or secure the performance of a routine government action of a minor nature.

**Financial Crime Compliance (FCC)**
For the purposes of this policy and the Group AB&C Standard, FCC operates as a Line 2 function in Risk Management and includes policy and regulatory engagement, advisory and assurance responsibilities.

**Group Investigations**
The team that is accountable for managing the SpeakUP Program and the investigation of internal fraud, serious misconduct and major external fraud events involving serious or organised crime.

**High Risk Roles**
Roles that meet the high risk role characteristics defined in the Group Financial Crime Employee Due Diligence Standard.

**MOR**
Manager Once Removed

**Protective Security**
The team in Financial Services that is accountable for security incident response and the 24/7 Security Operations Centre that answers phone-calls to the Group Emergency Hotline.

**Public Official (foreign or domestic)**
A Public Official is an elected or appointed official, employee or representative of a government (which includes the executive, legislative, administrative, military, or judicial branches of a government; a political party; or a government-owned, government-controlled, or government-funded corporation, institution or charity) at any level, and may include:
- Government regulators and persons acting in an official capacity on behalf of government regulators;
- Employees of self-regulatory organisations in the financial services industry (even if the self-regulatory organisation is not government-sponsored);
- Members of a royal family;
- Officials or public office candidates of any political party;
- Officers, directors or employees of organisations with government ownership or control (as defined below), including:
  - Sovereign wealth funds;
  - Public pension funds;
  - State owned or controlled organisations, such as hospitals, financial institutions, utility companies and other corporations;
- Officers, directors or employees of educational institutions that are established or operated by a federal, state, or local government entity; and
- Officials of public international organisations and persons acting in an official capacity for or on behalf of governments or public international organisations, including but not limited to:
- The World Health Organisation;
- United Nations development agencies;
- International Red Cross;
- International Monetary Fund; and
- The World Bank Group.

“Government ownership or control” means a single government or its instrumentality, which:

- Owns at least 50% of an entity; or
- Exercises actual management or control of an entity, irrespective of its ownership percentage.

The definition of a Public Official varies across jurisdictions. BU/SUs should refer to their BU/SU legal team, Group legal counsel, FCC or their local risk and compliance team for detailed guidance on definitions.

**Senior Management**

General Manager (or equivalent) and above.

**Third Party**

Any external party with whom the Group has, or plans to establish, some form of business relationship. A Third Party may include, but is not limited to:

- suppliers/ vendors;
- agents, brokers, advisers, dealer groups (i.e., any type of external third party or intermediary involved in facilitating or selling Group products);
- providers of merchant payment processing services;
- asset or fund managers and custodians;
- loyalty partnerships/ alliances;
- merger and acquisitions targets, joint ventures and partnerships; and
- any person who performs services for or on behalf of the Group (and does not meet the Employee definition).

This Third Party definition excludes individuals and organisations that are only customers of the Group, and not additionally engaged in any of the above capacities.

**Policy governance**

<table>
<thead>
<tr>
<th>Policy Approver</th>
<th>CBA Board</th>
</tr>
</thead>
<tbody>
<tr>
<td>Exemption Authority</td>
<td>Group Chief Risk Officer</td>
</tr>
<tr>
<td>Policy Owner</td>
<td>EGM Financial Crime Compliance (Group AB&amp;C Officer)</td>
</tr>
<tr>
<td>Policy Support</td>
<td>Financial Crime Compliance or BU/SU Risk and Compliance</td>
</tr>
<tr>
<td>Review Cycle</td>
<td>Biennially</td>
</tr>
</tbody>
</table>

**Relevant documents**

- GPF Glossary
- Group Anti-Bribery and Corruption Standard
- Group Compliance Incident Standard and Procedures
Group Anti-Bribery and Corruption Policy

Effective: 31 December 2020

Group Issue Management Standard and Procedure
Compliance Risk Management Framework
Operational Risk Management Framework
Code of Conduct
Group Whistleblower Policy
Group Gifts and Entertainment Procedure
Group Conflicts Management Policy
Group Supplier Lifecycle Policy and Procedures
Group Expense Management Policy and Procedures
Financial Crime Employee Due Diligence Standard
Global Financial Crime Risk Identification and Assessment Methodology

External sources of obligations

- Australian Criminal Code Act 1995 (Cth)
- UK Bribery Act 2010
- US Foreign Corrupt Practices Act 1977
- Other AB&C laws relevant to a BU/SU’s jurisdiction.

Document revisions

<table>
<thead>
<tr>
<th>Version</th>
<th>Approval Date</th>
<th>Effective Date</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>5.0</td>
<td>29/04/2018</td>
<td>1/05/2018</td>
<td>Material revisions to format, policy principles and definitions.</td>
</tr>
<tr>
<td>6.0</td>
<td>11/12/2018</td>
<td>11/12/2018</td>
<td>Revision to template and minor adjustments to text.</td>
</tr>
<tr>
<td>6.1</td>
<td>28/06/2019</td>
<td>28/06/2019</td>
<td>Revision to template; immaterial revisions to Principles 1 and 6, and definitions.</td>
</tr>
<tr>
<td>6.2</td>
<td>24/06/2020</td>
<td>24/06/2020</td>
<td>Immaterial revision to Principle 2 in relation to risk assessment frequency.</td>
</tr>
<tr>
<td>6.3</td>
<td>9/12/2020</td>
<td>31/12/2020</td>
<td>Annual review; immaterial revisions approved by CBA Board.</td>
</tr>
</tbody>
</table>