

#### **Disclaimer**

The material that follows is a presentation of general background information about the Group's activities current at the date of the presentation, 11 February 2015. It is information given in summary form and does not purport to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor.

#### **Cash Profit**

The Management Discussion and Analysis discloses the net profit after tax on both a statutory and cash basis. The statutory basis is prepared and reviewed in accordance with the Corporations Act 2001 and the Australian Accounting Standards, which comply with International Financial Reporting Standards (IFRS). The cash basis is used by management to present a clear view of the Group's underlying operating results, excluding items that introduce volatility and/or one-off distortions of the Group's current period performance. These items, such as hedging and IFRS volatility, are calculated consistently with the prior comparative period and prior half disclosures and do not discriminate between positive and negative adjustments. A list of items excluded from statutory profit is provided in the reconciliation of the Net profit after tax ("cash basis") on page 3 of the Profit Announcement (PA) and described in greater detail on page 15 of the PA and can be accessed at our website:

http://www.commbank.com.au/about-us/shareholders/financial-information/results/

#### **Our Vision and Values**

#### **Our Vision**

To excel at securing and enhancing the financial wellbeing of people, businesses and communities

#### **Our Values**

Integrity
Have the courage to do and say what's right

Collaboration
Listen and work as one inclusive team

**Excellence**Do your best

Accountability

Take ownership and follow up

**Service**Help others

#### **Consistent strategy**

#### **People**



#### Focus on the customer

#### **Productivity**



Cultural change driving service and efficiency benefits

#### **Technology**



**Customer value through world-class** technology and operations

#### **Strength**



Long term support for our customers

# **Our strategy**

#### **Customer Focus**

**Capabilities** 









**Growth Opportunities** 

"One CommBank"

Continued growth in business and institutional banking

Disciplined capability-led growth outside Australia



**TSR Outperformance** 

# Additional information

# Snapshot 1H15

| Financial           |       |           |  |  |
|---------------------|-------|-----------|--|--|
| Cash earnings (\$m) | 4,623 | 8%        |  |  |
| ROE (Cash)          | 18.6% | (10) bpts |  |  |
| Cash EPS (\$)       | 2.84  | 8%        |  |  |
| DPS (\$)            | 1.98  | 8%        |  |  |
| Cost-to-Income      | 42.2% | (70) bpts |  |  |
| NIM (bpts)          | 212   | (2) bpts  |  |  |

| Operating Performance                 | by Div | vision <sup>2</sup> |
|---------------------------------------|--------|---------------------|
| Retail Banking Services (\$m)         | 3,111  | 9%                  |
| Business and Private Banking (\$m)    | 1,127  | 6%                  |
| Institutional Banking & Markets (\$m) | 959    | 6%                  |
| Wealth Management (\$m)               | 408    | 3%                  |
| NZ (NZ\$m)                            | 680    | 14%                 |
| Bankwest (\$m)                        | 515    | 3%                  |

| Balance Sheet                    |     |           |  |  |
|----------------------------------|-----|-----------|--|--|
| Total assets (\$bn)              | 851 | 9%        |  |  |
| Total liabilities (\$bn)         | 800 | 9%        |  |  |
| FUA (\$bn)                       | 275 | 5%        |  |  |
| RWA (\$bn)                       | 353 | 6%        |  |  |
| Provisions to Credit RWAs (bpts) | 125 | (27 bpts) |  |  |

| Capital & Funding                   |       |         |  |  |
|-------------------------------------|-------|---------|--|--|
| Capital – CET1 (Int'I) <sup>3</sup> | 13.3% | na      |  |  |
| Capital – CET1 (APRA)               | 9.2%  | 70 bpts |  |  |
| LT wholesale funding WAM (yrs)      | 3.9   | 0.1     |  |  |
| Deposit funding                     | 63%   | -       |  |  |
| Liquids (\$bn)                      | 151   | 10%     |  |  |





<sup>1</sup> All movements on prior comparative period unless stated otherwise

<sup>2</sup> Operating Performance is Total Operating Income less Operating Expense. Wealth Management excludes property.

The Group has revised its international measure of CET1 at 31 December 2014 with the methodology consistent with that detailed in the August 2014 PwC Australia report commissioned by the ABA. The key changes in methodology include differences in calculating RWA for residential mortgages, specialised lending and corporate exposures.

# **Continuing growth**

|                              | Dec 14 | Dec 14 vs<br>Dec 13 |
|------------------------------|--------|---------------------|
| Statutory Profit (\$m)       | 4,535  | 8%                  |
| Cash NPAT (\$m)              | 4,623  | 8%                  |
| ROE – Cash (%)               | 18.6   | (10) bpts           |
| Cash Earnings per Share (\$) | 2.84   | 8%                  |
| Dividend per Share (\$)      | 1.98   | 8%                  |

# Additional information

#### **Business Unit Summary**

|                               |                       |                  |       | 11113 42 11114        |       |              |                              |
|-------------------------------|-----------------------|------------------|-------|-----------------------|-------|--------------|------------------------------|
| Business<br>Unit <sup>1</sup> | % of<br>Group<br>NPAT | Operating Income | Costs | Operating Performance | LIE   | Cash<br>NPAT | Cost-to-<br>Income<br>Dec 14 |
| RBS                           | 43%                   | 7%               | 2%    | 9%                    | (10%) | 12%          | 34%                          |
| ВРВ                           | 16%                   | 6%               | 5%    | 6%                    | (21%) | 8%           | 38%                          |
| IB&M                          | 14%                   | 6%               | 5%    | 6%                    | large | (3%)         | 33%                          |
| Wealth                        | 8%                    | 5%               | 5%    | 3%                    | n/a   | 1%           | 66%                          |
| NZ <sup>3</sup>               | 9%                    | 10%              | 4%    | 14%                   | 76%   | 12%          | 40%                          |

(2%)

13%

1H15 vs 1H14

3%

5%

**BWA** 

**IFS** 

8%

1%

1%

10%



44%

61%

8%

(10%)

large

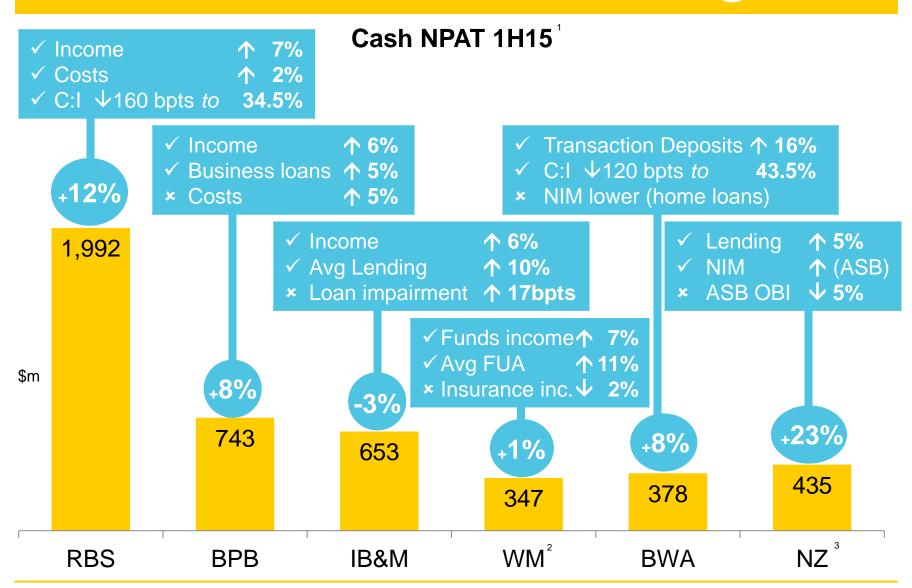
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<sup>1</sup> Excludes Corporate Centre and Other

All figures exclude the contribution from the Property transactions and businesses

<sup>3</sup> NZ result in NZD except for "% of Group NPAT", which is in AUD

## All divisions contributing



<sup>1</sup> All movements on prior comparative period except where noted

<sup>2</sup> Excluding Property

NZ result in AUD, performance metrics in NZD

# Additional information

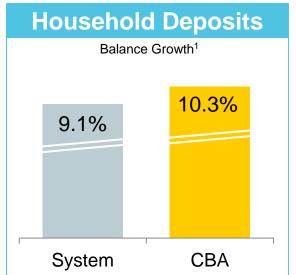
#### Market Share

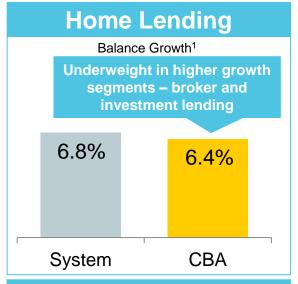
| %   | Dec 14 | Jun 14 | Dec 13 |
|---|--------|--------|--------|
| Home loans  | 25.2   | 25.3   | 25.3   |
| Credit cards – RBA <sup>2</sup>                         | 25.2   | 24.9   | 24.7   |
| Other household lending <sup>3</sup>                    | 18.6   | 18.8   | 18.2   |
| Household deposits <sup>4</sup>                         | 28.8   | 28.7   | 28.6   |
| Business lending – RBA                                  | 17.2   | 17.7   | 17.9   |
| Business lending - APRA                                 | 18.6   | 18.8   | 19.0   |
| Business deposits – APRA                                | 20.9   | 21.7   | 21.0   |
| Asset finance   | 13.4   | 13.2   | 13.3   |
| Equities trading  | 5.8    | 5.2    | 5.1    |
| Australian Retail – administrator view <sup>5</sup>     | 15.7   | 15.7   | 15.6   |
| FirstChoice Platform <sup>5</sup>                       | 11.4   | 11.5   | 11.4   |
| Australia life insurance (total risk) <sup>5</sup>      | 12.2   | 12.4   | 12.9   |
| Australia life insurance (individual risk) <sup>5</sup> | 12.1   | 12.4   | 12.6   |
| NZ home loans   | 21.7   | 21.9   | 22.1   |
| NZ retail deposits                                      | 20.6   | 20.6   | 20.4   |
| NZ business lending                                     | 11.5   | 11.0   | 10.6   |
| NZ retail FUA   | 16.5   | 16.1   | 17.0   |
| NZ annual inforce premiums                              | 29.0   | 29.1   | 29.4   |

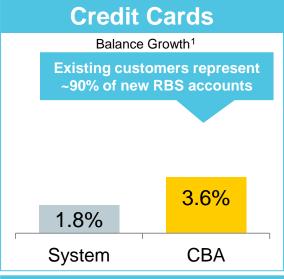
<sup>1</sup> Prior periods have been restated in line with market updates. 2 As at 30 Nov 2014. 3 Other household lending market share includes personal loans, margin loans and other forms of lending to individuals. 4 Comparatives have not been restated to include the impact of new market entrants in the current period. 5 As at 30 Sep 2014.

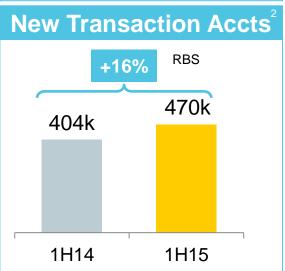


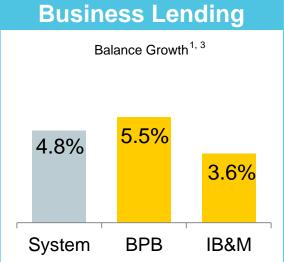
# **Continuing volume growth**

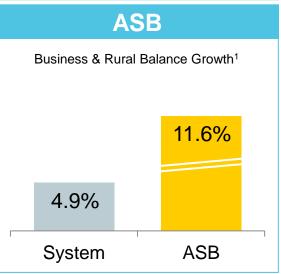












<sup>1</sup> Spot balance growth twelve months to Dec 14. Source RBA/APRA/RBNZ. CBA includes BWA except Business Lending. Business Lending is RBA.



<sup>2</sup> Includes offset accounts

<sup>3</sup> IB&M represents Core Domestic Lending balance growth and excludes Cash Management Pooling Facilities (CMPF)

# Notes

### Continued focus on the customer

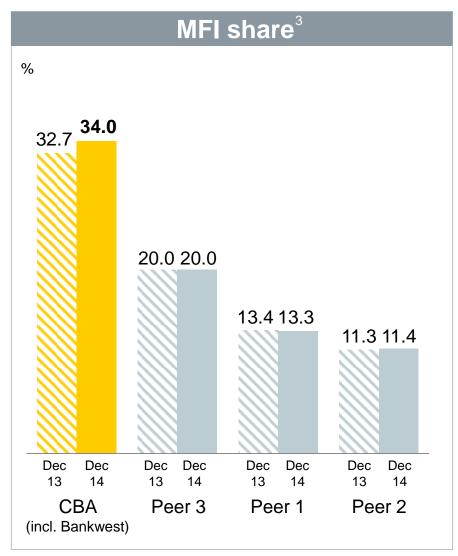
#### Retail Customer Satisfaction<sup>1</sup>

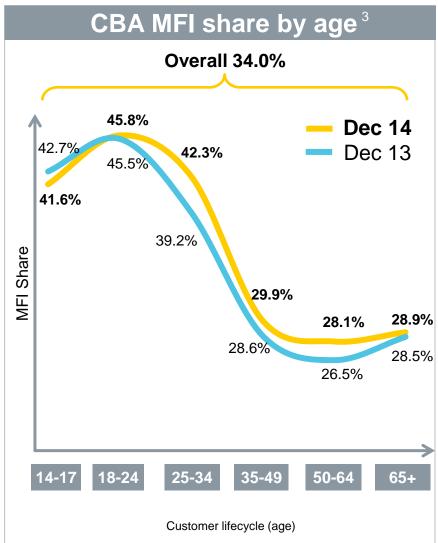


| Area                          | СВА              |
|-------------------------------|------------------|
| Business - Micro <sup>5</sup> | =1 <sup>st</sup> |
| Business - Small <sup>5</sup> | =1 <sup>st</sup> |
| Business - Medium⁵            | =1 <sup>st</sup> |
| Business - Large⁵             | 1 <sup>st</sup>  |
| <b>Wealth</b> <sup>6</sup>    | 1 <sup>st</sup>  |
| IFS <sup>7</sup>              | 1 <sup>st</sup>  |
| Internet Banking <sup>9</sup> | 1 <sup>st</sup>  |

# Notes

### **MFI** share





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# **Open Advice Review Program**



Independent Expert

Reports program outcomes publicly





Maurice Blackburn Lawyers

Independent Customer Advocates

Provides support for customers

Hon Ian Callinan AC Chairman

Hon Geoffrey Davies AO
Deputy Chairman

Hon Julie Dodds-Streeton QC Panelist

**Independent Review Panel** 

Reviews individual cases if required

McGrathNicol

Fiona Guthrie Consultant Expert Advisor Independent Forensic Expert

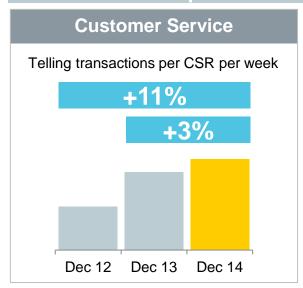
Consultant Expert Advisor

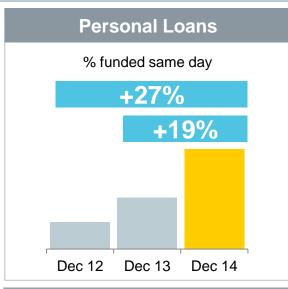
Investigates any concerns of fraud

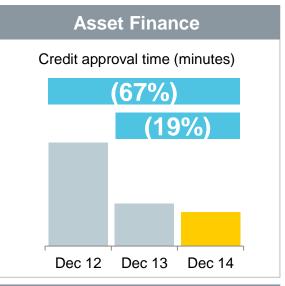
Provides expert advice

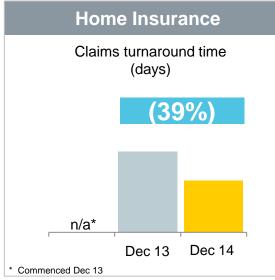
# Additional information

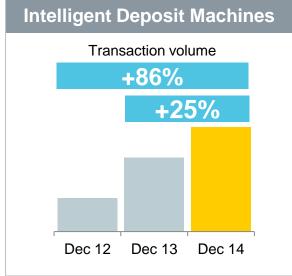
#### **Productivity metrics**

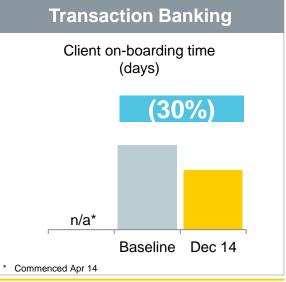












#### Productivity improving service and efficiency

#### Improving service<sup>1</sup>

Personal loans funded same day



Asset Finance – Credit approval time



Home insurance claims – turnaround time



Transaction Banking – client on-boarding time

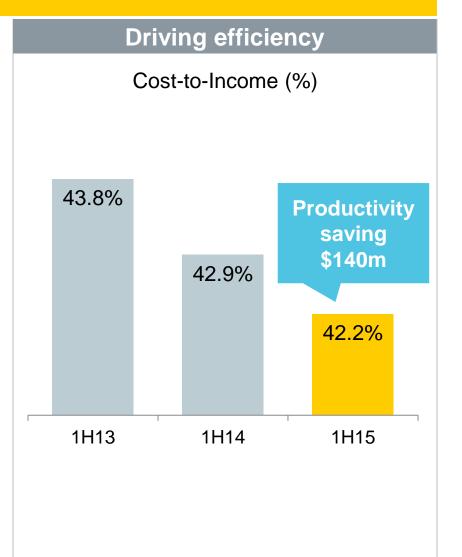


Bankwest – Business Account documents required



Regional and Agribusiness – client facing activities

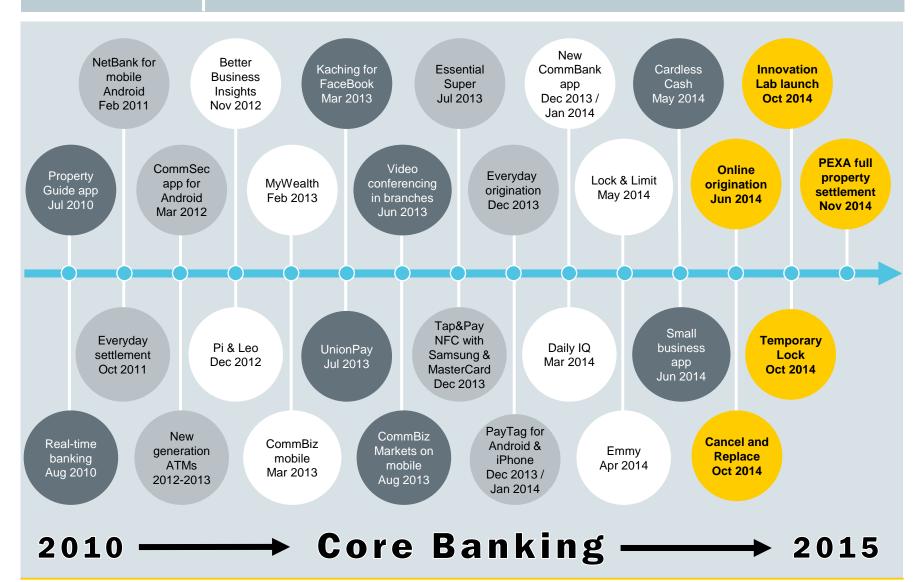






# **Additional information**

#### Leading technology, innovative solutions



# **Leading technology**

#### **Digital property settlement**



- CBA first bank to perform property purchase settlement on PEXA¹ platform
- Digitising settlement processes for improved customer experience
- Easier, simpler and faster, with less errors and greater certainty

#### Online & electronic origination



- e-docs for new home loan customers- 75% take-up where offered
- 10% of personal transaction accounts now opened through digital channels
- New business deposits opened online in real time < 10 mins</li>
- Double digit growth in motor insurance sales online

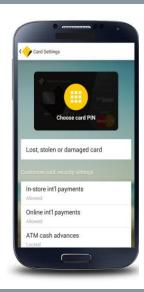


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# Leading technology

#### CommBank app





- #1 free financial app¹
- #1 in customer satisfaction<sup>2</sup>
- ~3 million unique users
- 15 million log-ons per week
- \$2.5bn in transactions per week

#### **Temporary lock**

Temporarily lock/unlock credit cards

**Oct 14** 

- >50k enabled in first 2 months
- Significant reduction in replacement card issuance

#### Cancel and replace

**Oct 14** 

- Instantly cancel and replace a lost, stolen or damaged card
- 18k requests since launch

# Notes

# **Leading technology**

#### "Albert" at the cricket





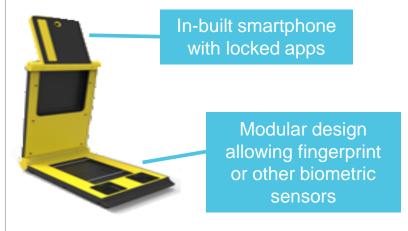
- Albert, CBA's revolutionary new EFTPOS tablet, helped the McGrath Foundation raise more than \$100,000 during the January Pink Test in Sydney
- As well as accepting card payments, Albert also issued tax receipts for high value donations using a custom-built app

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# **Leading technology**

#### Take Your Money Everywhere ("TYME")

TYME machine for ultra low cost KYC in large retail stores



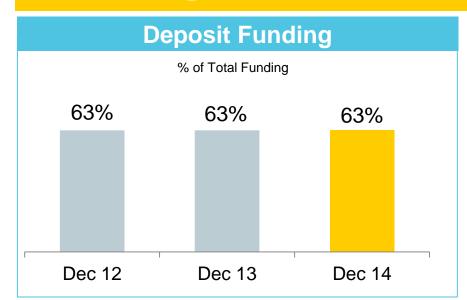


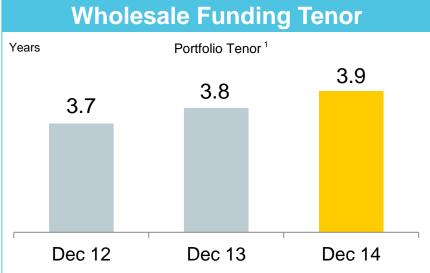


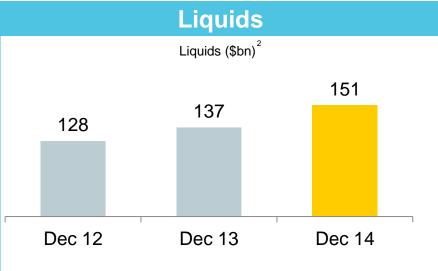
- Provides under-serviced customers access to regulated bank accounts
- Paperless, real time, ultra-low cost
- "Know Your Customer" (KYC), payments and core banking technology

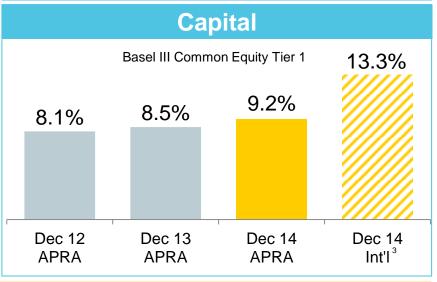
| Notes |
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# Strength to support our customers









<sup>1</sup> Weighted Average Maturity of long term wholesale debt. Includes all deals with first call or residual maturity of 12 months or greater.



<sup>2</sup> Liquids are reported net of applicable regulatory haircuts

<sup>3</sup> The Group has revised its international measure of CET1 at 31 December 2014 with the methodology consistent with that detailed in the August 2014 PwC Australia report commissioned by the ABA. The key changes in methodology include differences in calculating RWA for residential mortgages, specialised lending and corporate exposures.

|  |  | Notes |
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| Notes |
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# A strong financial result

| \$m                               | Dec 14  | Dec 13  | Dec 14 vs<br>Dec 13 |
|-----------------------------------|---------|---------|---------------------|
| Operating income                  | 11,647  | 11,067  | 5%                  |
| Operating expenses                | (4,914) | (4,751) | 3%                  |
| Operating performance             | 6,733   | 6,316   | 7%                  |
| Investment experience             | 80      | 81      | (1%)                |
| Loan impairment expense           | (440)   | (457)   | (4%)                |
| Tax and non-controlling interests | (1,750) | (1,672) | 5%                  |
| Cash NPAT                         | 4,623   | 4,268   | 8%                  |

#### **Non-cash items**

| \$m  | Dec 14 | Dec 13 |
|--|--------|--------|
| Hedging and IFRS volatility  |        |        |
| <ul> <li>Unrealised accounting gains and losses arising from<br/>the application of "AASB 139 Financial Instruments:<br/>Recognition and Measurement"</li> </ul> | (42)   | (5)    |
| Other  |        |        |
| <ul><li>Bankwest non-cash items</li></ul>  | (26)   | (30)   |
| <ul> <li>Treasury shares valuation adjustment</li> </ul>   | (20)   | (28)   |
| <ul> <li>Gain on sale of management rights</li> </ul>  | -      | 2      |
|  | (46)   | (56)   |
| Total  | (88)   | (61)   |

# **Statutory Profit up 8%**

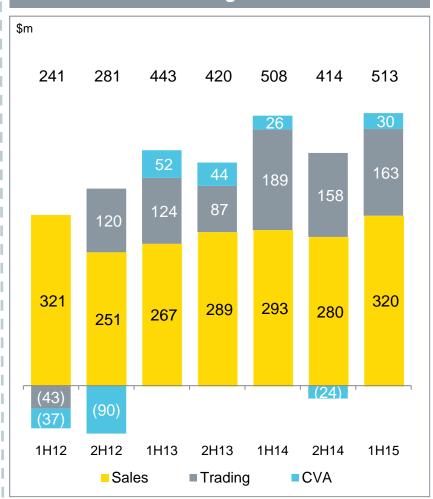
| \$m                         | Dec 14 | Dec 13 |     |
|-----------------------------|--------|--------|-----|
| Cash NPAT                   | 4,623  | 4,268  | +8% |
| Hedging and IFRS volatility | (42)   | (5)    |     |
| Other non-cash items        | (46)   | (56)   |     |
| Statutory NPAT              | 4,535  | 4,207  | +8% |

#### **Other Banking Income**

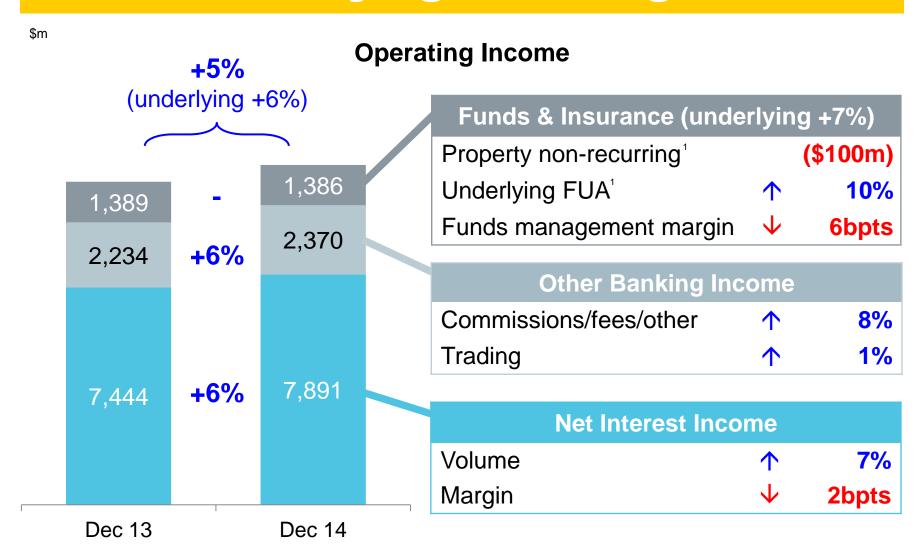
#### **Other Banking Income**

| \$m            | Dec 14 | Dec 13 | Dec 14 vs<br>Dec 13 |
|----------------|--------|--------|---------------------|
| Commissions    | 1,127  | 1,081  | 4%                  |
| Lending fees   | 528    | 537    | (2%)                |
| Other          | 202    | 108    | 87%                 |
|                | 1,857  | 1,726  | 8%                  |
| Trading income | 513    | 508    | 1%                  |
| Total          | 2,370  | 2,234  | 6%                  |

#### **Net Trading Income**

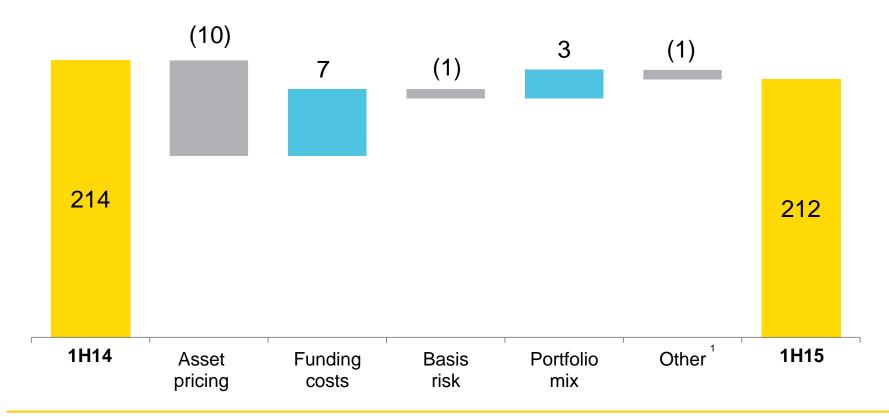


# 6% underlying income growth

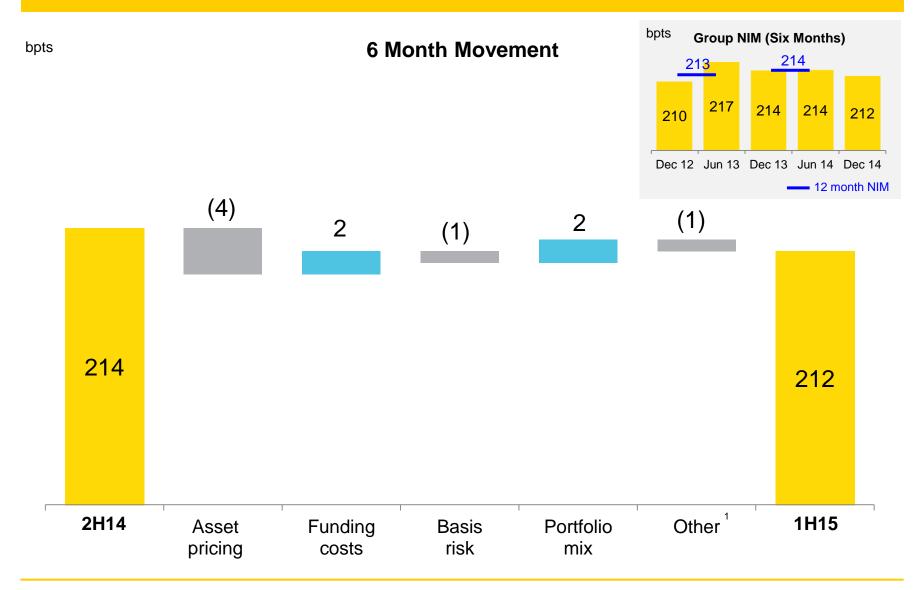


bpts

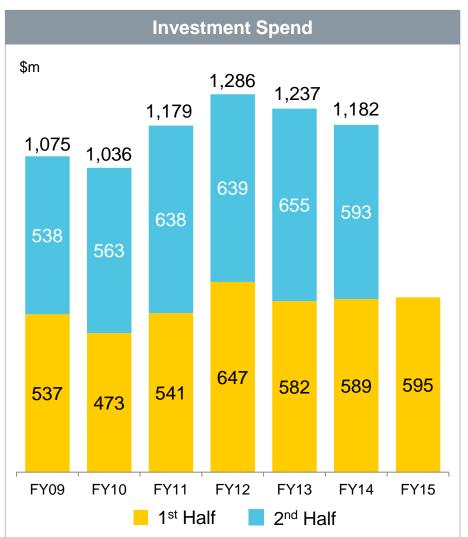
#### **12 Month Movement**

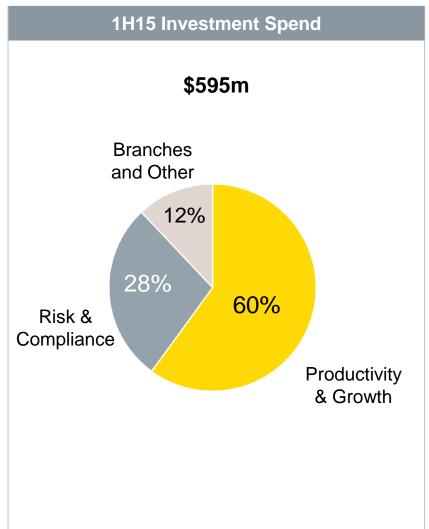


# Group NIM down 2bpts in the half

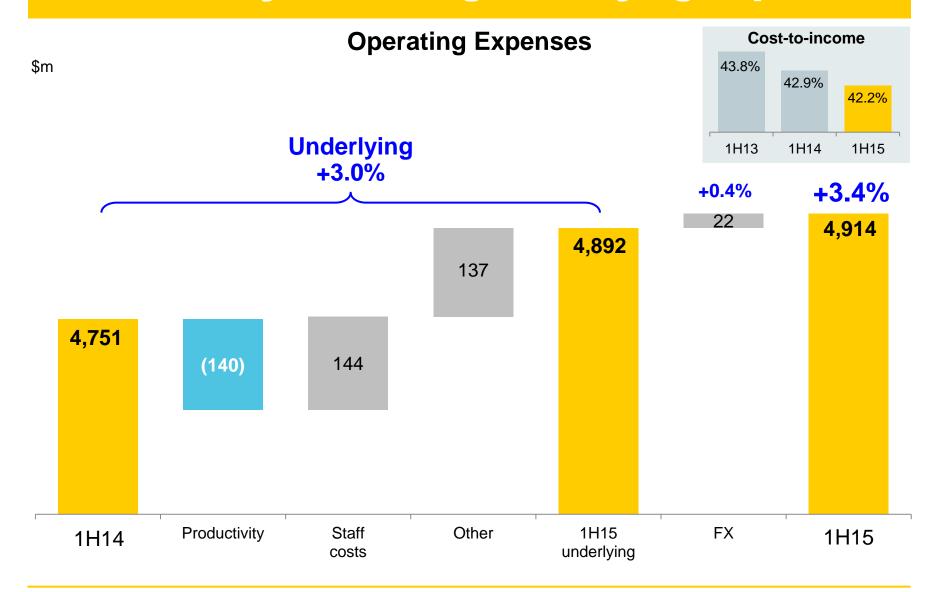


### **Investment spend**



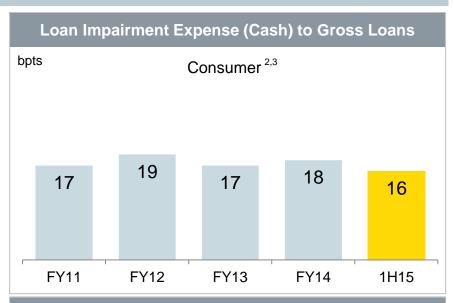


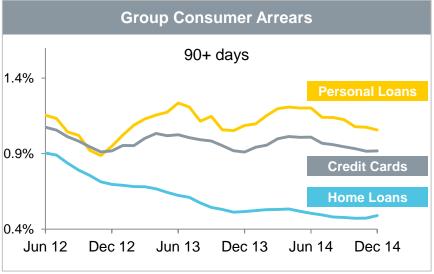
### **Productivity benefiting underlying expenses**

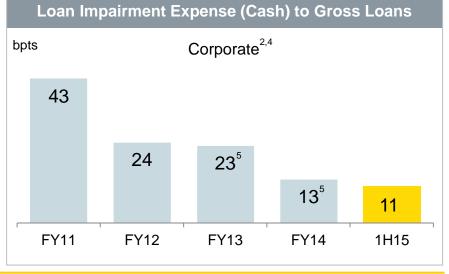


### **Credit quality**







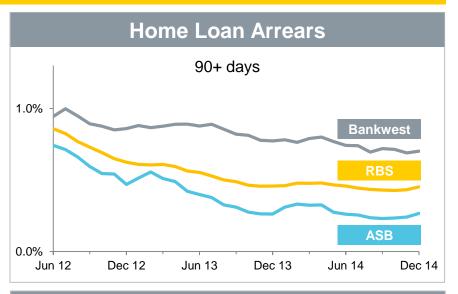


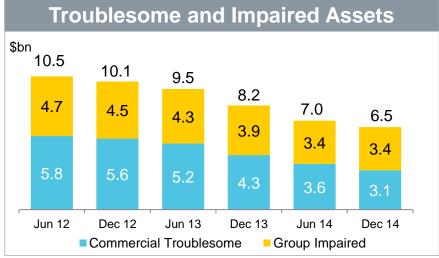
<sup>1.</sup> Total committed credit exposure (TCE) = balance for uncommitted facilities or greater of limit or balance for committed facilities. Calculated before collateralisation. Includes Bank and Sovereign exposures. CBA grades in S&P equivalents. 2. Basis points as a percentage of average Gross Loans and Acceptances (GLA). 3. Represents Retail Banking Services, ASB Retail and Bankwest Retail. 4. Represents Institutional Banking and Markets, Business and Private Banking, ASB Business, Bankwest Business and other corporate related expense. 5. Statutory LIE for FY13 26 bpts and FY14 11 bpts.



# Sound credit quality

### **Loan Impairment Expense (Cash) CBA Group** (basis points) 1 **73**<sup>2</sup> **41**<sup>3</sup> 25 21 20<sup>3</sup> 16<sup>3</sup> 14 FY09 FY10 FY11 FY12 FY13 FY14 1H15 Pro Forma





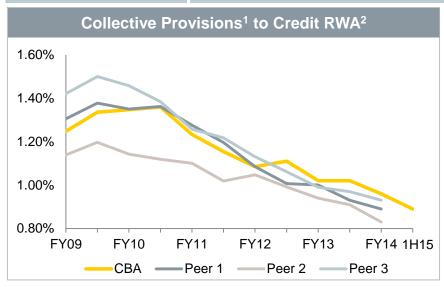
<sup>1</sup> Basis points as a percentage of average Gross Loans and Acceptances (GLA)

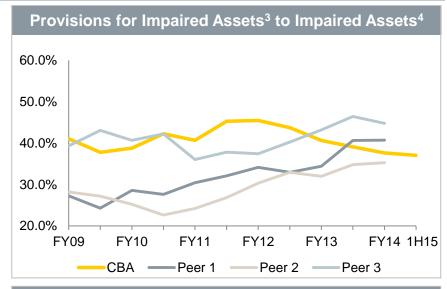
<sup>2</sup> FY09 includes Bankwest on a pro-forma basis and is based on impairment expense for the year

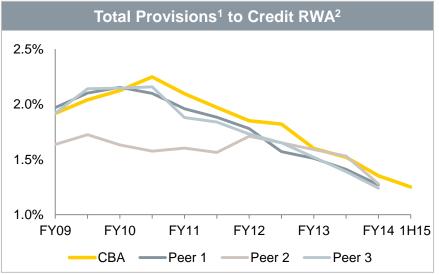
<sup>3</sup> Statutory Loan Impairment Expense (LIE) for FY10 48 bpts, FY13 21 bpts and FY14 16 bpts

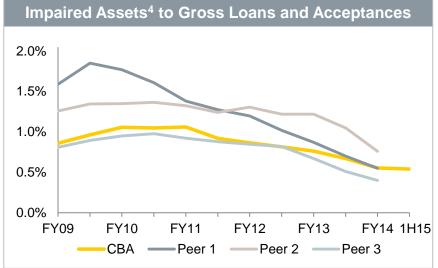
# **Additional information**

### **Provision coverage**









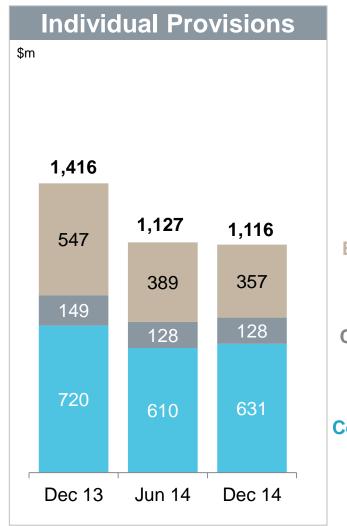
Charts based on financial year data (CBA: 31 December and 30 June, Peers: 31 March and 30 September):

- . Provisions do not include General Reserve for Credit Losses, equity reserves or other similar adjustments
- . All ratios subsequent to 1 January 2013 are based on Basel III credit RWA, all ratios prior to this date are based on Basel II/Basel 2.5 credit RWA
- 3. CBA ratios prior to June 2010 and Peers 1 & 2 ratios based on Individually Assessed Provisions to Impaired Assets
- CBA data from June 2010 has been updated for changes in the definition of impaired assets to include unsecured retail exposures which are 90 days past due

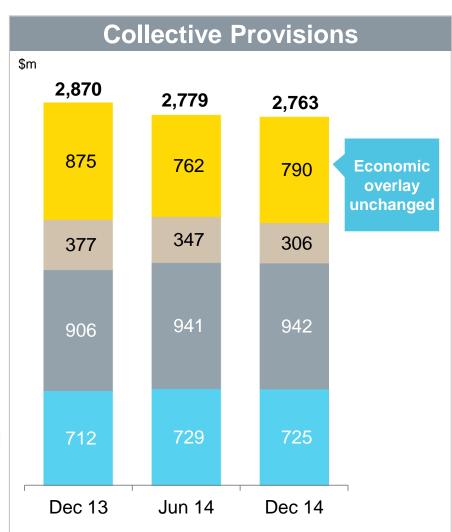




### **Provisions**

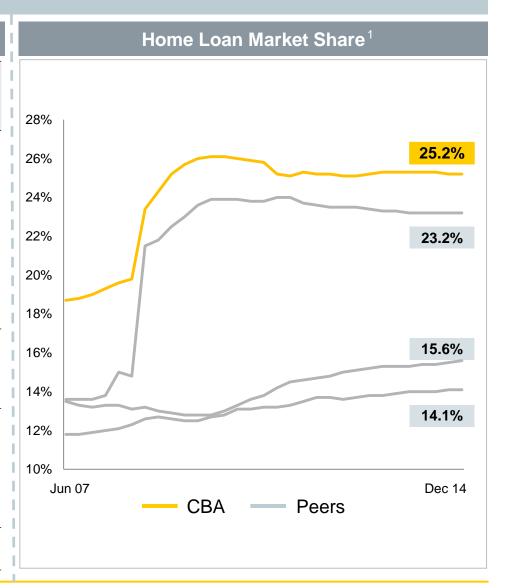




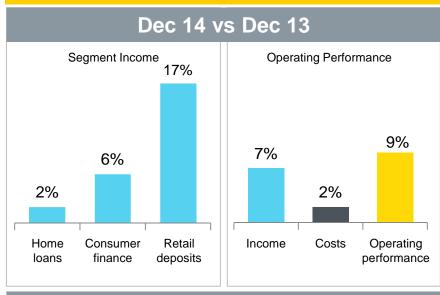


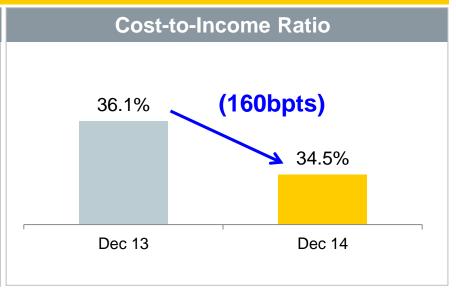
#### **Retail Banking Services**

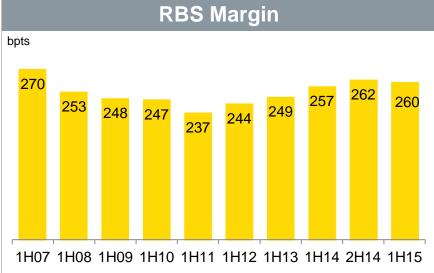
| Retail Ballkilly Services |         |                     |  |  |
|---------------------------|---------|---------------------|--|--|
| \$m                       | Dec 14  | Dec 14 vs<br>Dec 13 |  |  |
| Home loans                | 1,875   | 2%                  |  |  |
| Consumer finance          | 1,219   | 6%                  |  |  |
| Retail deposits           | 1,365   | 17%                 |  |  |
| Distribution              | 201     | 3%                  |  |  |
| Other                     | 86      | (15%)               |  |  |
| Total banking income      | 4,746   | 7%                  |  |  |
| Operating expenses        | (1,635) | 2%                  |  |  |
| Operating performance     | 3,111   | 9%                  |  |  |
| Loan impairment expense   | (268)   | (10%)               |  |  |
| Tax                       | (851)   | 12%                 |  |  |
| Cash net profit after tax | 1,992   | 12%                 |  |  |

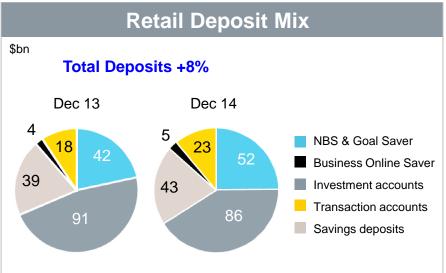


## **Retail Banking Services**









## Corporate

| Business | & Private | <b>Banking</b> |
|----------|-----------|----------------|
|----------|-----------|----------------|

| \$m                          | Dec 14 | Dec 14 vs<br>Dec 13 |  |  |  |
|------------------------------|--------|---------------------|--|--|--|
| Corporate Financial Services | 644    | 8%                  |  |  |  |
| Regional and Agribusiness    | 328    | 3%                  |  |  |  |
| Local Business Banking       | 520    | 3%                  |  |  |  |
| Private Bank                 | 161    | 10%                 |  |  |  |
| CommSec                      | 171    | 9%                  |  |  |  |
| Total banking income         | 1,824  | 6%                  |  |  |  |
| Operating expenses           | (697)  | 5%                  |  |  |  |
| Operating performance        | 1,127  | 6%                  |  |  |  |
| Loan impairment expense      | (63)   | (21%)               |  |  |  |
| Tax                          | (321)  | 9%                  |  |  |  |
| Cash net profit after tax    | 743    | 8%                  |  |  |  |

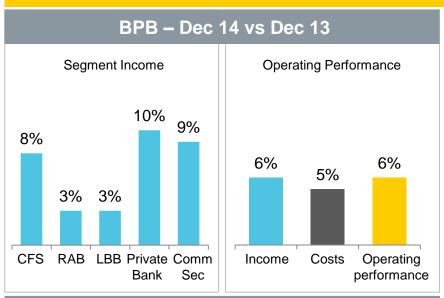
| Institutional Banking & Markets |        |                     |  |  |
|---------------------------------|--------|---------------------|--|--|
| \$m                             | Dec 14 | Dec 14 vs<br>Dec 13 |  |  |
| Institutional Banking           | 1,033  | 3%                  |  |  |
| Markets                         | 401    | 13%                 |  |  |
|                                 |        |                     |  |  |
|                                 |        |                     |  |  |
|                                 |        |                     |  |  |
| Total banking income            | 1,434  | 6%                  |  |  |
| Operating expenses              | (475)  | 5%                  |  |  |
| Operating performance           | 959    | 6%                  |  |  |
| Loan impairment expense         | (97)   | large               |  |  |
| Tax                             | (209)  | (3%)                |  |  |

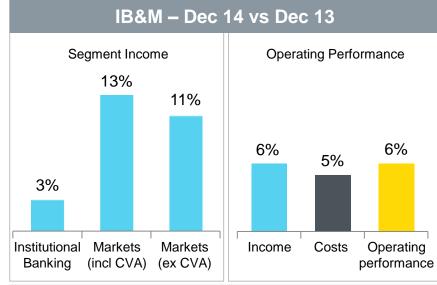
(3%)

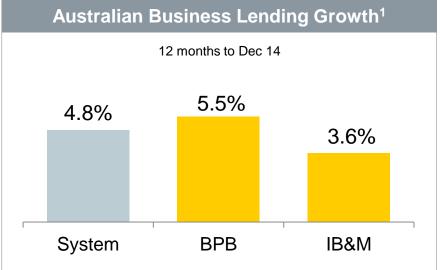
653

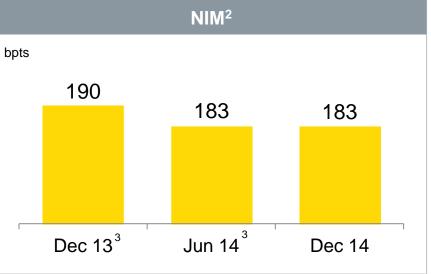
Cash net profit after tax

## Corporate









Spot balance growth twelve months to Dec 14. Source RBA. IB&M represents Core Domestic Lending balance growth and excludes Cash Management Pooling Facilities (CMPF).



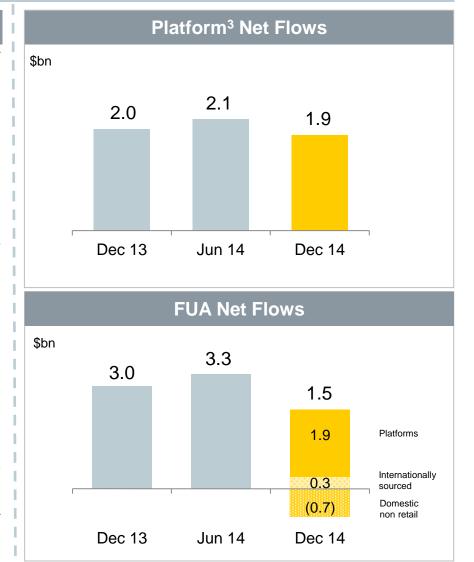
<sup>2</sup> Combined Institutional Banking and Markets and Business and Private Banking

Comparative information has been restated to conform to presentation in the current period

#### **Additional** information

### Wealth Management<sup>1</sup>

| Wealth Management                 |        |                     |  |  |
|-----------------------------------|--------|---------------------|--|--|
| \$m                               | Dec 14 | Dec 14 vs<br>Dec 13 |  |  |
| CFSGAM                            | 402    | 9%                  |  |  |
| Colonial First State <sup>2</sup> | 451    | 7%                  |  |  |
| Comminsure                        | 338    | (3%)                |  |  |
| Total operating income            | 1,191  | 5%                  |  |  |
| Operating expenses                | (783)  | 5%                  |  |  |
| Tax                               | (106)  | 15%                 |  |  |
| Underlying profit after tax       | 302    | -                   |  |  |
| Investment experience             | 45     | 10%                 |  |  |
| Cash net profit after tax         | 347    | 1%                  |  |  |















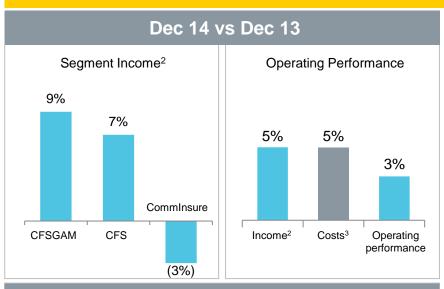


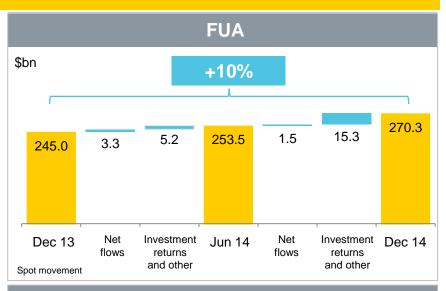
**Excludes Property** 

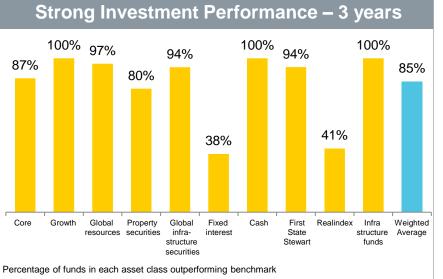
Colonial First State incorporates the results of all financial planning businesses

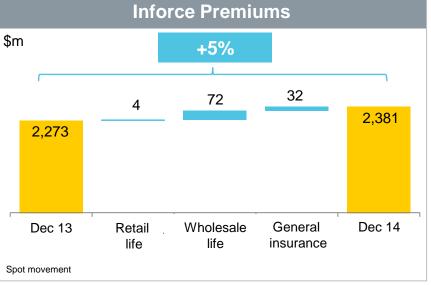
FirstChoice and Custom Solutions

# Wealth Management<sup>1</sup>























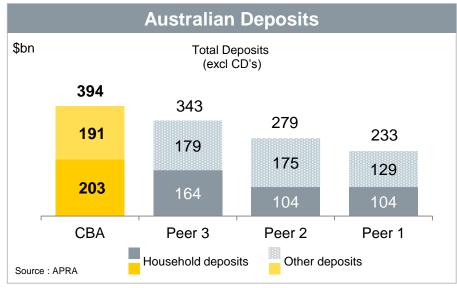
**Excludes Property** 

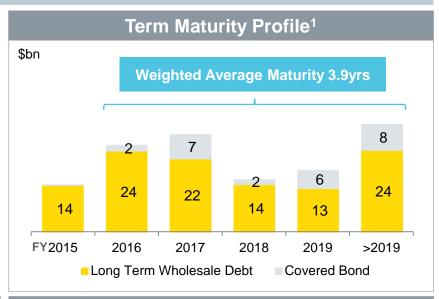
Total operating income

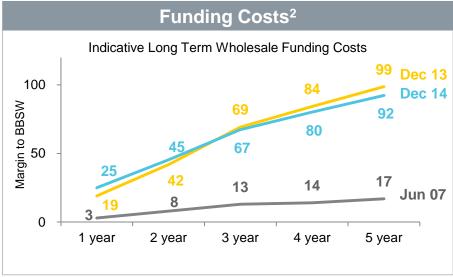
Operating expenses

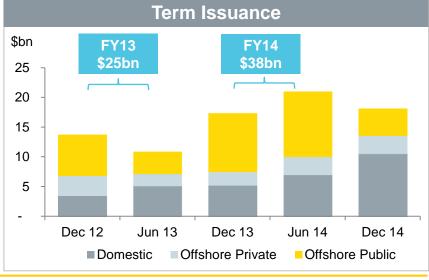
# **Additional information**

### Funding





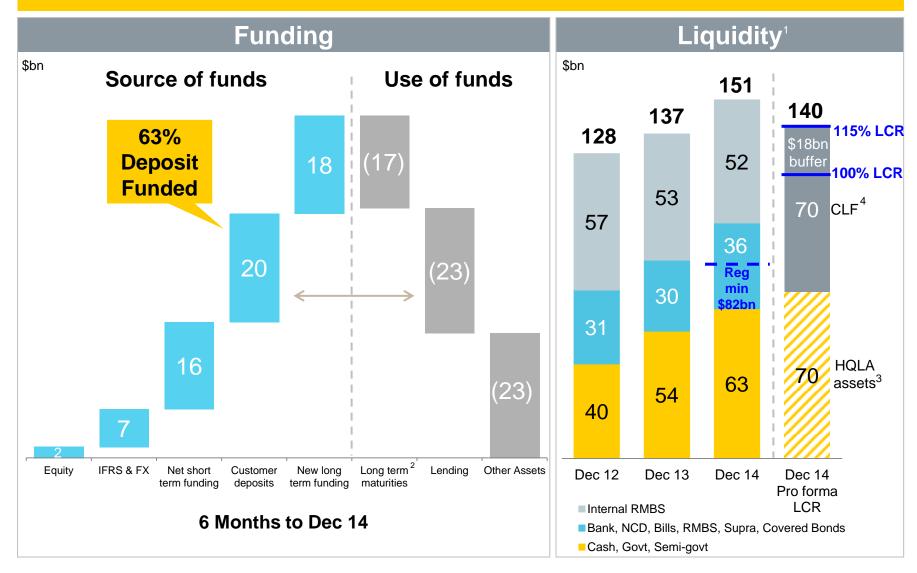




<sup>1</sup> Maturity profile includes all long term wholesale debt. Weighted Average Maturity of 3.9 years includes all deals with first call or residual maturity of 12 months or greater.

<sup>2</sup> CBA Group Treasury estimated blended wholesale funding costs

# **Funding and Liquidity**

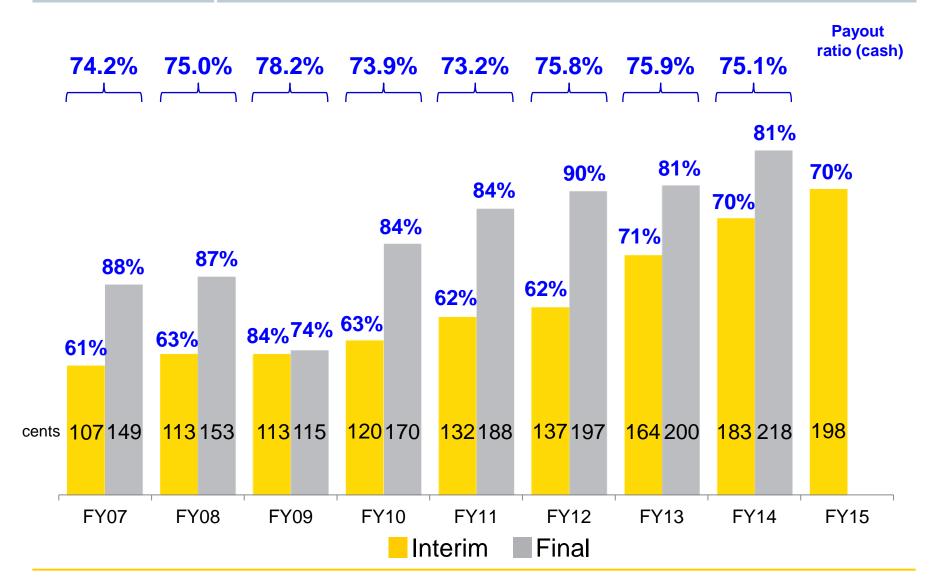


<sup>1</sup> Liquids are reported net of applicable regulatory haircuts

Includes Government Guaranteed bonds buyback

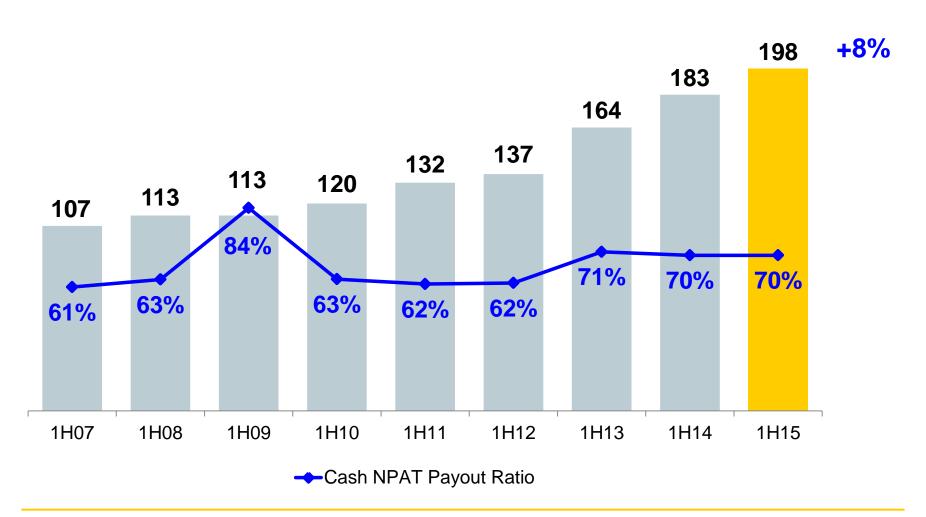
Qualifying HQLA includes cash, Govt and Semi Govt securities. Also includes \$5.6bn of RBNZ eligible securities.
 CBA provided with a CLF of \$70bn for period 1 Jan 2015 to 31 Mar 2015 inclusive, after which the CLF is \$66bn

### **Dividend per Share**

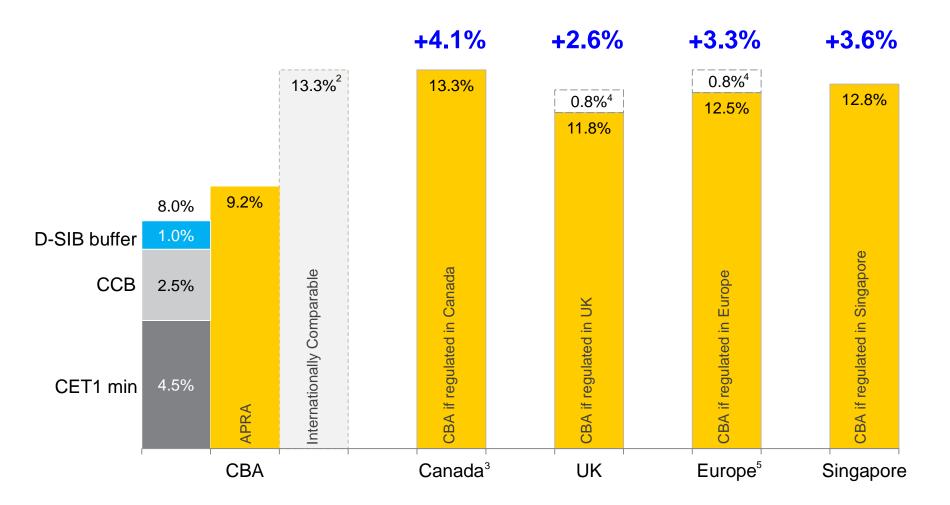


## **Interim Dividend**

cents per share



#### **CBA CET1 under various regulatory regimes**



Source: CBA and PwC.



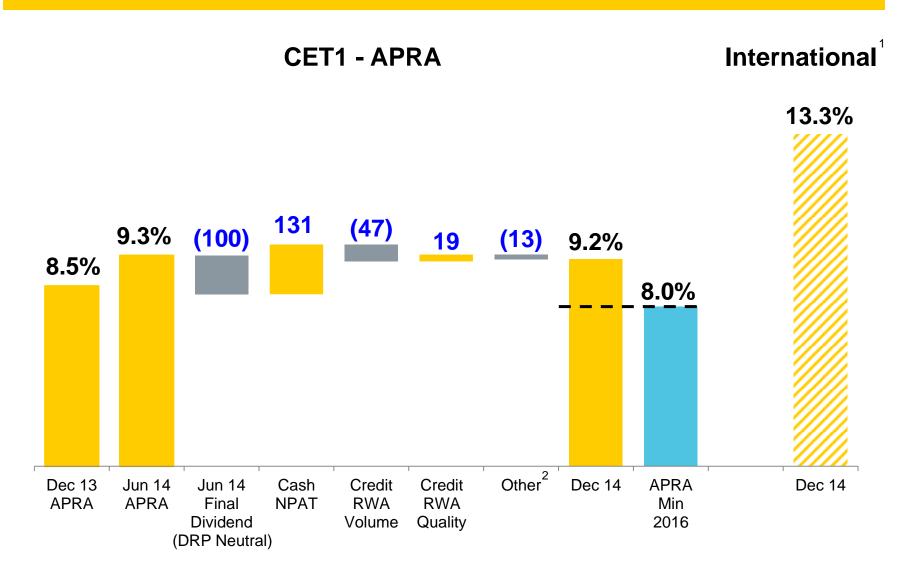
<sup>1.</sup> Calculations under the non-APRA regimes include the impact of international harmonisation as well as adjusting for additional regulatory constraints imposed by APRA which are not required in those jurisdictions

<sup>2.</sup> The Group has revised its international measure of CET1 at 31 December 2014 with the methodology consistent with that detailed in the August 2014 PwC Australia report commissioned by the ABA

<sup>3.</sup> Does not include the benefit of the Canadian Government guarantee of mortgage insurers which allows Canadian banks to realise lower risk-weights

Since 31 December 2013, UK and European banks have taken a deduction for accrued expected future dividends (if they are paying dividends)
 Based on CRD IV as implemented by the European Commission

# **Strong Capital Position**

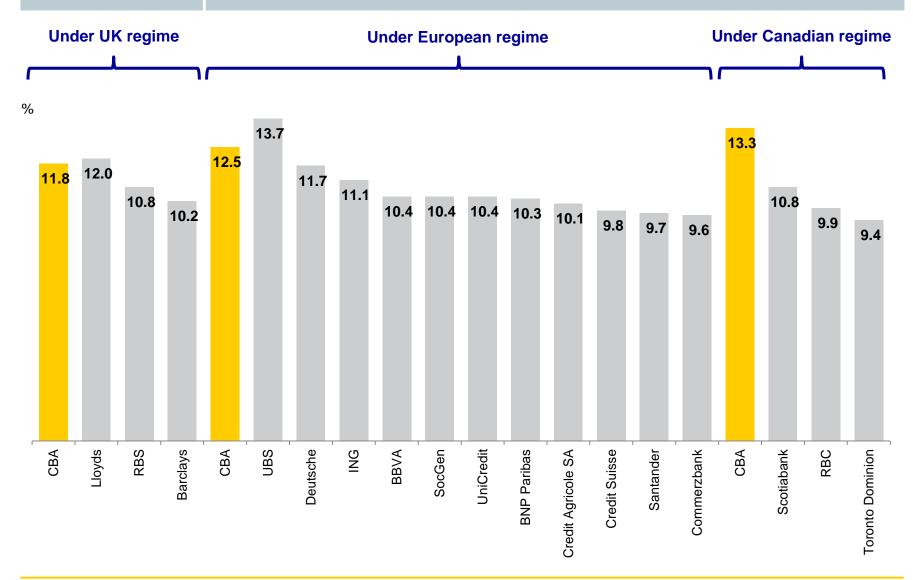


The Group has revised its international measure of CET1 at 31 December 2014 with the methodology consistent with that detailed in the August 2014 PwC Australia report commissioned by the ABA. The key changes in methodology include differences in calculating RWA for residential mortgages, specialised lending and corporate exposures. Changes in regulatory treatments, equity investments, software and capitalised costs, increases in Operational/Market RWA and non-cash NPAT items, partially offset by lower

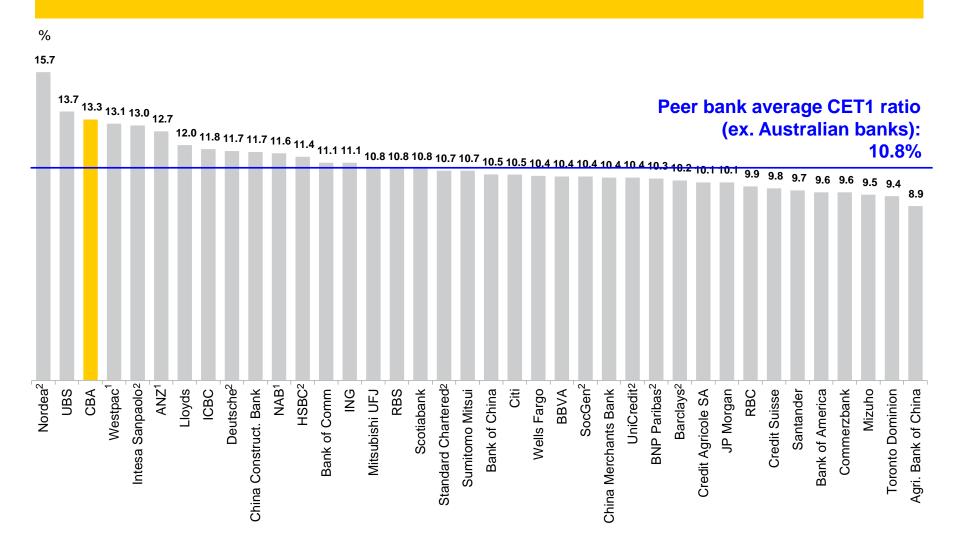
IRRBB RWA



### **CBA** vs peers in each jurisdiction



## **International Peer Basel III CET1**



Source: Morgan Stanley. Based on last reported CET1 ratios up to 5 February 2015 assuming Basel III capital reforms fully implemented.

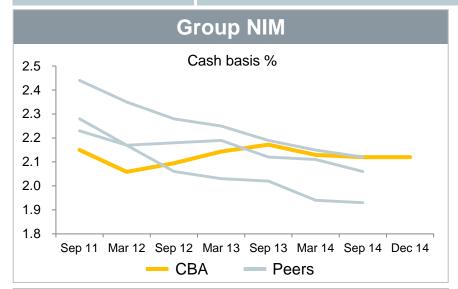
Peer group comprises listed commercial banks with total assets in excess of A\$800 billion and which have disclosed fully implemented Basel III ratios or provided sufficient disclosure for a Morgan Stanley estimate.

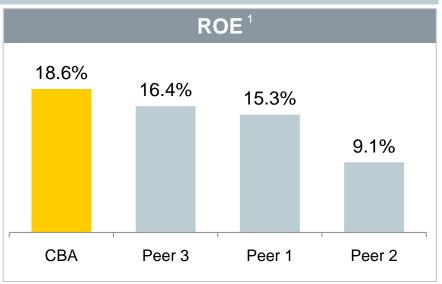
Domestic peer figures as at 30 September 2014

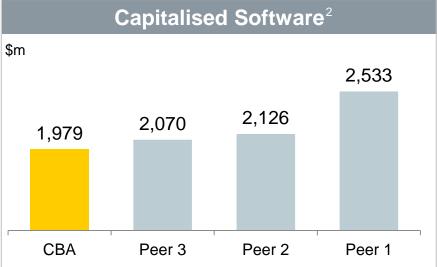
<sup>2</sup> Includes deduction for accrued expected future dividends

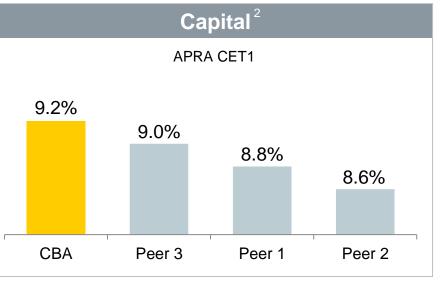
# **Additional information**

### **Result quality**



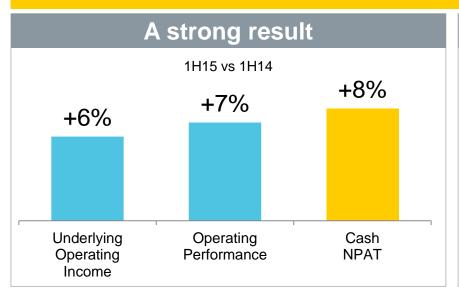


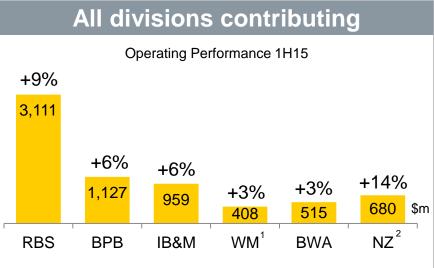


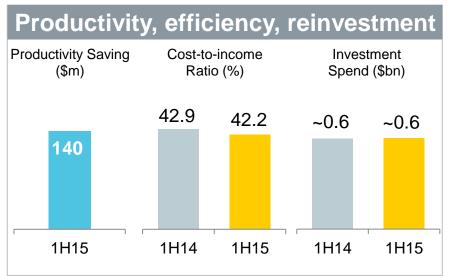


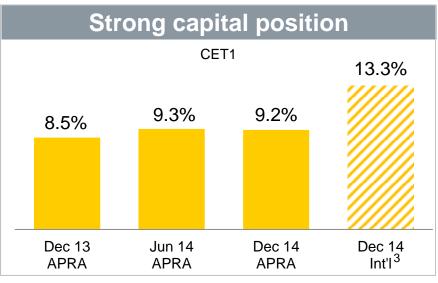
CBA is half to December 2014. Peers are half to September 2014.

# Financial Summary











<sup>1</sup> Excludes property

<sup>2</sup> NZ result in NZD

The Group has revised its international measure of CET1 at 31 December 2014 with the methodology consistent with that detailed in the August 2014 PwC Australia report commissioned by the ABA. The key changes in methodology include differences in calculating RWA for residential mortgages, specialised lending and corporate exposures.

| Notes |
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### **Economic Indicators**

#### **Economic Summary – Australia**

|                                  | 2011 | 2012 | 2013 | 2014 | 2015<br>(f) | 2016<br>(f) | 2017<br>(f) |
|----------------------------------|------|------|------|------|-------------|-------------|-------------|
| Credit Growth % - Total          | 2.7  | 4.3  | 3.0  | 5.1  | 5-7         | 4½-6½       | 4-6         |
| Credit Growth % – Housing        | 6.0  | 5.0  | 4.6  | 6.4  | 6-7         | 5½-7½       | 5-7         |
| Credit Growth % – Business       | -2.2 | 4.4  | 0.9  | 3.5  | 4-6         | 3-5         | 3-5         |
| Credit Growth % – Other Personal | 0.6  | -1.2 | 0.4  | 0.7  | 2-4         | 2½-4½       | 2-4         |
| GDP %                            | 2.3  | 3.7  | 2.5  | 2.5  | 2.5         | 3.2         | 3.2         |
| CPI %                            | 3.1  | 2.3  | 2.3  | 2.7  | 1.7         | 2.6         | 2.9         |
| Unemployment rate %              | 5.0  | 5.2  | 5.4  | 5.8  | 6.2         | 5.9         | 5.6         |
| Cash Rate %                      | 43/4 | 3½   | 23/4 | 2½   | 2           | 2           | 2           |

**CBA Economist's Forecasts** Credit Growth

GDP, Unemployment & CPI

Cash Rate f = forecast = 12 months to June qtr

= Financial year average

= As at end June qtr

### **Outlook**

 On-going focus on long-term strategy to strengthen the franchise in an increasingly competitive environment

 Some signs of positive transition in Australian economy: reality ahead of sentiment

 But clear, long term policy needed to build confidence so as to sustain and accelerate the transition: job creation, infrastructure, foreign investment, trade, business competitiveness

| Notes |
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## Summary

### **Consistent strategy**

### **People**

Focus on the customer

#### **Productivity**

Driving service and efficiency benefits

### **Technology**

Customer value through world class technology and operations

#### **Strength**

Long term support for our customers

### **Ongoing growth**

Strong earnings

Cash NPAT +8%

> EPS +8%

> ROE 18.6%

> DPS +8%

- All divisions contributing
- Supporting the community and contributing to Australian wellbeing



# **CBA** overview

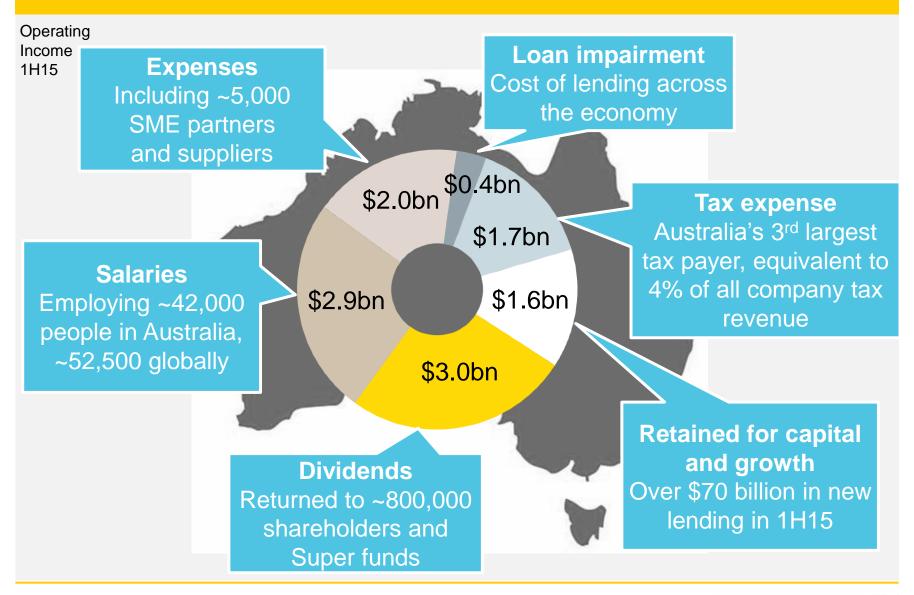
|                       | Australia  | NZ Other        |       | Total           |  |
|-----------------------|--|-----------------|-------|-----------------|--|
| Customers             | 12.5m  | 12.5m 2.2m 0.4m |       |                 |  |
| Staff                 | 41,900   | 5,600           | 5,000 | 52,500          |  |
| Branches <sup>1</sup> | 1,150  | 140             | 1,405 |                 |  |
| ATMs <sup>1</sup>     | 4,400  | 5,039           |       |                 |  |
| ✓                     | Mark   | #1              |       |                 |  |
| ✓                     | Credit Ratings (S&P, Moodys, Fitch)              |                 |       | AA- / Aa2 / AA- |  |
| ✓                     | Basel III CET1 (International)                   |                 |       | 13.3%           |  |
| ✓                     |  | \$851bn         |       |                 |  |
| ✓                     | Household deposits – market share <sup>2</sup>   |                 |       | #1              |  |
| ✓                     | Home lending – market share <sup>3</sup>         |                 |       | #1              |  |
| ✓                     | FirstChoice platform – market share <sup>4</sup> |                 |       | #1              |  |

Includes fully owned entities only

Source: APRA

Source: RBA Source: Plan for Life

## Broad contributor to Australian wellbeing



## **Creating jobs and opportunities**

Providing direct employment to ~42,000 people in Australia, ~52,500 people globally

Employing 1 in 10 people working in the Australian financial services sector





Paid \$2.9bn in wages to Australian households in 1H15

Paid \$2.2bn to ~5,000 suppliers in 1H15 – supporting employment across the economy

## Strength to support our community

We have reached our commitment to provide financial education to 'One Million Kids'

\$50m committed for financial education for next three years

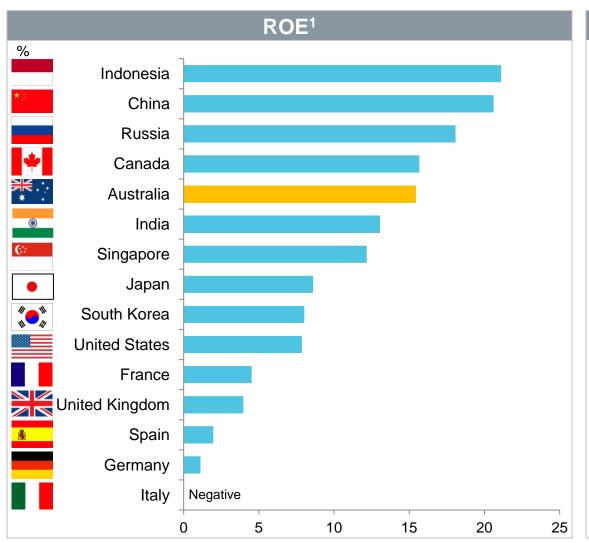
More than 250,000 students are active in our school banking program

~\$3m raised in We're for the Bush Drought Appeal

Our Indigenous
Customer Assistance
Line supports more
than 100 remote
communities and
receives more than
3,500 calls each
week

\$10m committed to supporting the Centenary of ANZAC

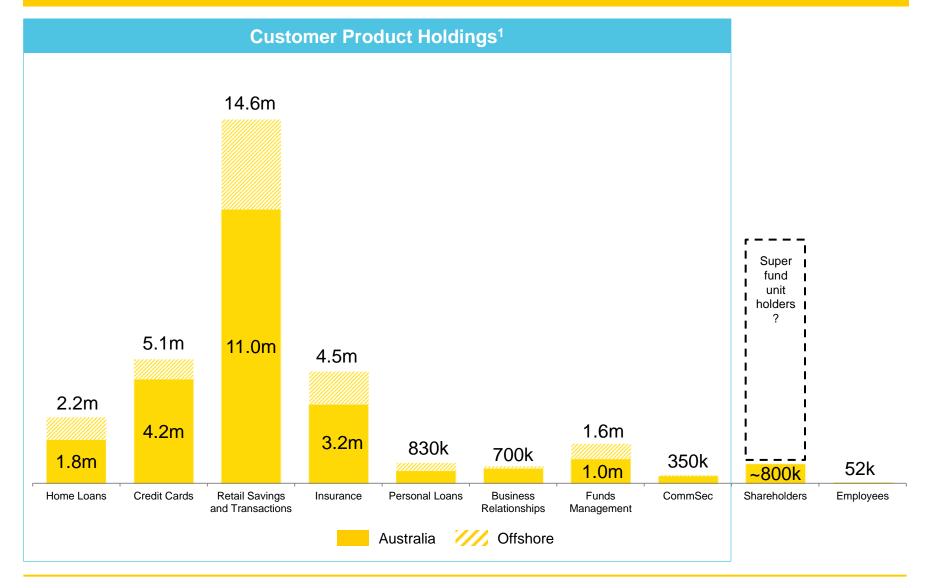
## **Bank Profitability**

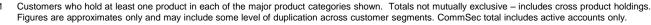




Source: Factset. Weighted average 2yr ROE for listed banks in each country. Statutory ROEs weighted by shareholders' equity.

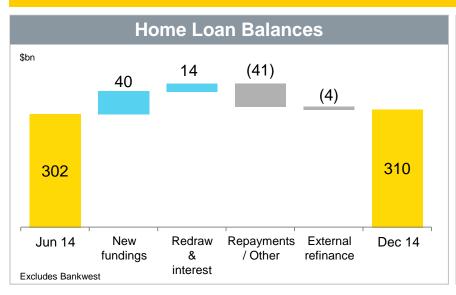
## **Our stakeholders**

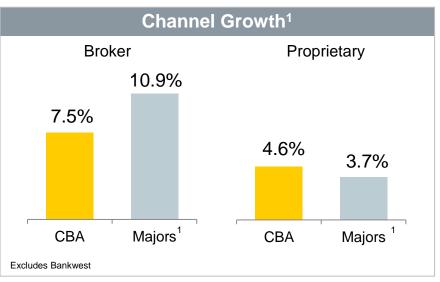




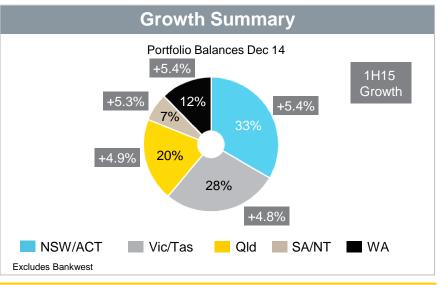


## **Home Loan Growth Profile**





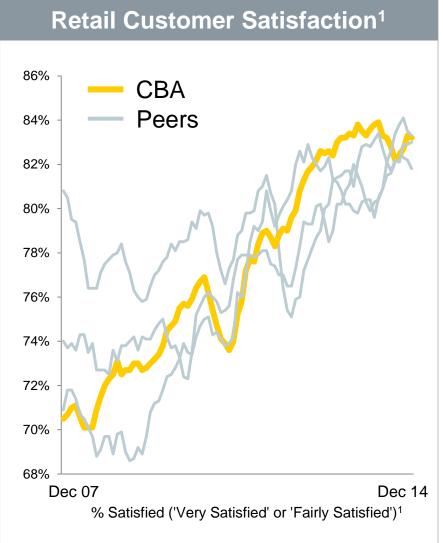




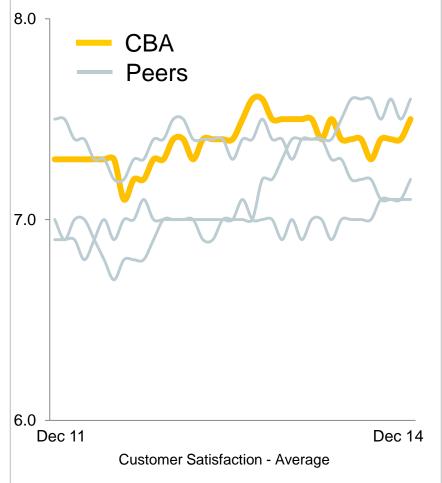
<sup>.</sup> CBA estimates. Growth rates shown are Sep 14 vs Sep 13.



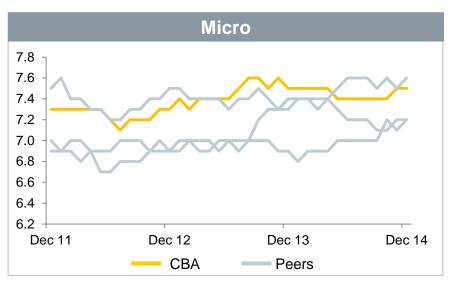
## **Customer Satisfaction**



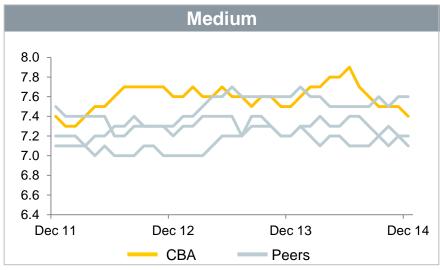
#### **Business Customer Satisfaction<sup>4</sup>**

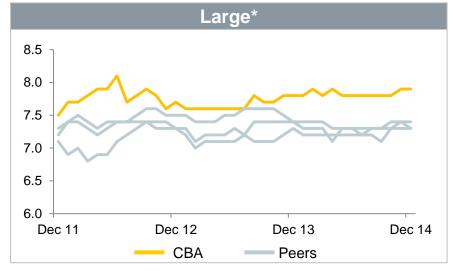


## **Business Customer Satisfaction**<sup>5</sup>









<sup>5</sup> Refer notes slide at back of this presentation for source information

## **Sustainability Progress**

In the first half of the financial year, the Board-endorsed sustainability framework with its five focus areas has continued to support the Group's vision and the creation of enduring value for our customers, people, shareholders and the broader community.

## Sustainable business practices

- The Group's sustainability practices were recognised with a place in the Dow Jones Sustainability Index (DJSI) World Index.
- The refreshed Supplier Code of Conduct with enhanced social, ethical and environmental criteria is now live.
- Productivity initiatives continue with 72 Black Belts and 264 Green Belts amongst our staff.

## Responsible financial services

- The Group published its <a href="Environmental">Environmental</a>, <a href="Social and Governance">Social and Governance</a> (ESG) <a href="Lending Commitments">Lending Commitments</a> that articulate our approach to assessing and managing <a href="ESG">ESG</a> risks and opportunities associated with client activities.
- The ESG Lending Commitments include voluntary reporting of assessed carbon emissions arising from our project finance
  exposure to the energy sector available at <a href="https://www.commbank.com.au/about-us/who-we-are/sustainability/responsible-financial-services.html">https://www.commbank.com.au/about-us/who-we-are/sustainability/responsible-financial-services.html</a>

## Engaged and talented people

- Launch of the Group's 2015-16 Accessibility and Inclusion Plan, which has been developed to improve customer access to our
  premises, technology and services and to provide an accessible and inclusive work environment for people with disability.
- We expect to achieve our target of 35% women in Executive Manager and above roles by April 2015. Working towards our original ambitious timeframe of December 2014, we put in place a suite of gender initiatives which have fuelled our progress from 26% in 2010 to 33.4% in December 2014. We will continue to focus our efforts until we reach the target.
- Indigenous employment continued with 16 interns commencing in December 2014 and 55 school-based and 15 full-time trainees commencing January 2015.

# Community contribution and action

- Skilled volunteering program expanded with 14 Jawun secondees being placed in Indigenous organisations; 2 three month
  Empowered Communities secondments; and 11 staff members undertaking skilled volunteering secondments with a range of our
  not-for-profit banking clients.
- Supported rural communities with the Drought Emergency Assistance package, \$100k donation to the Salvation Army Drought Appeal and promotion of the We're for the Bush Drought Appeal on our website and in branches.

## **Environmental** stewardship

• For the second year in a row the Group was the highest ranking Australian bank listed on the CDP Global Index and achieved an overall disclosure score of 100/100 and an 'A band' for climate performance.

# **Sustainability Scorecard**

|   |  | Units               | 1H15                    | FY14                    | FY13                    | FY12                    | FY11                    | FY10                    |
|---|--|---------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Customer satisfaction   | Roy Morgan MFI Retail Customer Satisfaction <sup>1</sup>   | %<br>Rank           | 83.2<br>2 <sup>nd</sup> | 83.2<br>1 <sup>st</sup> | 83.0<br>1 <sup>st</sup> | 79.0<br>2 <sup>nd</sup> | 75.2<br>4 <sup>th</sup> | 75.6<br>2 <sup>nd</sup> |
|   | DBM Business Financial Services Monitor <sup>2</sup>       | Avg. score<br>Rank  | 7.5<br>=1 <sup>st</sup> | 7.4<br>=1 <sup>st</sup> | 7.4<br>=1 <sup>st</sup> | 7.3<br>=1 <sup>st</sup> | 7.1<br>=2 <sup>nd</sup> | 7.0<br>=1 <sup>st</sup> |
|   | Wealth Insights Platform Service Level Survey <sup>3</sup> | Avg. score<br>Rank  | n/a                     | 7.94<br>1 <sup>st</sup> | 8.32<br>1 <sup>st</sup> | 7.86<br>1 <sup>st</sup> | 7.74<br>1 <sup>st</sup> | 7.70<br>1 <sup>st</sup> |
|   | Employee Engagement Index Score <sup>4</sup>               | %                   | n/a                     | 81                      | 80                      | 80                      | n/a                     | n/a                     |
|   | Women in Manager and above roles <sup>5</sup>              | %                   | 42.4                    | 42.9                    | 41.8                    | 42.0                    | 43.6                    | 43.2                    |
| People  | Women in Executive Manager and above roles <sup>5</sup>    | %                   | 33.4                    | 32.8                    | 30.3                    | 30.9                    | 28.2                    | 26.3                    |
|   | Lost Time Injury Frequency Rate (LTIFR)6                   | Rate                | 1.2                     | 1.5                     | 1.9                     | 2.8                     | 2.4                     | 2.7                     |
|   | Absenteeism <sup>7</sup>                                   | Rate                | 6.0                     | 6.0                     | 6.2                     | 6.2                     | 6.0                     | 5.9                     |
|   | Employee Turnover Voluntary                                | %                   | 10.3                    | 10.6                    | 10.6                    | 12.9                    | 12.7                    | 12.7                    |
| Environment - Greenhouse Gas Emissions <sup>8</sup>           | Scope 1 emissions  | tCO <sub>2</sub> -e | 4,047                   | 7,936                   | 8,064                   | 8,192                   | 8,183                   | 8,711                   |
|   | Scope 2 emissions  | tCO <sub>2</sub> -e | 42,971                  | 91,275                  | 100,997                 | 118,047                 | 137,948                 | 142,218                 |
|   | Scope 3 emissions  | tCO <sub>2</sub> -e | 20,337                  | 44,918                  | 47,453                  | 47,667                  | 63,719                  | 47,522                  |
| Community<br>– Financial<br>literacy<br>programs <sup>9</sup> | School banking students (active)                           | Number              | 254,102                 | 273,034                 | 233,217                 | 191,416                 | 140,280                 | 92,997                  |
|   | StartSmart students (booked)                               | Number              | 154,610                 | 288,728                 | 284,834                 | 235,735                 | 200,081                 | 119,669                 |

## Resources Exposure

We recognise that we play a crucial role in enabling the economic and social development of Australia, supporting jobs, growth, innovation and opportunities for people and businesses. We also recognise our role in addressing the challenge of climate change, including helping organisations to transition to a low carbon economy, investing in renewables and ensuring we have robust responsible lending practices in place. The charts below show Group total exposures to mining and energy sectors and emissions arising from our project finance exposure<sup>3</sup> to the energy sector.

#### **Resources Industries Dec 14**

|                                  | Commercial Exposure <sup>1</sup> |                   |  |  |
|----------------------------------|----------------------------------|-------------------|--|--|
| Sector                           | \$bn                             | % of Group<br>TCE |  |  |
| Mining ex Oil & Gas Extraction   | 6.9                              | 0.7               |  |  |
| Oil and Gas Extraction           | 11.6                             | 1.2               |  |  |
| Energy <sup>2</sup>              | 9.3                              | 1.0               |  |  |
| Coal Ports & Transport Terminals | 1.7                              | 0.2               |  |  |

# Mining, Oil and Gas Dec 14 Other Mining 3% Mining Services 5% Metals Mining 5% Black Coal Mining 5% Gold Ore Mining 7% Iron Ore Mining 12% Oil & Gas Extraction 63%

#### **Assessed Carbon Emissions – Project Finance**

Assessed carbon emissions arising from the Group's project finance exposure to the energy sector, per the Group's ESG reporting commitments. Data is reported as at June 2014 due to availability of client and public data sources of generation, production and emissions data.

#### **Project Financed Coal Operations**

Emissions intensity of CBA project finance coal operations;

- Direct (scope 1 & 2) emissions:
  - 0.011tCO<sub>2e</sub>/tonne extracted
  - 81tCO<sub>2e</sub>/\$m project finance debt
- Indirect (scope 3 combustion) emissions:
  - 17.5ktCO<sub>2e</sub>/\$m project finance debt

CBA project finance facilitated 940kt of coal extraction during FY14. This is approximately 0.19% of Australia's total coal production (FY14 produced saleable black coal and FY13 produced brown coal).

#### **Project Financed Oil and Gas Operations**

Direct (scope 1 & 2) emissions intensity of CBA project finance oil and gas operations:  $41tCO_{2e}$ /\$m.

#### **Project Financed Electricity Generation**

Emissions intensity of CBA project finance electricity generation:

- 0.77tCO<sub>2e</sub>/MWh in Australia, 9% below the Australian average emissions intensity of 0.85tCO<sub>2e</sub>/MWh
- 0.45tCO<sub>2e</sub>/MWh in the USA, 17% lower than the USA average grid emissions intensity of 0.55tCO<sub>2e</sub>/MWh



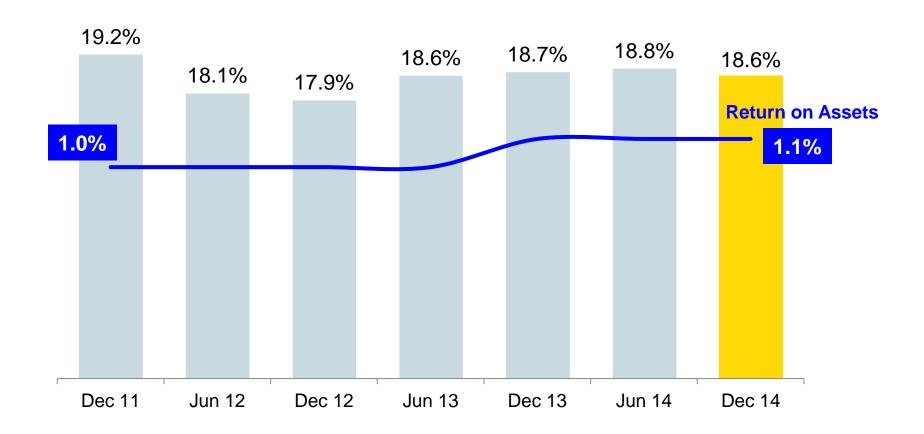
<sup>1.</sup> Total Credit Exposure (TCE) = balance for uncommitted facilities and the greater of limit or balance for committed facilities. Calculated before collateralisation. Includes ASB and Bankwest and excludes settlement exposures. Exposure assigned to ANZSIC Codes according to main business activity.

<sup>2.</sup> Energy includes: electricity generation, distribution & supply; and gas supply

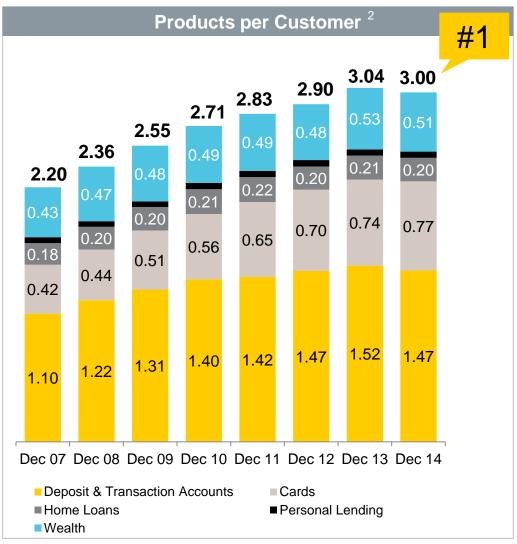
Assessed carbon emissions arising from our project finance (definition at back of presentation) - includes both onshore and offshore

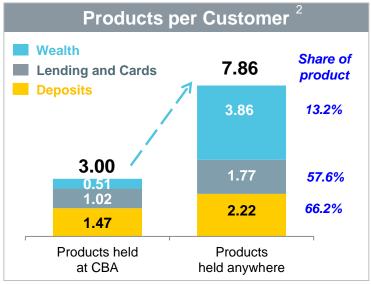
## **Return on Equity**

#### Cash ROE



## **Customer needs met**





| Wealth Product Penetration <sup>8</sup> |       |  |  |  |  |
|---|-------|--|--|--|--|
| СВА                                     | 13.2% |  |  |  |  |
| Peer 3                                  | 11.3% |  |  |  |  |
| Peer 1                                  | 8.6%  |  |  |  |  |
| Peer 2                                  | 8.3%  |  |  |  |  |
|   |       |  |  |  |  |

## Australia's leading technology bank

#1

Free financial app<sup>1</sup>

#1

Most innovative bank<sup>9</sup>

#1

Innovative banking app 8

#1

Social & Facebook<sup>3</sup> #1

Customer
Satisfaction –
Internet Banking

#1

Customer
Satisfaction –
Apps<sup>2</sup>

#1

In the youth segment<sup>5</sup>

5.3m

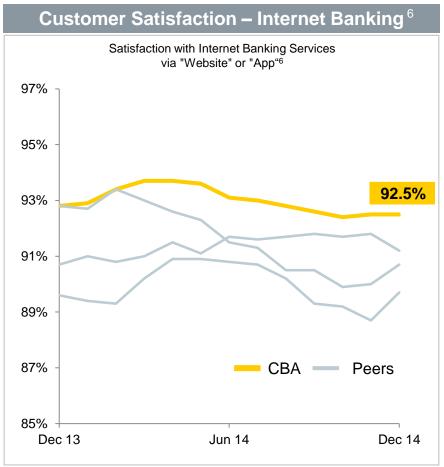
Active online customers

MFI for

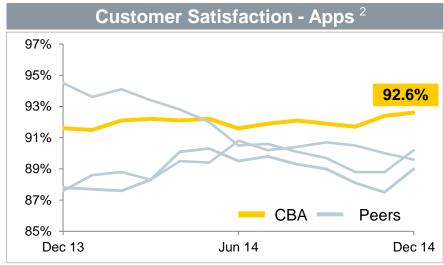
1 in 3

Australians<sup>7</sup>

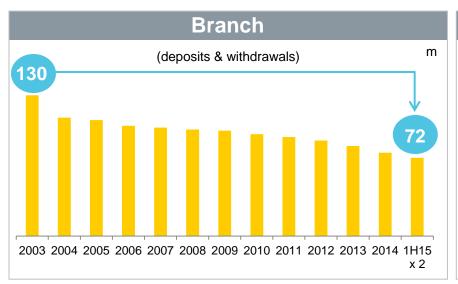
## **Customer Satisfaction - Online**

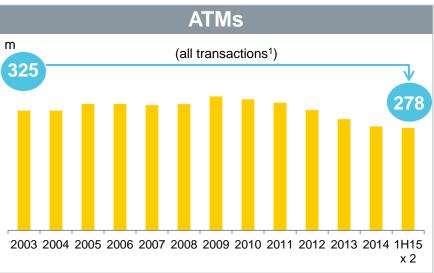


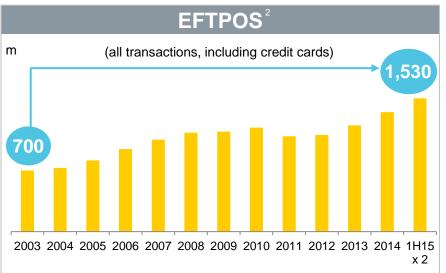
# 97% 95% 93% 91% CBA Peers 85% Dec 13 Jun 14 Dec 14

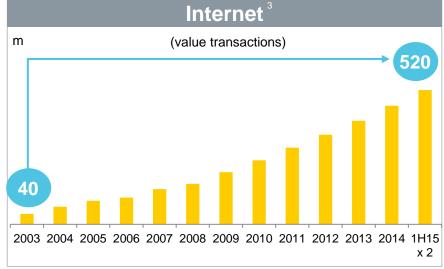


## **Transaction volumes**









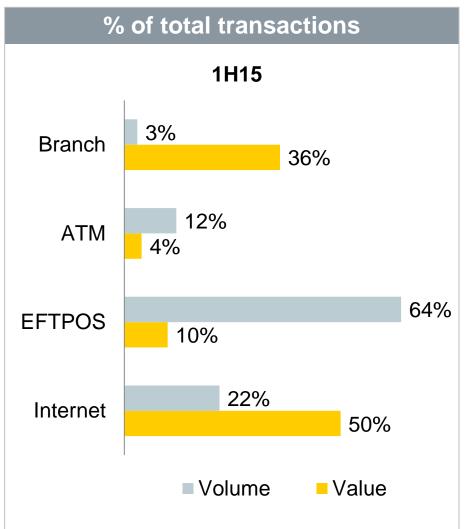
All figures are approximates

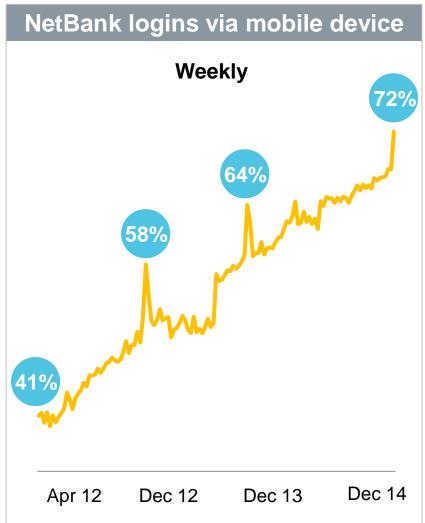
3 Calendar years to 2007; financial years thereafter. Includes BPAY.

<sup>1</sup> All cardholder transactions at Australian-located CBA ATMs

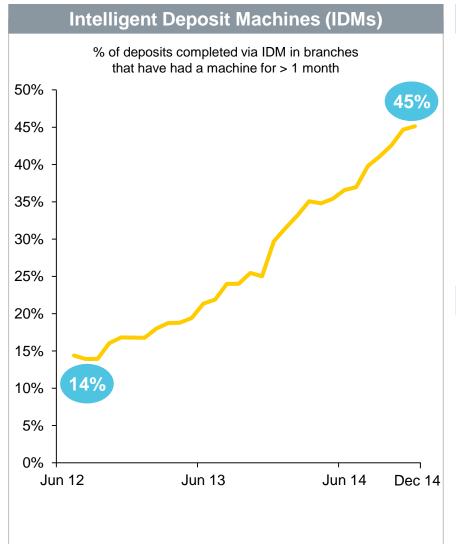
Calendar years to 2006; financial years thereafter. Includes EFTPOS Payments Australia Ltd (EPAL), MasterCard and Visa volumes only.

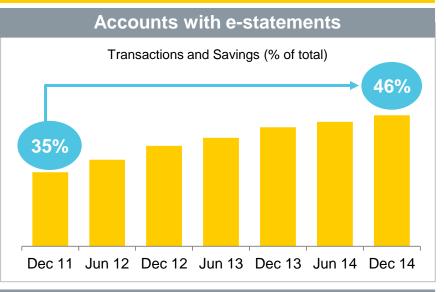
## **Transaction volumes**

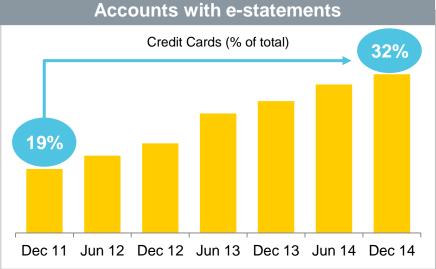




## **Transaction volumes**







## World leading technology

#### Putting the customer at the centre of everything we do



# Revitalised front-line

- Single view of customer across channels
- CommSee
- Revitalised Sales & Service processes



State-of-theart Core

- Legacy system replacement
- Real-time banking
- Straight-through processing
- Simplified architecture, building agile, resilient systems



# Innovation Culture

- Innovation Lab
- CommBank app
- CommBiz
- CommSec
- FirstChoice
- CommBiz Mobile
- Pi, Albert, Leo, Emmy
- Small Business app



# Securing the digital future

- Simplicity and convenience anywhere, anytime, any device
- Standardised platforms, simplified processes
- Digitised workflows
- Customer insights through analytics
- Leading privacy, trust and security



#### Contactless



#### Tap & Pay



- Fast in-store payments
- CBA market leading in cards and terminals
- 33% of all credit transactions

- \$48 million+ in spend (12 mths)
- 2.3 million+ transactions (12 mths)
- Average spend per transaction \$21

#### **Small Business App & Emmy**



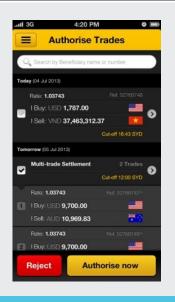


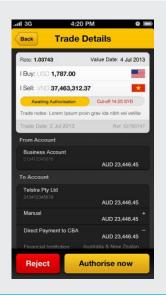
- Improved cash flow and reduced administration with on-the-spot payments and invoicing
- Provides customers more ways to pay, with BPAY<sup>™</sup> included
- Easily track and follow up estimates to win more business
- Enables customers to split bills and add tips
- CANSTAR Blue most satisfied
   Merchant Services Small Business
   2014<sup>1</sup>





#### **CommBiz Mobile**





#### **Mar 13**

- 400k logins since the launch
- Real time account balances and transaction history
- Create, view and authorise payments, including FX

#### Daily IQ



**Mar 14** 

- Cash flow reporting
- Customer and merchant insights
- Cash flow forecasting and a working capital calculator recently implemented

## **Online Origination**

#### **Everyday**



#### **Business**



#### **Motor Insurance**



#### **Dec 13**

- Account opening in <60 seconds<sup>1</sup>
- 5% of accounts opened in branch now originated online using new branch kiosk tablets

#### Jun 14

- Business transaction and savings accounts opened online, realtime in <10 mins</li>
- > 2,500 accounts opened online since launch

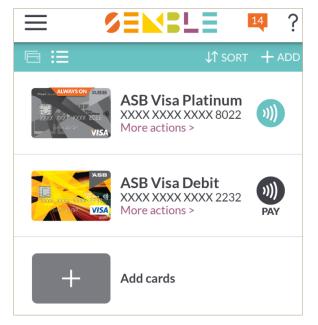
#### **Jun 14**

- Consistent double digit growth in sales since online origination launched
- Motor insurance sales via mobile devices represent 25% of all digital motor insurance sales

CommonwealthBank

1 Transaction and saving accounts

#### **ASB**





We're open for development.
Create innovative applications that integrate with ASB.

- ASB launches NZ's first public banking API technology
- Mobile app registrations up 65%; satisfaction remains one of the highest in NZ at 84.6%<sup>1</sup>
- ASB Accept mPOS released allowing businesses to accept card payments via mobile devices
- NZ's industry-wide mobile wallet (Semble) trial underway with ASB and BNZ cards
- Online account provisioning and data feeds extended to MYOB



### **Branch of the future**

Video conferencing facilities in all branches<sup>1</sup>-access to CBA specialists ~ 35,000 referrals in 1H15

Dedicated small business capability with 120 specialists

Tablets and software for branch concierges to enhance customer flow



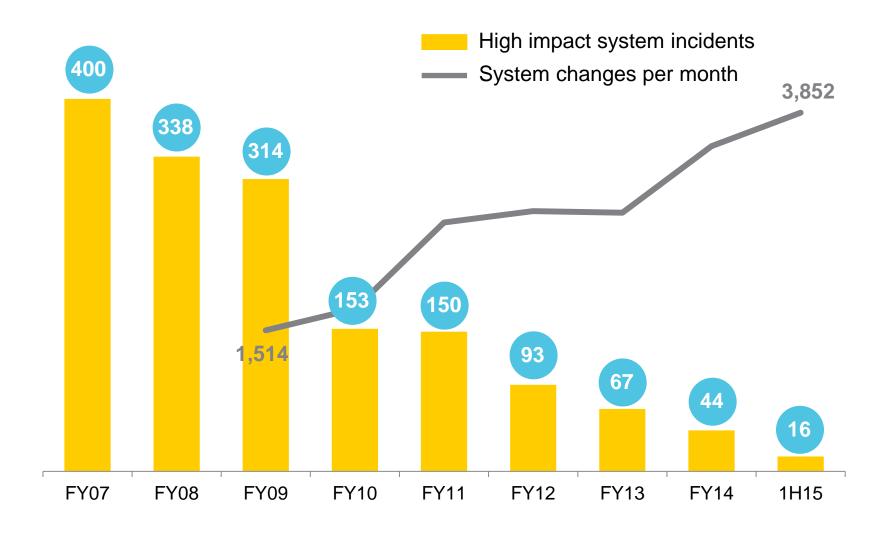




Express branches in select locations (39 to date) - smaller, smarter design with focus on self service

343 Intelligent Deposit Machines allowing anytime cash and cheque deposits – 94% self-service rate for deposits in express branches

## Accelerated change, more reliable systems



## **TYME Identity KYC Process**





Capture biometrics
/ fingerprints
(if required)



Submit to TYME back-office



Verify against external data sources



TYME back-office ensures quality and correctness



Retrieve for compliance / authentication



Notify relevant parties



Store applicant profile and proof of identity



Applicant receives confirmation



## **Digital Banking Ecosystem**

TYME technology enables an ecosystem of partners to collectively deliver real-time banking services at ultra-low cost through a distribution network of proprietary and third party channels

#### **Mobile Network Operator**

- Customer base
- Data
- Distribution
- Airtime







#### **Banking Partner**

- Product
- Banking license
- Compliance

#### **Retail Partners**

- Cash in / out
- POS payments
- Sales & service

#### **Retail Business**



#### **Transactional Account Users**

- Cash in / out and deposits to bank account
- Card, transfers and point of sale payments
- Value added services
- Billing, payments and transaction history

#### **Services**





| Notes |
|-------|
|       |
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# **RBS Home Loan Book Quality Sound**

| <b>•</b> | Portfolio dynamic LVR¹ of 48%  |
|----------|--|
| <b>•</b> | 73% of customers paying in advance of required monthly mortgage repayment <sup>2</sup>                                       |
| <b>•</b> | Maximum LVR of 95% <sup>3</sup> for low risk customers   |
| <b>•</b> | Low Deposit Premium (LDP) available to low risk customers for higher LVR loans   |
| <b>•</b> | Lenders Mortgage Insurance (LMI) is required for higher risk customers for higher LVR loans                                  |
| <b>•</b> | Serviceability test based on the customer rate plus a 1.5% interest rate buffer <sup>4</sup>                                 |
| <b>•</b> | Limited "Low Doc" lending <sup>5</sup> (1.2% of total portfolio; only 0.1% of new approvals) with stringent lending criteria |
| <b>•</b> | Portfolio regularly stress tested to identify areas of sensitivity   |
| <b>•</b> | Mortgagees in Possession (MIP) remain stable at 0.04% of portfolio balances  |

- 1. Defined as current balance/current valuation (data as at Sep 14 due to the lag in the publication of current valuations data)
- 2. Defined as any payment ahead of monthly minimum repayment
- Excluding any capitalised mortgage insurance
- 4. A floor rate may also apply
- 5. Documentation is required, including Business Activity Statements

## **Home Lending Practices**

#### **Overview**

CBA lending practices are broadly consistent with APRA's recent letter on sound mortgage lending practices.

#### **Higher Risk** Loans

- RBS Dynamic High LVR proportions (LVR>80%) have reduced to 15%.
- Small increase in interest only loans this period as customers seek greater flexibility - better arrears position than overall book.
- Interest only applications are assessed on a principal and interest basis.

#### Investor Lending

- We are comfortable with our risk settings for investor lending.
- Investor growth rate at 9.4% is below system and the APRA benchmark of 10%.

#### Servicing **Assessment**

- Buffers are used in the loan servicing calculation to ensure customer affordability in the event of an increase in interest rates.
- Minimum floor rates are in place.

# **RBS Home Loan Portfolio**

|  | Dec 14 | Jun 14 | Dec 13 |   | Dec 14 |  |
|--|--------|--------|--------|---|--------|--|
| Balances - Spot (\$bn)                   | 310    | 302    | 293    | Total Funding (\$bn) <sup>1</sup>   | 40     |  |
| Balances - Average (\$bn)                | 306    | 293    | 289    | Average Funding Size (\$'000)1  | 267    |  |
| Accounts (m)                             | 1.5    | 1.5    | 1.4    | Serviceability Buffer (%)8  | 1.5    |  |
| ble Rate - % of balances                 | 81     | 81     | 82     | Variable Rate - % of funding <sup>1</sup>   | 83     |  |
| r Occupied - % of balances               | 58     | 58     | 58     | Owner Occupied - % of funding <sup>1</sup>  | 60     |  |
| stment - % of balances                   | 36     | 35     | 35     | Investment - % of funding <sup>1</sup>  | 36     |  |
| of Credit - % of balances                | 6      | 7      | 7      | Line of Credit - % of funding <sup>1</sup>  | 4      |  |
| rietary - % of balances                  | 62     | 62     | 63     | Proprietary - % of funding <sup>1</sup>   | 60     |  |
| er - % of balances                       | 38     | 38     | 37     | Broker - % of funding <sup>1</sup>  | 40     |  |
| est Only - % of balances <sup>2</sup>    | 36     | 34     | 34     | Interest Only - % of funding <sup>1,2</sup>   | 38     |  |
| Home Buyers - % of balances <sup>2</sup> | 11     | 12     | 13     | First Home Buyers - % of funding <sup>1,2</sup>   | 5      |  |
| Doc - % of balances <sup>2</sup>         | 1.2    | 1.4    | 1.6    | Low Doc - % of funding <sup>1,2</sup>   | 0.1    |  |
| - % of balances <sup>2,3</sup>           | 24     | 24     | 25     | LMI - % of funding <sup>1,2,3</sup>   | 19     |  |
| - % of balances <sup>2,4</sup>           | 7      | 6      | 6      | Portfolio Run-Off (%) <sup>1</sup>  | 20     |  |
| · % of balances⁵                         | 0.04   | 0.04   | 0.06   | 1. 12 months to June and 6 months to December     2. Excludes Viridian LOC     3. Lenders' Mortgage Insurance |        |  |
| mers in Advance (%) <sup>6</sup>         | 73     | 76     | 78     | Low Deposit Premium     Mortgagees in Possession  |        |  |

7

48

49

48

Payments in Advance (#)7

Portfolio Dynamic LVR (%)9

Any payment ahead of monthly minimum repayment

minimum floor rate

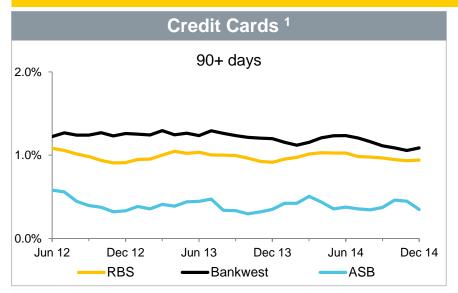
Average number of payments ahead of scheduled repayments

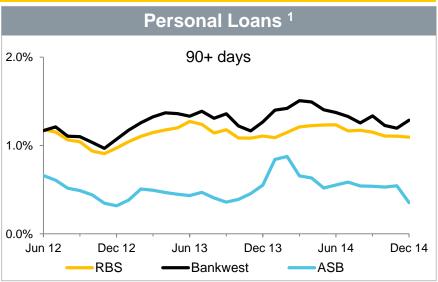
Defined as current balance/current valuation (data as at Sep 14)

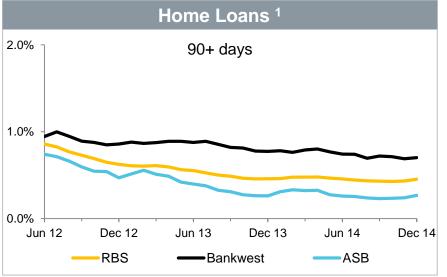
Serviceability test based on the higher of the customer rate plus a 1.5% interest rate buffer or a

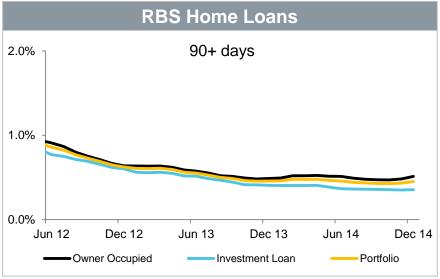
<sup>101</sup> CommonwealthBank

## **Consumer Arrears (Group)**

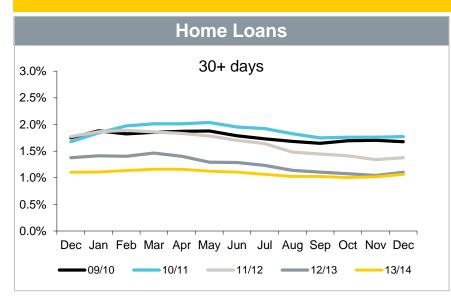


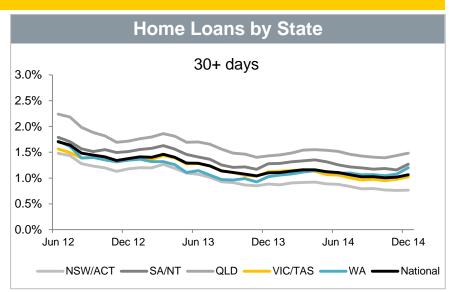


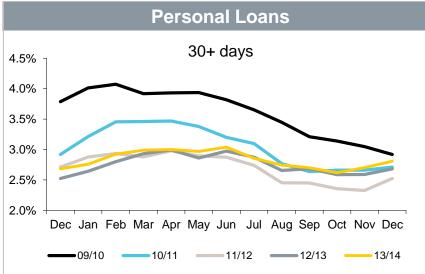


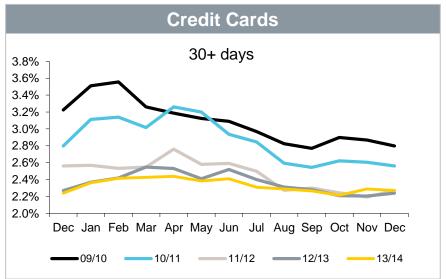


## **Consumer Arrears (RBS)**

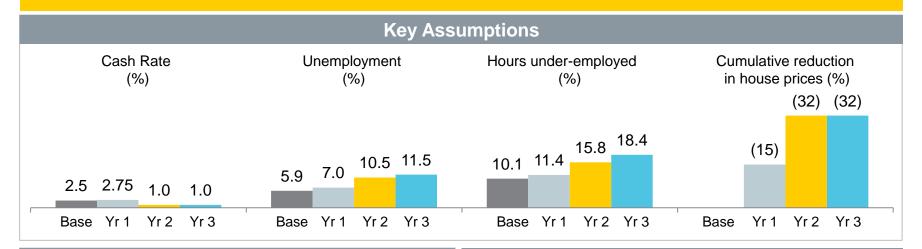








## **RBS Home Loans – Stress Test**<sup>1</sup>



#### **Key Outcomes**

|                            | Total<br>Potential<br>Losses<br>\$m | Insured<br>Losses <sup>2</sup><br>\$m | Net<br>Losses<br>\$m | Probability<br>of<br>Default |  |  |  |
|----------------------------|-------------------------------------|---------------------------------------|----------------------|------------------------------|--|--|--|
| Year 1                     | 584                                 | 224                                   | 360                  | 1.14%                        |  |  |  |
| Year 2                     | 1,059                               | 403                                   | 656                  | 1.74%                        |  |  |  |
| Year 3                     | 1,492                               | 574                                   | 918                  | 2.48%                        |  |  |  |
| Total                      | 3,135                               | 1,201                                 | 1,934                | _                            |  |  |  |
| Results based on June 2014 |                                     |                                       |                      |                              |  |  |  |

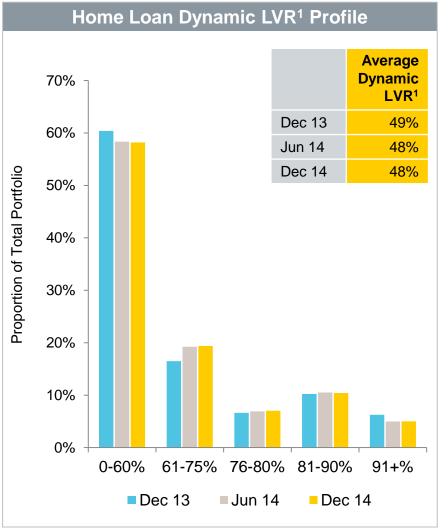
#### Summary

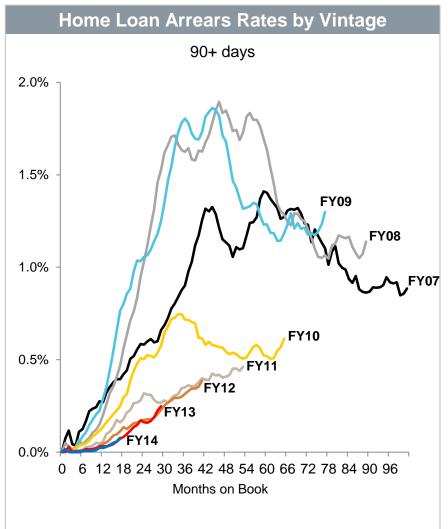
- 3 year "stress test" scenario of cumulative 32% house price decline, peak 11.5% unemployment and a reduction in the cash rate to 1%<sup>1</sup>
- House prices and PDs are stressed at regional level
- Total potential losses over 3 years of \$3.14bn, of which \$1.93bn represents the losses net of LMI recoveries
- Total potential losses reduced by 10% between December 2013 (\$3.49bn) and June 2014 (\$3.14bn), primarily due to an increase in house prices over the period

One of multiple regular stress tests undertaken

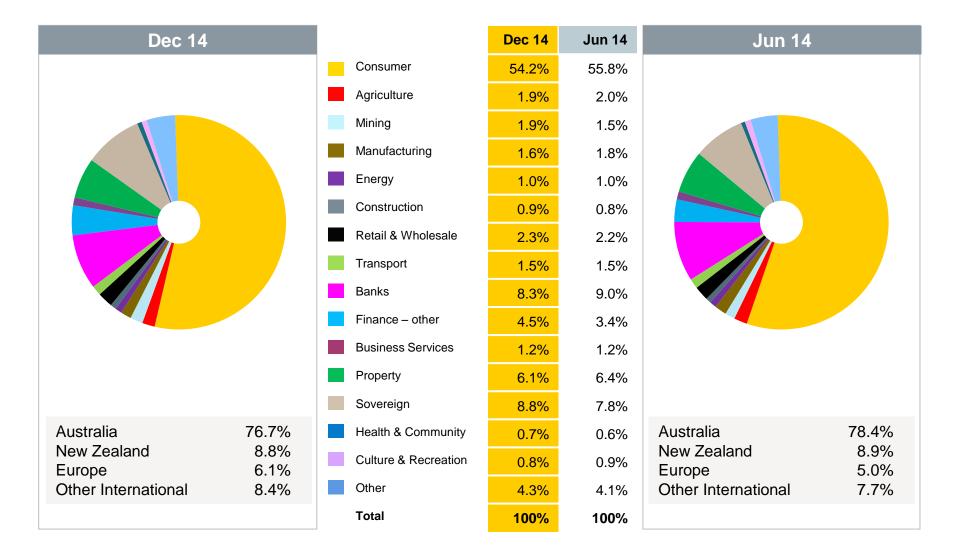
<sup>2</sup> Assumes a payout ratio of 70% for each of the three years

## **RBS Home Loans – LVR & Arrears**





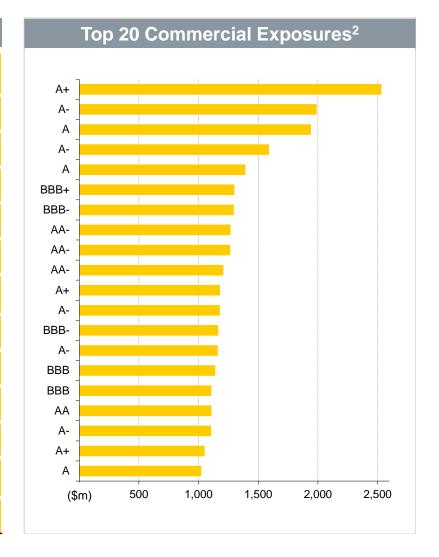
# **Credit Exposures' by Industry**



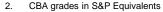


# **Sector Exposures**

| Commercial Exposures by Industry <sup>1,2</sup> |               |             |                 |       |       |  |  |  |
|---|---------------|-------------|-----------------|-------|-------|--|--|--|
| \$bn  | AAA<br>to AA- | A+<br>to A- | BBB+<br>to BBB- | Other | Total |  |  |  |
| Banks   | 35.9          | 38.9        | 3.6             | 1.8   | 80.2  |  |  |  |
| Finance Other                                   | 23.1          | 12.1        | 4.4             | 4.1   | 43.7  |  |  |  |
| Property  | 1.3           | 4.8         | 12.5            | 41.0  | 59.6  |  |  |  |
| Sovereign                                       | 74.9          | 9.8         | 0.6             | 0.2   | 85.5  |  |  |  |
| Manufacturing                                   | 0.2           | 3.1         | 5.9             | 6.7   | 15.9  |  |  |  |
| Retail/Wholesale<br>Trade                       | 0.5           | 2.3         | 7.2             | 12.4  | 22.4  |  |  |  |
| Agriculture                                     | -             | 0.5         | 2.1             | 15.5  | 18.1  |  |  |  |
| Energy  | 0.2           | 2.4         | 5.8             | 0.9   | 9.3   |  |  |  |
| Transport                                       | 0.2           | 1.8         | 7.9             | 4.2   | 14.1  |  |  |  |
| Mining  | 1.8           | 5.9         | 6.8             | 4.0   | 18.5  |  |  |  |
| All other (ex consumer)                         | 1.9           | 5.4         | 20.0            | 40.5  | 67.8  |  |  |  |
| Total   | 140.0         | 87.0        | 76.8            | 131.3 | 435.1 |  |  |  |

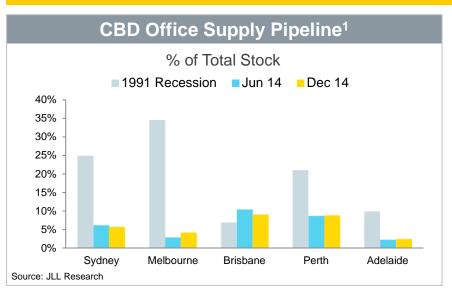


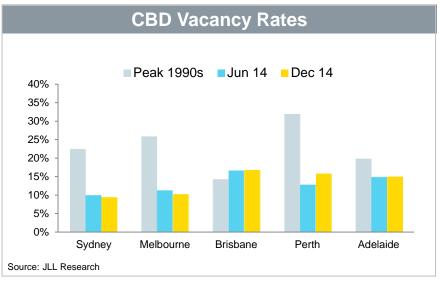
Total Credit Exposure before collateralisation (TCE) = balance for uncommitted facilities and greater of limit or balance for committed facilities. Includes ASB and Bankwest, excludes settlement exposures.

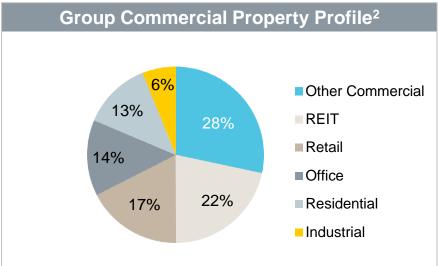


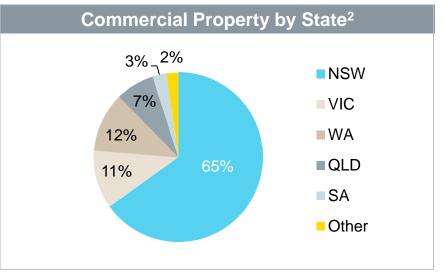


# **Commercial Property Market**



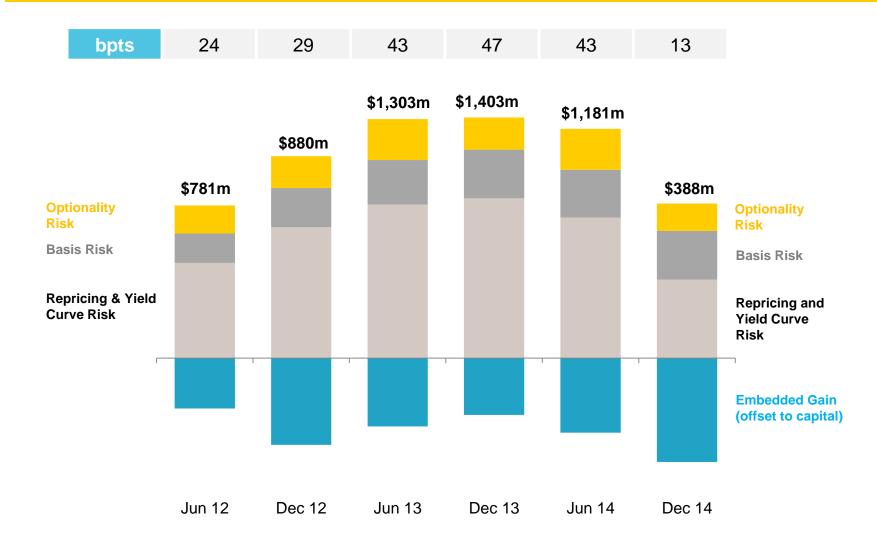




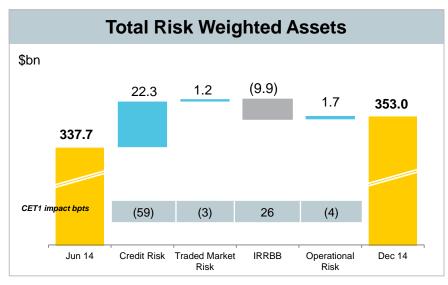


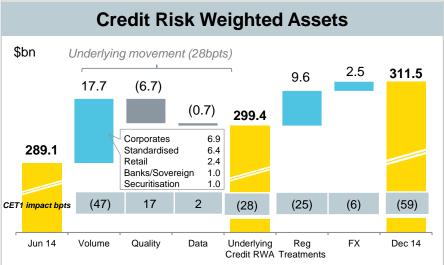
The development pipeline includes projects currently under construction

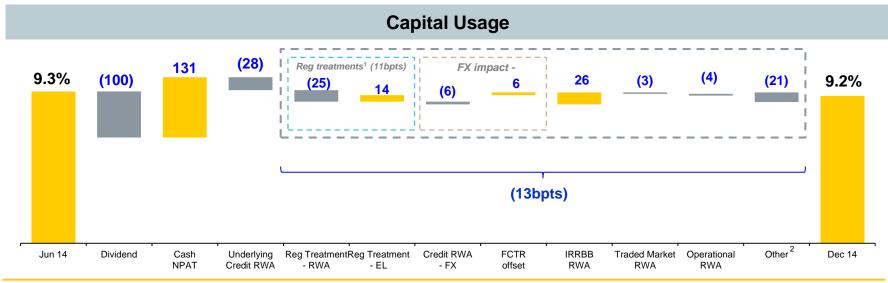
#### **Interest Rate Risk in the Banking Book**



## **RWA & Capital Usage**







Treatments include change in methodology associated with expected loss on defaulted retail exposures and timing of recognition of corporate exposures Includes Equity Investments, Software and Capitalised costs and non-cash NPAT items



# Regulatory Exposure Mix

| %                                    | Regulatory Credit Exposure Mix |        |        |        |  |  |
|--------------------------------------|--------------------------------|--------|--------|--------|--|--|
| 76                                   | СВА                            | Peer 1 | Peer 2 | Peer 3 |  |  |
| Residential Mortgages                | 56%                            | 34%    | 41%    | 56%    |  |  |
| Corporate, SME & Specialised Lending | 26%                            | 34%    | 40%    | 30%    |  |  |
| Bank                                 | 5%                             | 14%    | 8%     | 4%     |  |  |
| Sovereign                            | 9%                             | 10%    | 8%     | 6%     |  |  |
| Qualifying Revolving                 | 3%                             | 3%     | 1%     | 2%     |  |  |
| Other Retail                         | 1%                             | 5%     | 2%     | 2%     |  |  |
| Total Advanced                       | 100%                           | 100%   | 100%   | 100%   |  |  |

## **APRA & International Comparison**

The following table provides details on the differences, as at 31 December 2014, between the APRA Basel III prudential requirements and capital as measured on an Internationally Comparable basis<sup>1</sup>.

| %   | CET1  |
|---|-------|
| Basel III (APRA)  | 9.2%  |
| Equity investments  | 1.0%  |
| Deferred tax assets   | 0.2%  |
| IRRBB risk weighted assets  | 0.1%  |
| Treatment of residential mortgages                                | 0.8%  |
| Treatment of specialised lending and other standardised exposures | 0.9%  |
| Treatment of corporate exposures                                  | 1.1%  |
| Total adjustments   | 4.1%  |
| Basel III (Internationally Comparable)                            | 13.3% |

## **APRA & International Comparison**

The APRA prudential requirements are more conservative than those of the Basel Committee on Banking Supervision (BCBS), leading to lower capital ratios under APRA's methodology:

#### **Equity investments**

A deduction is required from CET1 for equity investments in financial institutions and entities that are not consolidated for regulatory purposes (e.g. insurance and funds managements businesses). APRA requires these equity investments to be 100% deducted from CET1. The BCBS allows a concessional threshold before the deduction is required, which is reflected in the internationally comparable methodology.

#### Deferred tax assets

A deduction is required from CET1 for deferred tax assets relating to temporary differences. APRA requires all deferred tax assets, including those relating to temporary differences, to be 100% deducted from CET1. The BCBS allows a concessional threshold before the deduction is required, which is reflected in the internationally comparable methodology.

#### **IRRBB RWA**

APRA requires capital to be held for Interest Rate Risk in the Banking Book (IRRBB). The BCBS does not require capital to be held, which is reflected in the internationally comparable methodology.

#### Residential mortgages

APRA requires a minimum Loss Given Default (LGD) floor of 20% to be applied to mortgages, compared with a BCBS floor of 10%. The internationally comparable methodology applies a LGD level of 15%.

# Specialised lending & other standardised exposures

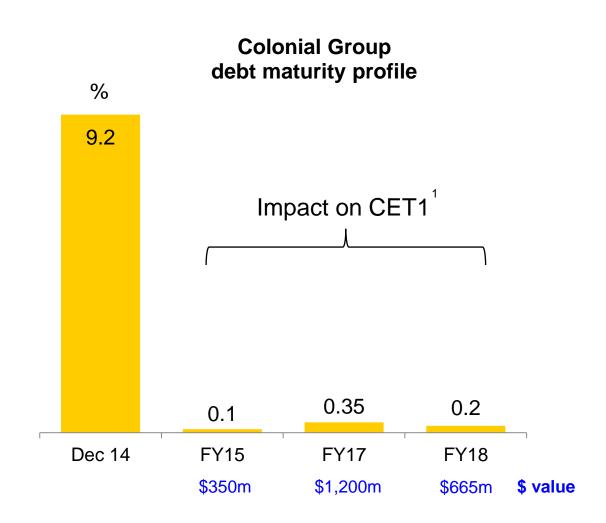
APRA requires more conservative risk weighting treatment of specialised lending exposures and other standardised exposures than the BCBS. The internationally comparable methodology uses less conservative treatments.

#### **Corporate exposures**

APRA requires conservative risk modelling, and applies national discretion, in relation to corporate exposures, which are not evident in most offshore jurisdictions. The internationally comparable methodology uses less conservative treatments.

## **Colonial Group Debt**

- Capital benefit from Colonial Group debt will be phased out as existing debt matures
- No immediate capital impact and strong capital generation will mitigate impact in future periods
- Timing of APRA Level 3
   capital reforms not
   known but not expected
   to be material for the
   Group



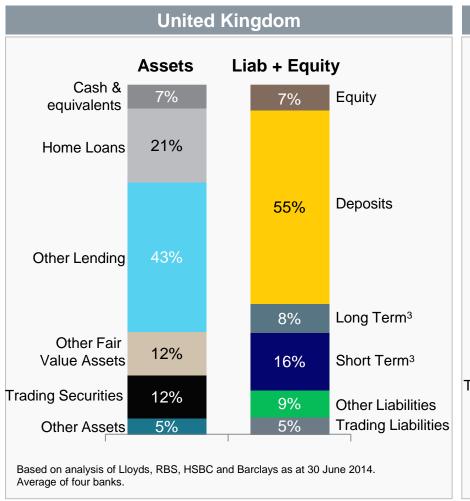
#### **D-SIB and CCB Buffer**

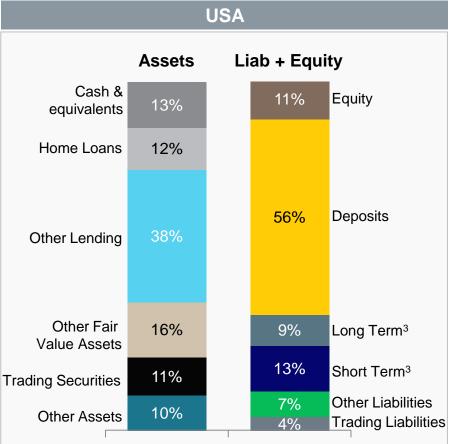
- In December 2013, APRA announced that the Australian major banks are domestic systemically-important banks (D-SIBs)
- From 1 January 2016, D-SIBs are required to hold 1% additional capital in the form of CET1 (called the D-SIB buffer)
- D-SIB buffer forms part of the capital conservation buffer (CCB) – from 1 January 2016, if a bank's CET1 ratio falls within the capital conservation buffer, then it will only be able to use a certain percentage of its earnings to make discretionary payments such as dividends, hybrid Tier 1 distributions and bonuses

| CET1 ratio               | Value                     | % of earnings able to be used for discretionary payments |
|--------------------------|---------------------------|--|
| Above top of CCB         | PCR + 3.5%,<br>and above  | 100%   |
| Fourth quartile of CCB   | Less than PCR<br>+ 3.5%   | 60%  |
| Third quartile of CCB    | Less than PCR<br>+ 2.625% | 40%  |
| Second quartile of CCB   | Less than PCR<br>+ 1.75%  | 20%  |
| First quartile of CCB    | Less than PCR+<br>0.875%  | 0%   |
| Prudential capital ratio | PCR (minimum)             | 0%   |

Above example assumes the total CCB (including the D-SIB buffer) is 3.5%

### UK and US Balance Sheet Comparison 1,2





Based on analysis of Citigroup, JP Morgan, Bank of America and Wells Fargo as at 30 September 2014.

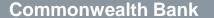
Average of four banks.

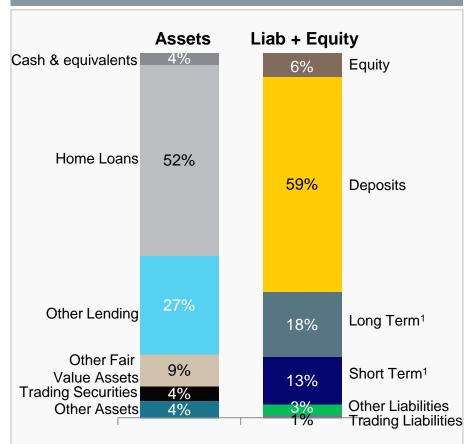
<sup>1</sup> Based on statutory balance sheets

<sup>2</sup> Balance sheets do not include derivative assets and liabilities

<sup>3</sup> Wholesale funding

#### **Australian Banks – Safe Assets, Secure Funding**





CBA balance sheet as at 31 December 2014. Balance sheet does not include derivative assets and liabilities. Based on statutory balance sheet.

#### **Balance Sheet Comparisons**

#### Assets – CBA has a safe, conservative asset profile:

- 52% of balance sheet is home loans, which are stable/long term.
- Trading securities and other fair value assets comprise just 13% of CBA balance sheet compared to 24% and 27% for UK and US banks respectively.
- CBA's balance sheet is less volatile due to a lower proportion of fair value assets.

| Assets*                   |     |     |  |  |  |
|---------------------------|-----|-----|--|--|--|
| Amortised cost Fair Value |     |     |  |  |  |
| CBA                       | 80% | 20% |  |  |  |
| UK                        | 45% | 56% |  |  |  |
| US                        | 55% | 45% |  |  |  |

#### Funding – CBA has a secure, sustainable low risk funding profile:

- Higher deposit base than US and UK banks (59%) including 28% of stable household deposits).
- Reliance on wholesale funding similar to UK and US banks, with longer duration wholesale funding profile compared to UK banks. This means CBA has lower dependence on wholesale funding markets in any given period compared to UK banks.



<sup>\*</sup> Includes grossed up derivatives.

# **Regulatory Expected Loss**

| \$m  | Dec 14 | Jun 14 | Dec 13 |
|--|--------|--------|--------|
| Regulatory Expected Loss (EL) <sup>1</sup>   | 4,281  | 4,669  | 4,516  |
| Eligible Provisions (EP)                     |        |        |        |
| Collective Provisions <sup>2</sup>           | 2,613  | 2,614  | 2,722  |
| Specific Provisions <sup>2,3</sup>           | 1,956  | 1,980  | 2,192  |
| General Reserve for Credit Losses adjustment | 321    | 305    | 283    |
| less ineligible provisions <sup>4</sup>      | (711)  | (732)  | (917)  |
| Total Eligible Provisions                    | 4,179  | 4,167  | 4,280  |
| Regulatory EL in Excess of EP                | 102    | 502    | 236    |
| Common Equity Tier 1 Adjustment              | 102    | 502    | 236    |

Includes provisions for assets under standardised portfolio

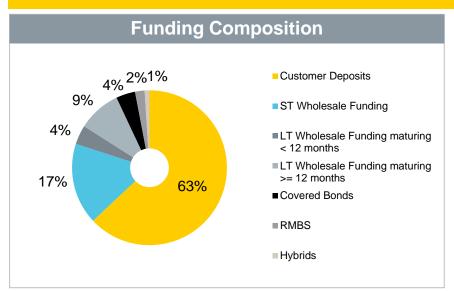


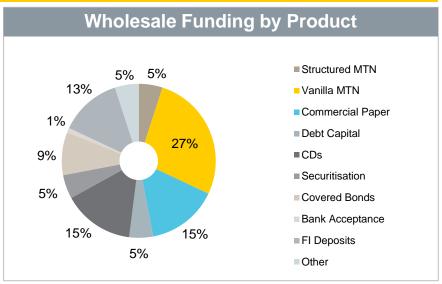
In the December 2014 half year a change in the treatment of the Retail Best Estimate of Expected Loss (BEEL) resulted in a decrease in the defaulted Expected Loss, offset by an

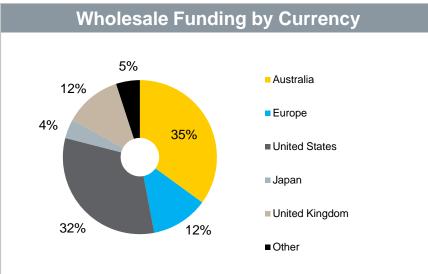
Includes transfer from collective provision to specific provisions in accordance with APS 220 requirements (Dec 14: \$150m, Jun 14: \$165m, Dec 13: \$148m)

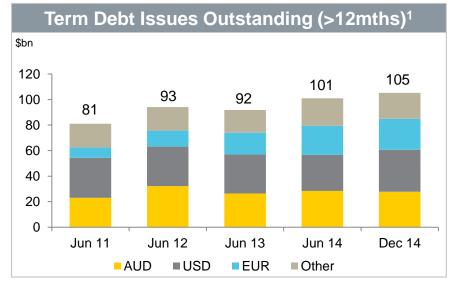
Specific provisions at December 2014 includes \$690m in partial write offs (Jun 14: \$688m, Dec 13: \$628m)

## **Funding - Portfolio**



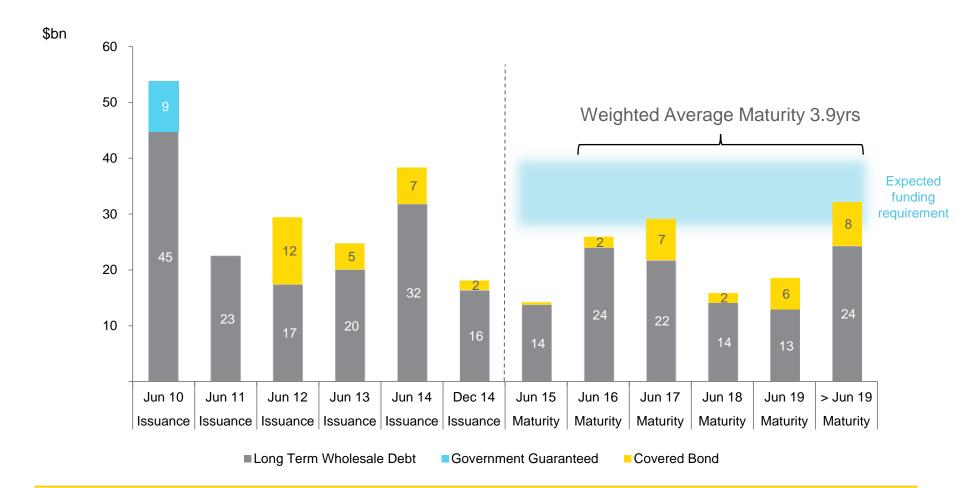




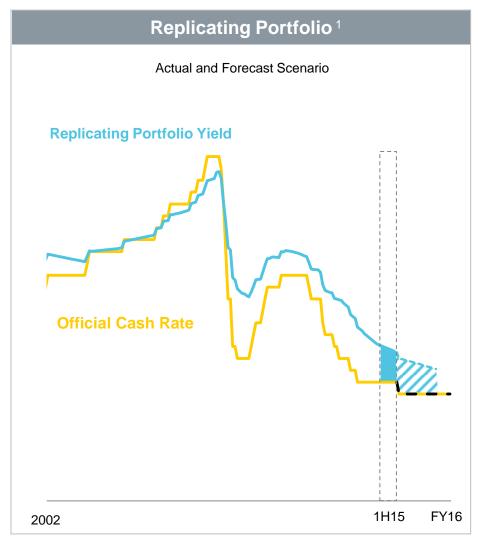


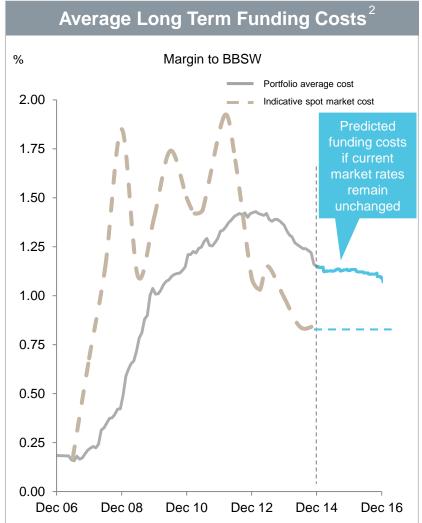
# Funding – Issuance and Maturity

- Funding strategy driven by market and investor diversity, appropriate maturity profile and overall cost
- Term wholesale funding requirement has eased materially since FY 2010



### Replicating Portfolio and Funding Costs

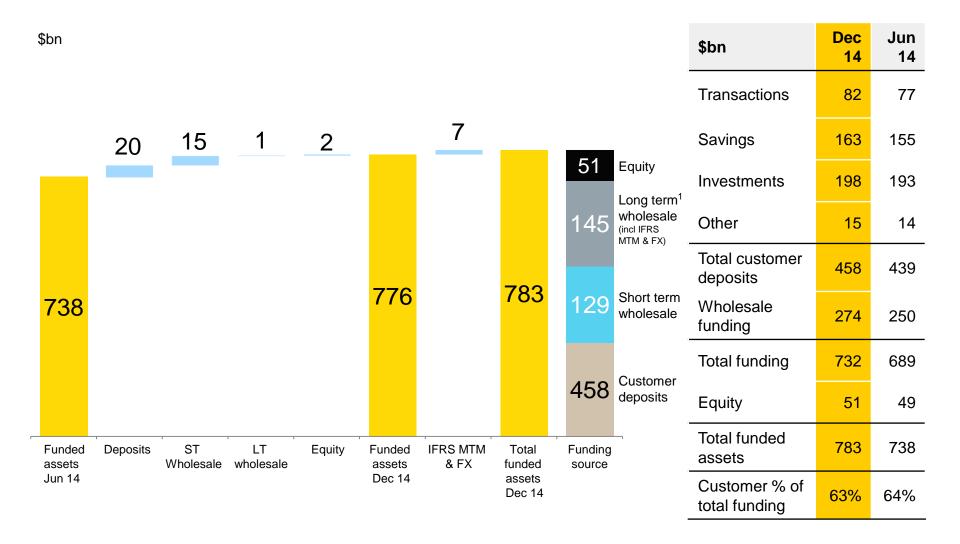




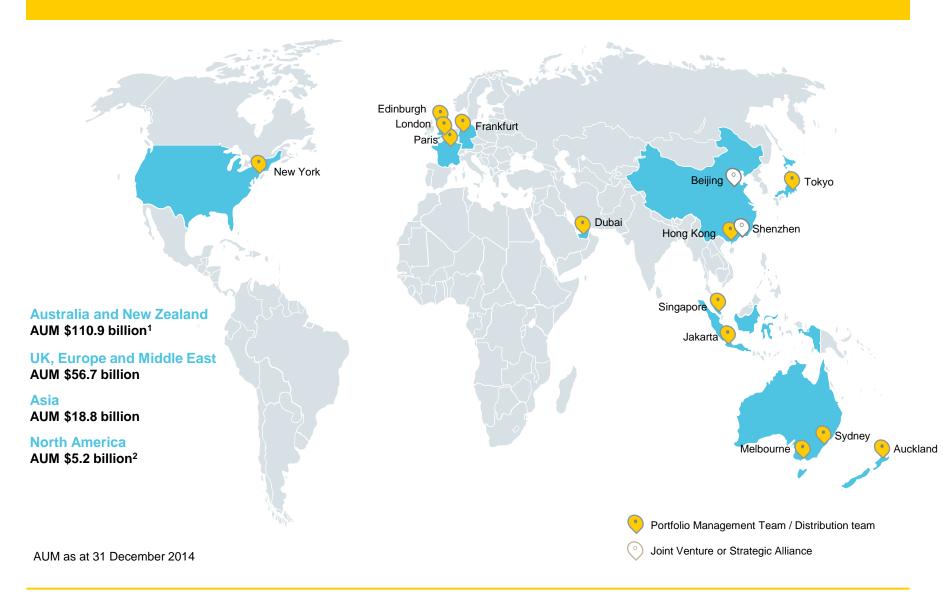


<sup>1</sup> Replicating portfolio provides partial economic hedge for certain liabilities and assets that display imperfect correlation between the cash rate and the product interest rate

#### **Funded Assets**



### **CFSGAM – Global Reach**



<sup>1.</sup> Includes Realindex Investments which is a wholly owned investment management subsidiary of the Colonial First State group of companies



USA assets managed through CFSAMAL, (Australia based non-domiciled), FSII, (UK based non-domiciled), FSI Singapore (Singaporean based non-domiciled), USA SEC Registered Investment Advisers

# **RBS – 6 Month Periods**

| \$m   |                  | Dec 14                | Jun 14                | Dec 13                | Dec 14 vs<br>Jun 14 | Dec 14 vs<br>Dec 13 |
|---|------------------|-----------------------|-----------------------|-----------------------|---------------------|---------------------|
| Net interest income                         | Home loans       | 1,763                 | 1,738                 | 1,727                 | 1%                  | 2%                  |
|   | Consumer finance | 920                   | 906                   | 876                   | 2%                  | 5%                  |
|   | Retail deposits  | 1,137                 | 1,022                 | 942                   | 11%                 | 21%                 |
|   | Other            | 38                    | 43                    | 53                    | (12%)               | (28%)               |
|   |                  | 3,858                 | 3,709                 | 3,598                 | 4%                  | 7%                  |
|   |                  |                       |                       |                       |                     |                     |
| Other banking income                        | Home loans       | 112                   | 102                   | 109                   | 10%                 | 3%                  |
|   | Consumer finance | 299                   | 267                   | 278                   | 12%                 | 8%                  |
|   | Retail deposits  | 228                   | 233                   | 222                   | (2%)                | 3%                  |
|   | Distribution     | 201                   | 198                   | 195                   | 2%                  | 3%                  |
|   | Other            | 48                    | 43                    | 48                    | 12%                 | -                   |
|   |                  | 888                   | 843                   | 852                   | 5%                  | 4%                  |
| Total banking income                        | Home loans       | 1,875                 | 1,840                 | 1,836                 | 2%                  | 2%                  |
| Total banking moonie                        | Consumer finance | ,                     | •                     | •                     | 2%<br>4%            | 2%<br>6%            |
|   | Retail deposits  | 1,219                 | 1,173                 | 1,154                 | 4%<br>9%            | 17%                 |
|   | Distribution     | 1,365<br>201          | 1,255<br>198          | 1,164<br>195          |                     |                     |
|   | Other            |                       |                       | 195                   | 2%                  | 3%                  |
|   | Otrici           | 86                    | 4 552                 |                       | 40/                 | (15%)               |
| Operating expenses                          |                  | 4,746                 | 4,552                 | 4,450                 | 4%                  | 7%                  |
| Operating expenses  Loan impairment expense |                  | (1,635)               | (1,565)               | (1,608)               | 4%                  | 2%                  |
| Cash NPAT                                   |                  | (268)<br><b>1,992</b> | (285)<br><b>1,894</b> | (297)<br><b>1,784</b> | (6%)<br><b>5%</b>   | (10%)<br><b>12%</b> |

# **Retail Banking Services**

| \$m                     | Dec 14  | Dec 14 vs Jun 14  | Dec 14 vs Dec 13  |
|-------------------------|---------|---|---|
| Home loans              | 1,875   | <ul> <li>Solid balance growth within competitive market.</li> <li>Seasonally higher new business volumes</li> </ul> | <ul> <li>Solid balance growth within competitive market. Focus on profitable growth</li> </ul>              |
| Consumer finance        | 1,219   | <ul> <li>Solid balance growth &amp; increased credit card spend</li> </ul>  | 6% • Strong balance growth  |
| Retail Deposits         | 1,365   | <ul> <li>Improved investment margin</li> <li>Solid growth in transactions and savings balances</li> </ul>           | <ul> <li>Improved investment margin</li> <li>Strong balance growth in transactions &amp; savings</li> </ul> |
| Distribution            | 201     | 2% • Growth in FX income  | <ul><li>Growth in FX and sale of insurance products</li></ul>   |
| Other                   | 86      | <ul><li>Lower business lending</li><li>balances</li><li>Increased merchant income</li></ul>                         | (15%) • Decline in business lending balances  |
| Total banking income    | 4,746   | 4%  | 7%  |
| Operating expenses      | (1,635) | <ul> <li>Inflation related staff expenses</li> <li>&amp; seasonally higher loyalty expenses</li> </ul>              | <ul> <li>Inflation related staff</li> <li>expenses and investment in digital capabilities</li> </ul>        |
| Loan impairment expense | (268)   | (6%) Seasonal trends in personal loans  | (10%) • Strong housing market   |
| Cash NPAT               | 1,992   | 5%  | 12%   |

# **BPB – 6 Month Periods**

| \$m                    |                              | Dec 14 | Jun 14 | Dec 13 | Dec 14 vs<br>Jun 14 | Dec 14 vs<br>Dec 13 |
|------------------------|------------------------------|--------|--------|--------|---------------------|---------------------|
| Net interest income    | Corporate Financial Services | 496    | 469    | 456    | 6%                  | 9%                  |
|                        | Regional & Agribusiness      | 281    | 275    | 275    | 2%                  | 2%                  |
|                        | Local Business Banking       | 435    | 416    | 415    | 5%                  | 5%                  |
|                        | Private Bank                 | 131    | 123    | 121    | 7%                  | 8%                  |
|                        | CommSec                      | 75     | 71     | 74     | 6%                  | 1%                  |
|                        |                              | 1,418  | 1,354  | 1,341  | 5%                  | 6%                  |
| Other banking income   | Corporate Financial Services | 148    | 139    | 143    | 6%                  | 3%                  |
|                        | Regional & Agribusiness      | 47     | 44     | 44     | 7%                  | 7%                  |
|                        | Local Business Banking       | 85     | 87     | 90     | (2%)                | (6%)                |
|                        | Private Bank                 | 30     | 27     | 25     | 11%                 | 20%                 |
|                        | CommSec                      | 96     | 82     | 83     | 17%                 | 16%                 |
|                        |                              | 406    | 379    | 385    | 7%                  | 5%                  |
| Total banking income   | Corporate Financial Services | 644    | 608    | 599    | 6%                  | 8%                  |
|                        | Regional & Agribusiness      | 328    | 319    | 319    | 3%                  | 3%                  |
|                        | Local Business Banking       | 520    | 503    | 505    | 3%                  | 3%                  |
|                        | Private Bank                 | 161    | 150    | 146    | 7%                  | 10%                 |
|                        | CommSec                      | 171    | 153    | 157    | 12%                 | 9%                  |
|                        |                              | 1,824  | 1,733  | 1,726  | 5%                  | 6%                  |
| Operating expenses     |                              | (697)  | (673)  | (665)  | 4%                  | 5%                  |
| Loan impairment expens | se                           | (63)   | (157)  | (80)   | (60%)               | (21%)               |
| Cash NPAT              |                              | 743    | 635    | 686    | 17%                 | 8%                  |

# **Business and Private Banking**

| \$m                          | Dec 14 | Dec 14 vs Jun 14  | Dec 14 vs Dec 13  |
|------------------------------|--------|---|---|
| Corporate Financial Services | 644    | <ul> <li>Solid Lending and Deposit         <ul> <li>balance growth in addition to</li> <li>increased Global Markets</li> <li>revenue</li> </ul> </li> </ul> | Strong Lending and Deposit balance growth in addition to increased Global Markets revenue   |
| Regional & Agribusiness      | 328    | <ul> <li>Moderate Lending balance<br/>growth in addition to increased<br/>Global Markets revenue</li> </ul>   | <ul> <li>Moderate Lending and solid         Deposit balance growth in addition to increased Global Markets revenue     </li> </ul>    |
| Local Business Banking       | 520    | <ul> <li>Solid Deposit and Business         Lending balance growth, partly offset by flat Home Lending balance growth     </li> </ul>                       | <ul> <li>Solid Deposit and Business         Lending balance growth, partly offset by flat Home Lending balance growth     </li> </ul> |
| Private Bank                 | 161    | <ul> <li>Solid Deposit balance growth<br/>and increased activity in Equity<br/>Capital Markets</li> </ul>   | <ul> <li>Strong Deposit balance growth and increased activity in Equity Capital Markets. Funds Under Advice 126%</li> </ul>           |
| CommSec                      | 171    | <ul> <li>Increased activity in Equity</li> <li>Capital Markets and Trading</li> <li>Volumes</li> </ul>  | <ul> <li>Increased activity in Equity</li> <li>Capital Markets and Trading</li> <li>Volumes</li> </ul>                                |
| Total banking income         | 1,824  | 5%  | 6%  |
| Operating expenses           | (697)  | <ul> <li>Investment in technology related initiatives and front line capacity</li> </ul>  | <ul> <li>Investment in technology related initiatives and front line capacity in addition to wage inflation</li> </ul>                |
| Loan impairment Expense      | (63)   | (60%) Non-recurrence in small number of large individual provisions   | (21%) Increased write-backs and stable underlying portfolio quality   |
| Cash NPAT                    | 743    | 17%   | 8%  |

## **IB&M – 6 Month Periods**

| \$m                     |                       | Dec 14 | Jun 14 | Dec 13 | Dec 14 vs<br>Jun 14 | Dec 14 vs<br>Dec 13 |
|-------------------------|-----------------------|--------|--------|--------|---------------------|---------------------|
| Net interest income     | Institutional Banking | 632    | 638    | 610    | (1%)                | 4%                  |
|                         | Markets               | 78     | 75     | 81     | 4%                  | (4%)                |
|                         |                       | 710    | 713    | 691    | -                   | 3%                  |
| Other banking income    | Institutional Banking | 401    | 388    | 394    | 3%                  | 2%                  |
|                         | Markets               | 323    | 207    | 273    | 56%                 | 18%                 |
|                         |                       | 724    | 595    | 667    | 22%                 | 9%                  |
| Total banking income    | Institutional Banking | 1,033  | 1,026  | 1,004  | 1%                  | 3%                  |
|                         | Markets               | 401    | 282    | 354    | 42%                 | 13%                 |
|                         |                       | 1,434  | 1,308  | 1,358  | 10%                 | 6%                  |
| Operating expenses      |                       | (475)  | (492)  | (451)  | (3%)                | 5%                  |
| Loan impairment expense | •                     | (97)   | (40)   | (21)   | large               | large               |
| Cash NPAT               |                       | 653    | 582    | 670    | 12%                 | (3%)                |

# **Institutional Banking and Markets**

| \$m                     | Dec 14 | Dec 14 vs Jun 14   | Dec 14 vs Dec 13   |
|-------------------------|--------|--|--|
| Institutional Banking   | 1,033  | <ul> <li>Growth in average lending and average transaction deposit balances, partly offset by lower margins</li> </ul> | <ul> <li>Growth in average lending and average transaction deposit balances, partly offset by lower margins</li> </ul> |
| Markets                 | 401    | <ul> <li>Strong sales and trading performance, particularly in Rates, and favourable CVA¹</li> </ul>                   | 13% Strong sales performance and favourable CVA¹   |
| Total banking income    | 1,434  | 10%  | 6%   |
| Operating expenses      | (475)  | (3%) ■ Non repeat of one offs  | <ul><li>Investment in technology and people</li></ul>  |
| Loan impairment expense | (97)   | <ul> <li>Portfolio growth and provisions related to certain legacy balances</li> </ul>                                 | large Provisions related to certain legacy balances, lower write backs and portfolio growth                            |
| Cash NPAT               | 653    | 12%  | (3%)   |





## WM – 6 Month Periods<sup>1</sup>

|                             |                                   | Dec 14 | Jun 14 | Dec 13 | Dec 14 vs<br>Jun 14 | Dec 14 vs<br>Dec 13 |
|-----------------------------|-----------------------------------|--------|--------|--------|---------------------|---------------------|
| Total operating income      | CFSGAM                            | 402    | 371    | 368    | 8%                  | 9%                  |
|                             | Colonial First State <sup>2</sup> | 451    | 407    | 421    | 11%                 | 7%                  |
|                             | Comminsure                        | 338    | 357    | 350    | (5%)                | (3%)                |
|                             |                                   | 1,191  | 1,135  | 1,139  | 5%                  | 5%                  |
| Operating expenses          | CFSGAM                            | (257)  | (241)  | (227)  | 7%                  | 13%                 |
|                             | Colonial First State <sup>2</sup> | (295)  | (318)  | (272)  | (7%)                | 8%                  |
|                             | Comminsure                        | (162)  | (156)  | (158)  | 4%                  | 3%                  |
|                             | Other                             | (69)   | (63)   | (87)   | 10%                 | (21%)               |
|                             |                                   | (783)  | (778)  | (744)  | 1%                  | 5%                  |
| Underlying profit after tax | CFSGAM                            | 114    | 109    | 120    | 5%                  | (5%)                |
|                             | Colonial First State <sup>2</sup> | 108    | 66     | 104    | 64%                 | 4%                  |
|                             | Comminsure                        | 124    | 140    | 142    | (11%)               | (13%)               |
|                             | Other                             | (44)   | (48)   | (63)   | (8%)                | (30%)               |
|                             |                                   | 302    | 267    | 303    | 13%                 | -                   |
| Cash NPAT                   | CFSGAM                            | 112    | 111    | 127    | 1%                  | (12%)               |
|                             | Colonial First State <sup>2</sup> | 110    | 79     | 105    | 39%                 | 5%                  |
|                             | Comminsure                        | 163    | 199    | 175    | (18%)               | (7%)                |
|                             | Other                             | (38)   | (45)   | (63)   | (16%)               | (40%)               |
|                             | 23.                               | 347    | 344    | 344    | 1%                  | 1%                  |

**Excludes Property** 

<sup>2</sup> Colonial First State incorporates the results of all financial planning businesses

# Wealth Management<sup>1</sup>

| \$m                    | Dec 14 |      | Dec 14 vs Jun 14  |      | Dec 14 vs Dec 13   |
|------------------------|--------|------|---|------|--|
| CFSGAM                 | 402    | 8%   | Average AUM 个6%, investment outperformance, foreign exchange benefits, stronger margins   | 9%   | Average AUM 个10%, investment outperformance and foreign exchange benefits  |
| CFS <sup>2</sup>       | 451    | 11%  | Strong investment performance, positive net flows, higher Advice fees   | 7%   | Strong investment performance and positive net flows   |
| Comminsure             | 338    | (5%) | Annual Inforce Premiums ↑3%, lower reserving and improved lapse rates offset by higher event claims                                     | (3%) | Annual Inforce Premiums 个5%, improved Wholesale life result offset by higher claims including General Insurance events |
| Total operating income | 1,191  | 5%   |   | 5%   |  |
| Operating expenses     | (783)  | 1%   | Inflation related salary increases, performance incentives and the impact of AUD depreciation, partly offset by timing and productivity | 5%   | Inflation related salary increases, performance incentives and the impact of AUD depreciation                          |
| Cash NPAT              | 347    | 1%   |   | 1%   |  |

**Excludes Property** 

<sup>2</sup> Colonial First State incorporates the results of all financial planning businesses

# NZ - 6 Month Periods

| NZ\$m                     |                      | Dec 14 | Jun 14 | Dec 13 | Dec 14 vs<br>Jun 14 | Dec 14 vs<br>Dec 13 |
|---------------------------|----------------------|--------|--------|--------|---------------------|---------------------|
| Net interest income       | ASB                  | 827    | 755    | 743    | 10%                 | 11%                 |
|                           | Other                | 4      | 14     | 5      | (71%)               | (20%)               |
|                           | Total NII            | 831    | 769    | 748    | 8%                  | 11%                 |
| Other banking income      | ASB                  | 169    | 160    | 177    | 6%                  | (5%)                |
| Other banking income      | Other                | (16)   | (15)   | (15)   | 7%                  | 7%                  |
|                           | Total OBI            | 153    | 145    | 162    | 6%                  | (6%)                |
|                           |                      |        |        |        |                     |                     |
| Total banking income      | ASB                  | 996    | 915    | 920    | 9%                  | 8%                  |
|                           | Other                | (12)   | (1)    | (10)   | large               | 20%                 |
|                           | Total banking income | 984    | 914    | 910    | 8%                  | 8%                  |
| Funds management incor    | me                   | 38     | 33     | 34     | 15%                 | 12%                 |
| Insurance income          |                      | 119    | 125    | 97     | (5%)                | 23%                 |
| Total operating income    |                      | 1,141  | 1,072  | 1,041  | 6%                  | 10%                 |
|                           |                      |        |        |        |                     |                     |
| Operating expenses        |                      | (461)  | (445)  | (443)  | 4%                  | 4%                  |
| Loan impairment expense   |                      | (37)   | (35)   | (21)   | 6%                  | 76%                 |
| Investment experience aft | er tax               | 5      | 4      | -      | 25%                 | large               |
| Corporate tax expense     |                      | (163)  | (145)  | (144)  | 12%                 | 13%                 |
| Cash NPAT                 |                      | 485    | 451    | 433    | 8%                  | <b>12%</b>          |

## **New Zealand**

| NZ\$m                     | Dec 14 | Dec 14 vs Jun 14  | Dec 14 vs Dec 13   |
|---------------------------|--------|---|--|
| ASB Operating Income      | 1,032  | <ul> <li>Lending ↑ 3% and retail deposits ↑ 6% (spot)</li> <li>Continued favourable funding conditions</li> </ul> | <ul> <li>Lending ↑ 5% and retail deposits ↑ 9% (spot)</li> <li>Strong business and rural growth and favourable funding conditions</li> </ul>                       |
| ASB Operating<br>Expenses | 399    | <ul> <li>Inflation related salary increases and investment in frontline capability and technology</li> </ul>      | Inflation related salary increases and investment in frontline capability and technology   |
| ASB Impairment<br>Expense | 37     | 6% Continued growth across all lending portfolios   | <ul> <li>Increase in CP following continuing growth in all lending portfolios</li> <li>Stabilising home loan arrears rates vs decreases in prior period</li> </ul> |
| Sovereign Cash NPAT       | 57     | (10%)  Higher lapse rates Positive claims experience and continued inforce growth                                 | <ul> <li>Strong claims experience improvement</li> <li>Inforce premiums ↑ 5%</li> </ul>  |
| Cash NPAT                 | 485    | 8%  | 12%  |

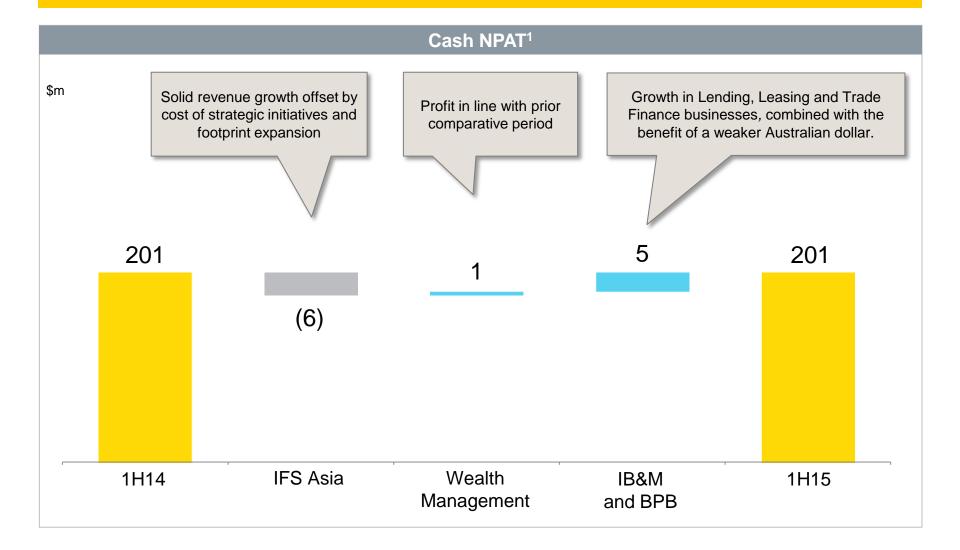
# **Bankwest – 6 Month Periods**

| \$m                     | Dec 14 | Jun 14 | Dec 13 | Dec 14 vs<br>Jun 14 | Dec 14 vs<br>Dec 13 |
|-------------------------|--------|--------|--------|---------------------|---------------------|
| Net interest income     | 803    | 773    | 804    | 4%                  | -                   |
| Other banking income    | 109    | 103    | 103    | 6%                  | 6%                  |
| Total banking income    | 912    | 876    | 907    | 4%                  | 1%                  |
| Operating expenses      | (397)  | (401)  | (405)  | (1%)                | (2%)                |
| Loan impairment expense | 26     | (6)    | (5)    | large               | large               |
| Net profit before tax   | 541    | 469    | 497    | 15%                 | 9%                  |
| Corporate tax expense   | (163)  | (144)  | (147)  | 13%                 | 11%                 |
| Cash NPAT               | 378    | 325    | 350    | 16%                 | 8%                  |

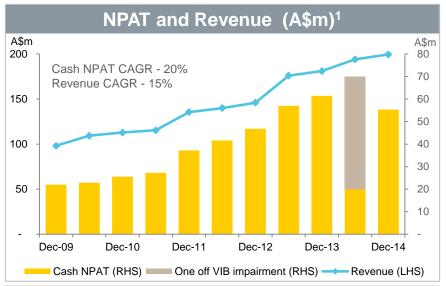
## **Bankwest**

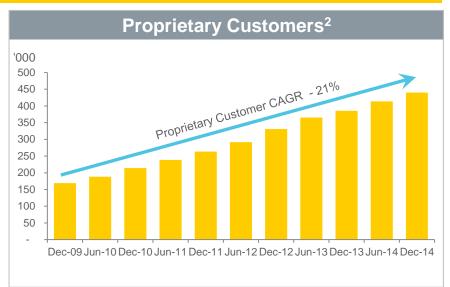
| \$m                     | Dec 14 | Dec 14 vs Jun 14   | Dec 14 vs Dec 13  |
|-------------------------|--------|--|---|
| Banking income          | 912    | <ul> <li>Continued growth in average interest earning assets</li> <li>Improvement in Net Interest Margin due to improved investment deposit margins</li> </ul> | <ul> <li>Balance growth across most product lines</li> <li>Lower net interest margin</li> </ul>                 |
| Operating expenses      | (397)  | (1%)  Lower salary related expenses due to productivity initiatives offset by one-off property charge  | <ul> <li>Lower salary related expenses due to productivity initiatives</li> </ul>                               |
| Loan impairment expense | 26     | <ul> <li>Reduced individual provision charges</li> <li>Run-off of troublesome and impaired portfolio</li> </ul>  | <ul> <li>Reduced individual provision charges</li> <li>Run-off of troublesome and impaired portfolio</li> </ul> |
| Cash NPAT               | 378    | 16%  | 8%  |

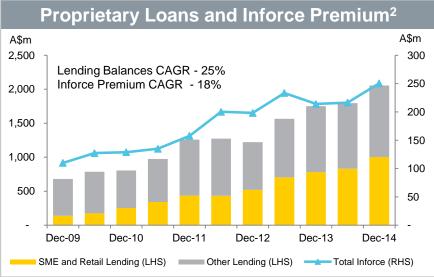
### **CBA in Asia**

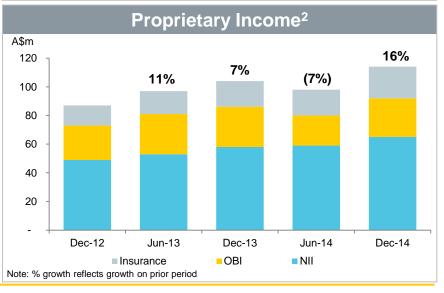


#### IFS Asia - Continued growth despite economic slowdown









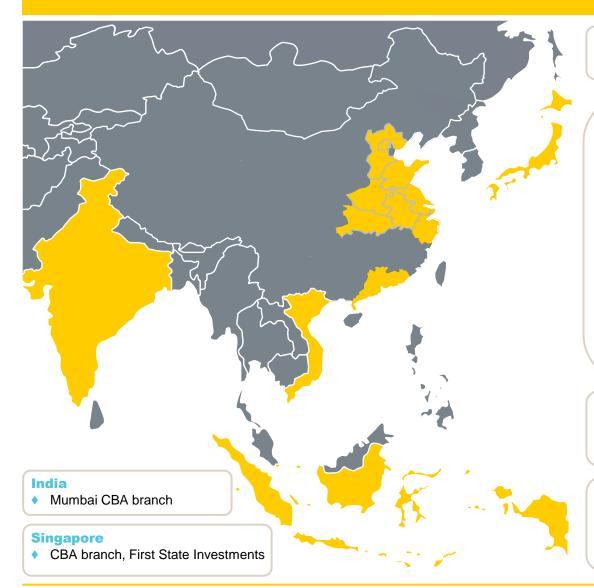
IFS Asia NPAT includes proprietary businesses in China, Indonesia, Vietnam, India and Japan and income from investments in Bank of Hangzhou, Qilu Bank, BoCommLife and Vietnam International Bank







#### **CBA** in Asia



#### Japan

Tokyo CBA branch, First State Investments

#### China

- Bank of Hangzhou (20%): 159 branches
- Qilu Bank (20%): 102 branches
- County Banking
- Henan: 7 Banks and 4 branches (5 Banks and 4 branches @ 80% and 2 Banks @ 100% shareholding)
- Hebei: 8 Banks (5 Banks @ 80% and 3 Banks @ 100% shareholding).
- CBA Beijing, Shanghai and Hong Kong branches
- BoCommLife JV (37.5%): operating in 7 provinces
- First State Investments Hong Kong and First State Cinda JV (46%)
- Colonial Mutual Group Beijing Rep Office

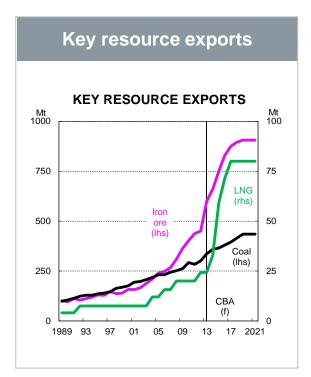
#### **Vietnam**

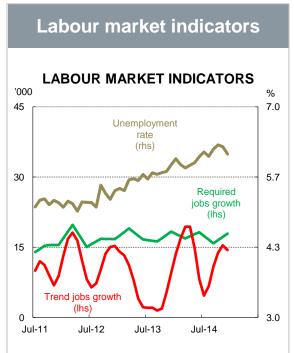
- Vietnam International Bank (20%): 159 branches
- Hanoi Representative Office
- Ho Chi Minh City CBA branch; 29 ATMs

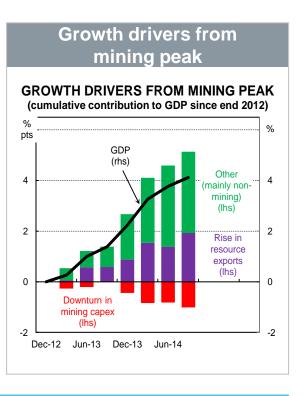
#### Indonesia

- PT Bank Commonwealth (99%): 91 branches and 144 ATMs
- PT Commonwealth Life (80%): 33 life offices
- First State Investments

### Australian economy – growth transition

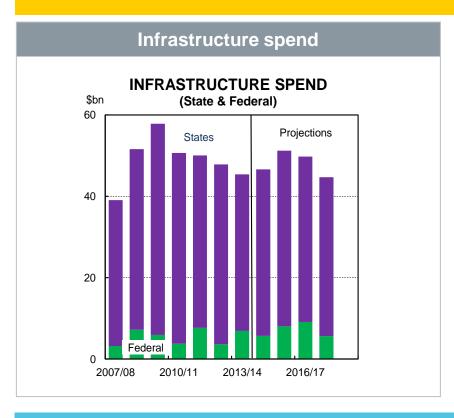


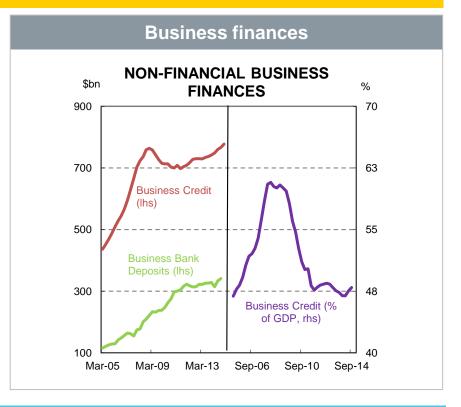




- Australian growth to run a little below trend in 2015 as growth transition proceeds
  - the economy needs to generate more income and more jobs;
  - resource exports set to deliver significant income boost;
  - the growth transition to generate jobs is underway but the unemployment rate remains high;
  - more than construction required to drive growth over the medium term.

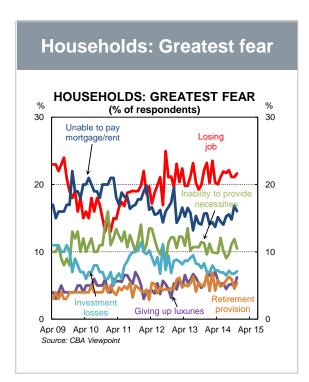
#### **Growth transition – Infrastructure & business investment**



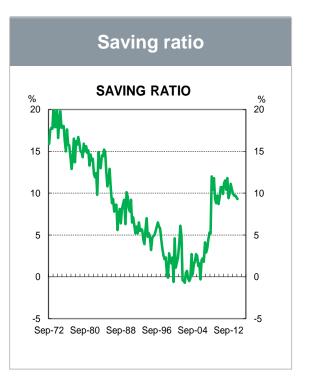


- Infrastructure spend by Government will boost GDP. IMF estimates show a 1% of GDP lift in infrastructure spending boosts output by 0.4% in Year 1 and 1.5% after four years.
- RBA believes that it has created an environment where businesses can play their part in the growth dynamic.

#### **Growth transition – the role of the consumer**

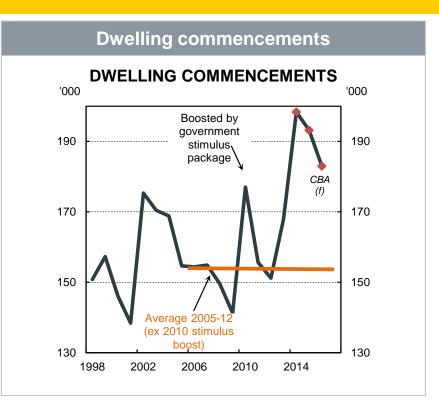






- Households that are worried about job prospects typically:
  - are less responsive to low interest rates;
  - want to save more and spend less;
  - are reluctant to borrow and focus on paying off debt; and
  - are less inclined to seek wage rises

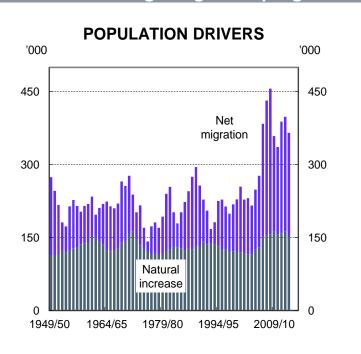
#### **Growth transition – housing construction**



| Calendar year | Dwelling starts |
|---------------|-----------------|
| 2012          | 151k            |
| 2013          | 168k            |
| 2014e         | 198k            |
| 2015f         | 193k            |
| 2016f         | 183k            |

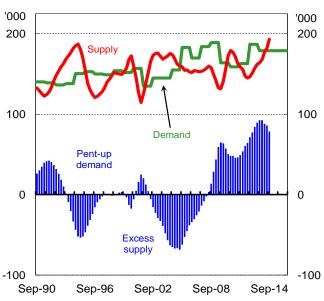
- Dwelling commencements look to have hit a record high in 2014, and will be at a similar level in 2015.
- Construction activity to run well above 150k "normal" level.
- Composition of lending (more focussed on multi-density dwellings) argues for a drawn out peak.

Population growth is solid in Australia because of a high migration program

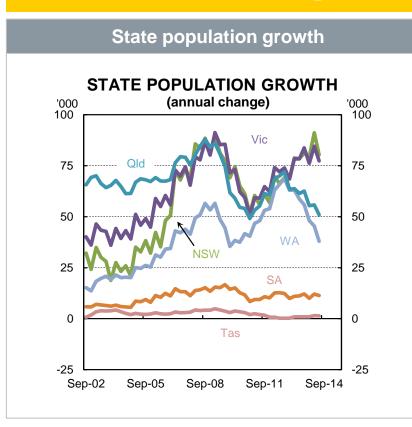


High population growth increased demand for housing





- Australia's population growth rate of 1.6% is well above the OECD average of 0.7%.
- Strong population growth has increased housing demand while the supply of new dwellings has been low because of competition with mining and infrastructure. Underlying demand for housing has run ahead of new supply until very recently. So there is a accumulated demand for housing.

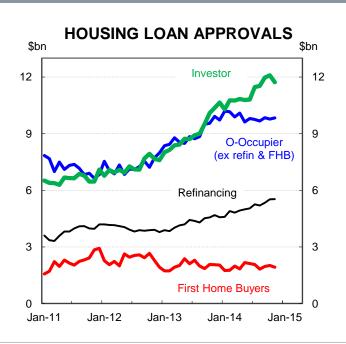


| Dwelling price growth |                         |                         |                        |  |  |  |  |
|-----------------------|-------------------------|-------------------------|------------------------|--|--|--|--|
| change (%)            | 3 Years<br>to<br>Dec 14 | 12 mths<br>to<br>Dec 14 | 6 mths<br>to<br>Dec 14 |  |  |  |  |
| Sydney                | 30.6                    | 12.4                    | 6.5                    |  |  |  |  |
| Melbourne             | 13.4                    | 7.6                     | 4.5                    |  |  |  |  |
| Brisbane              | 9.2                     | 4.8                     | 2.5                    |  |  |  |  |
| Adelaide              | 6.4                     | 4.3                     | 3.5                    |  |  |  |  |
| Perth                 | 13.1                    | 2.1                     | 2.1                    |  |  |  |  |
| Australia             | 18.1                    | 7.9                     | 4.5                    |  |  |  |  |

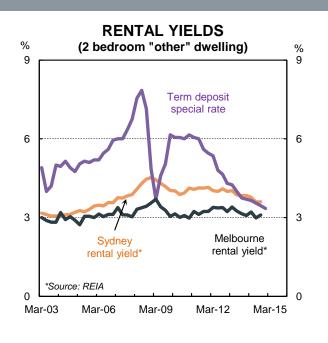
Source: CoreLogic RP Data, Hedonic Index.

- Rising dwelling prices is one of the transmission paths for monetary policy.
- Higher dwelling prices boost wealth and consumer spending, encourage new construction and lift sentiment.
- House prices are rising ahead of income, so household leverage is lifting again.

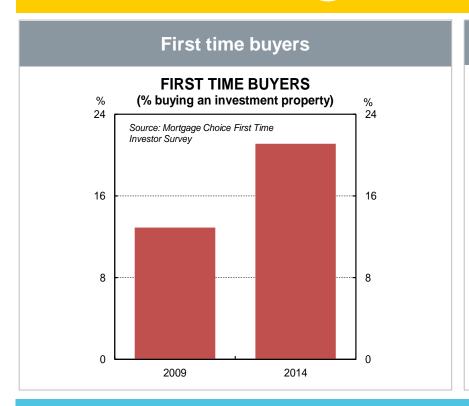
#### Are investors a problem?

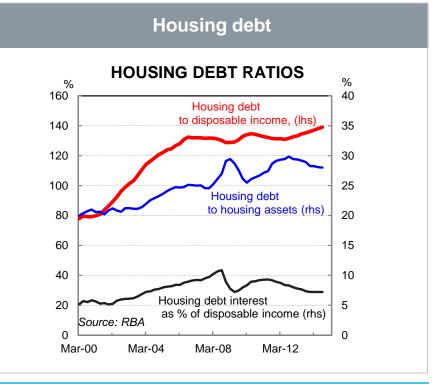


#### Rental yields



- RBA concerns about the level of investor interest in the housing market are likely to remain in 2015. This investor interest is a rational response to the environment created by central banks. The low debt rate environment encouraged a search for yield.
- Some "investors" may in fact be concealed first-home buyers. Affordability constraints mean they are initially entering the market as investors and taking advantage of the rental income and tax offsets for a while before shifting to owner occupation.





- The RBA is now favouring the use of macroprudential tools. APRA has delivered a relatively restrained response. APRA will further lift supervisory oversight and loan affordability tests for the investor segment in 2015. These tools may dampen the housing contribution to the growth transition at the margin. But it is unlikely to derail the process.
- Australian household leverage ratios are creeping up again but, debt servicing remains manageable.

#### Factors that typically characterise a house price bubble are not evident in Australia

| Housing "Bubble" – typical characteristics                | Current position in Australia   |
|---|---|
| Unsustainable asset prices                                | <ul> <li>Prices supported by the excess of demand over supply</li> <li>Australia's population continues to grow at above average rates</li> <li>Supply-side responding – lift in construction underway</li> </ul>   |
| Speculative investment artificially inflates asset prices | Investor interest is a rational response to low interest rates, rising<br>risk appetite and the pursuit of yield.   |
| Strong volume growth driven by relaxed lending standards  | <ul> <li>Already stringent standards tightened through GFC</li> <li>Minimal "low doc" lending</li> <li>Mortgage insurance for higher LVR loans</li> <li>Full recourse lending</li> </ul>  |
| Interaction of high debt levels and interest rates        | <ul> <li>A high proportion of borrowers ahead of required repayment levels</li> <li>Interest rate buffers built into loan serviceability tests at application</li> <li>Housing credit growth remains at the bottom end of the range of the past three decades.</li> </ul> |
| Domestic economic shock – trigger for price correction    | <ul> <li>Respectable Australian economic growth outcomes</li> <li>Unemployment rate has risen but arrears rates are low</li> </ul>  |

### **New Zealand**

#### **Economic Summary – New Zealand**

|                                       | 2010 | 2011 | 2012 | 2013 | 2014 | 2015<br>(f) | 2016<br>(f) | 2017<br>(f) |
|---------------------------------------|------|------|------|------|------|-------------|-------------|-------------|
| Credit growth (annual – June vs June) | 0.7  | 1.5  | 3.2  | 3.9  | 4.2  | 3½-<br>5½   | 3½-<br>5½   | 3½-<br>5½   |
| Household credit                      | 2.5  | 1.2  | 1.8  | 5.1  | 5.2  | 3-5         | 3-5         | 2½-<br>4½   |
| Business credit                       | -7.6 | 1.2  | 3.9  | 1.8  | 3.2  | 3½-<br>5½   | 5-7         | 5-7         |
| Agriculture credit                    | 2.6  | -0.8 | 3.0  | 4.4  | 3.7  | 3½-<br>5½   | 4-6         | 4-6         |
| GDP growth (annual average)           | 8.0  | 1.0  | 2.6  | 2.1  | 2.8  | 3.5         | 3.1         | 2.9         |
| CPI (annual average)                  | 1.8  | 3.8  | 2.2  | 8.0  | 1.5  | 0.6         | 1.7         | 2.4         |
| Unemployment (year average)           | 6.6  | 6.6  | 6.6  | 6.7  | 5.9  | 5.4         | 5.2         | 4.9         |
| OCR (June qtr)                        | 2.75 | 2.5  | 2.5  | 2.5  | 3.25 | 3.5         | 3.5         | 3.5         |

**ASB Economists Forecasts** 

Credit Growth

GDP, Unemployment & CPI

Cash Rate

= 12 months to June qtr

= Year average

= June qtr

### **Customer Satisfaction - Sources**

- Roy Morgan Research Retail Main Financial Institution (MFI) Customer Satisfaction. Australian population 14+, % "Very Satisfied" or "Fairly Satisfied" with relationship with that MFI. 6 month rolling average to December 2014. Peers includes ANZ, NAB and Westpac. CBA excludes Bankwest.
- Needs Met per Customer / Products per Customer Roy Morgan Research. Australian Population 18+, Banking and Finance products per Banking and Finance customer at financial institution. 6 month rolling average to December 2014. CBA excludes Bankwest. Rank based on comparison to ANZ, NAB and Westpac. Wealth includes Superannuation, Insurance and Managed Investments. Share of product is calculated by dividing Products held at CBA by Products held anywhere.
- Roy Morgan Research, Australians 14+, Proportion of Banking and Finance MFI Customers that nominated each bank as their Main Financial Institution, 12 month average to December. Peers includes ANZ, NAB and Westpac (incl. St George Group). CBA includes Bankwest.
- 4 DBM Business Financial Services Monitor (December 2014), average satisfaction rating of business customers' Main Financial Institution (MFI), across all Australian businesses, using an 11 pt scale where 0 is Extremely Dissatisfied and 10 is Extremely Satisfied, 6 month rolling average.
- Micro businesses are defined as those with annual turnover up to \$1 million, Small businesses are those with annual turnover of \$1 million to less than \$5 million, Medium businesses are those with annual turnover of \$5 million to less than \$50 million, and Large businesses are those with annual turnover of \$50m to less than \$500m. All charts use a 6 month rolling average.
- Wealth Insights overall satisfaction score Ranking of Colonial First State (the platform provider) is calculated based on the weighted average (using Plan for Life FUA) of the overall satisfaction scores of FirstChoice and FirstWrap compared with the weighted average of other platform providers in the relevant peer set. The relevant peer set includes platforms belonging to Westpac, NAB, ANZ, AMP and Macquarie in the Wealth Insights survey.
- 7 PT Bank Commonwealth in Indonesia rated number one among foreign banks for customer service as measured by MRI (the Industry Standard for Customer Service Excellence).
- Proportion of Banking & Finance customers' Wealth products captured by the financial institution. Roy Morgan Research. Australian Population 18+, 6 month average to December 2014. Calculated by dividing Wealth products held at institution by products held anywhere. Wealth Products includes Insurance, Managed Investments and Superannuation. CBA excludes Bankwest.
- Roy Morgan Research. Australian population 14+. Proportion of customers who conducted internet banking via website or app with their Main Financial Institution in the last 4 weeks, who are either "Very Satisfied" or "Fairly Satisfied" with the service provided by that institution. 6 month average to December 2014. Rank based on comparison to ANZ, NAB and Westpac.

## **Technology - Sources**

- 1 CommBank app on iOS and Android in Australia. Sources are the Apple App Store and the Google Play Store.
- 2 Roy Morgan Research. Australian population 14+. Proportion of customers who conducted internet banking via an app with their Main Financial Institution in the last 4 weeks, who are either "Very Satisfied" or "Fairly Satisfied" with the service provided by that institution. 6 month rolling average to December 2014. Rank based on comparison to ANZ, NAB and Westpac.
- 3 CBA's combined following across Facebook, Twitter, LinkedIn and Google+ is the largest of the main Australian banks. In addition, global independent website *The Financial Brand* rates the social media presence of banks and credit unions globally, CBA is the #1 Australian bank on their list: http://thefinancialbrand.com/40900/power-100-2014-q2-bank-rankings/
- 4 Roy Morgan Research. Australian population 14+. Proportion of customers who conducted internet banking via website with their Main Financial Institution in the last 4 weeks, who are either "Very Satisfied" or "Fairly Satisfied" with the service provided by that institution. 6 month rolling average to December 2014. Rank based on comparison to ANZ, NAB and Westpac.
- 5 Roy Morgan Research. Banking and Finance Customers aged 14-17, 12 month average to December 2014. CBA excludes Bankwest. Rank based on comparison to ANZ, NAB and Westpac.
- Roy Morgan Research. Australian population 14+. Proportion of customers who conducted internet banking via website or app with their Main Financial Institution in the last 4 weeks, who are either "Very Satisfied" or "Fairly Satisfied" with the service provided by that institution. 6 month average to December 2014. Rank based on comparison to ANZ, NAB and Westpac.
- 7 Roy Morgan Research, Australians 14+, Proportion of Banking and Finance MFI Customers that nominated each bank as their Main Financial Institution, 12 month average to December 2014. CBA excludes Bankwest.
- 8 Money Magazine's Best Innovative Banking App, awarded December 2014.
- 9 Business Review Weekly, Most Innovative Companies list, November 2014. Commonwealth Bank ranked #6, and was the only financial services company in the top 10. For more information: <a href="http://www.brw.com.au/lists/50-most-innovative-companies/2014/">http://www.brw.com.au/lists/50-most-innovative-companies/2014/</a>

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# **Productivity Metrics - Definitions**

| Measure  | Metric   | Timeframe                                 |
|--|--|---|
| Teller transactions per CSR                          | Average number of transactions completed per week in branch by Retail Customer Service Representatives                                   | 1H15 v 1H13                               |
| Personal loans funded same day                       | Percentage of personal loans funded on day of application, excluding applications referred for manual decisioning and fraud verification | 1H15 v 1H13                               |
| Credit approval time - asset finance                 | Average time taken to issue a credit approval  | 1H15 v 1H13                               |
| Turnaround time – home insurance claims              | The median number of business days between claim notification and finalisation   | 1H15 v 1H14                               |
| Transactions per Intelligent Deposit Machine         | Average number of transactions completed per week using an Intelligent Deposit Machine   | 1H15 v 1H13                               |
| Client on-boarding time – transaction banking        | Number of Days to on-board clients   | 1H15 v Apr 14                             |
| Bankwest – Business Account documents required       | Average number of documents that customer has to provide to support their maintenance request  | 1H15 v 1H14                               |
| Regional and Agribusiness - Client facing activities | Number of client facing activities logged by bankers   | 13 weeks to Oct 14 v<br>13 weeks to Nov13 |

#### **Sustainability Scorecard – Sources and Definitions**

#### Complete definitions for scorecard metrics are available at www.commbank.com.au/sustainability2014

All metrics capture data from Australian domestic operations only (excluding Bankwest), unless otherwise stated.

- 1 Proportion of each financial institution's Retail MFI customers surveyed by Roy Morgan Research that are either 'Very Satisfied' or 'Fairly Satisfied' with their overall relationship with that financial institution. Metric reported as a 6 month rolling average, based on the Australian population aged 14+. Ranking relative to the other three main Australian banks (Westpac, NAB and ANZ). "FY" represents data to June, and "1H" represents data to December.
- Average satisfaction of each financial institution's MFI business customers surveyed by DBM Business Financial Services Monitor. 0 is 'Extremely Dissatisfied', 10 is 'Extremely Satisfied'. Metric reported as a 6 month rolling average. Ranking relative to the other three main Australian banks (Westpac, NAB and ANZ).
- 3 Score calculated based on the weighted average (based on Plan for Life FUA) of the overall satisfaction scores of FirstChoice and FirstWrap. 1 is 'Poor', 10 is 'excellent'. Ranking calculated by comparing the score with the weighted average of other platform providers in the relevant peer set to include platforms belonging to Westpac, NAB, ANZ, AMP and Macquarie in the Wealth Insights survey. The survey is conducted annually.
- Index showing the proportion of employees replying with a score 4 or 5 to questions relating to satisfaction, retention, advocacy and pride on a scale of 1-5 (5 is "strongly agree", 1 is "strongly disagree"). In 2012, the Group moved the people and culture survey administration to a new provider, no prior year data is available. The survey is conducted annually.
- Percentage of roles at the level of both Manager and Executive Manager and above filled by women, in relation to the total domestic headcount at this level as at 30 June and 31 December for 1H15. Headcount captures permanent headcount (full-time, part-time, job share, on extended leave), and contractors (fixed term arrangements) paid directly by the Group. The percentage of roles at Executive Manager and above excludes Custom Solutions and CFSPM.
- LTIFR is the reported number of occurrences of lost time arising from injury or disease that have resulted in an accepted workers compensation claim, for each million hours worked by the average number of domestic employees over the year. Data is presented using the information available as at 30 June and 31 December for 1H15. Prior year data is updated due to change of reporting entity, late reporting and subsequent acceptance or rejection of claims made during the year. As a result, 2014 LTIFR has changed from 1.3 to 1.5.
- Absenteeism is the annualised figure as at 31 May each year and 31 December for 1H15. Absenteeism refers to the average number of sick leave days (and, for CommSec employees, carers leave days) per domestic full-time equivalent (FTE).
- Scope 1 and 2 data is collected in line with NGER legislation. Scope 3 relates to indirect emissions (tool-of-trade vehicles, natural gas and electricity), rental car and taxi use, business use of private vehicles, dedicated bus service, business flights, office paper and waste to landfill.
- 9 The number of active school banking students banked at least once during a 12 month period through a school banking school and the number of students booked to attend Commonwealth Bank Foundation's StartSmart programs.

#### **CO<sub>2e</sub> Emissions Method – Project Finance Energy Sector**

The financed emissions analysis was conducted by EY, CBA's Sustainability Consultant, following the principles set out in the GHG Protocol's Corporate Value Chain (Scope 3) Accounting and Reporting Standard. This approach draws on the emerging protocols being discussed through the Greenhouse Gas Protocol and UNEP FI working group.

#### **Project Finance definition used**

Project finance is a method of financing in which the lender looks primarily to the revenues generated by a single project, both as the source of repayment and as security for the exposure.

The Equator Principles, June 2013

#### Allocation of emissions and energy production to CBA

For each asset class (electricity generation, oil & gas extraction, and coal mining), project emissions and energy production were allocated to CBA in proportion to the original committed debt provided by CBA as a percentage of total syndicate debt, under the assumption that the ratio of CBA debt share remains constant over the life of the loan. A consistent 70/30 debt-to-equity ratio was assumed for all projects.

#### Measure

tCO<sub>2e</sub>/\$m lent: total of the weighted emissions on CBA debt share (tCO<sub>2e</sub>), divided by the total Class 1 limits committed as at June 2014.

tCO<sub>2e</sub>/tonne coal extracted: total of the weighted emissions on CBA debt share (tCO<sub>2e</sub>), divided by the CBA debt share of total coal extracted (tonnes) for each project.

 $tCO_{2e}$ /MWh: total of the weighted emissions on CBA debt share of electricity generation from each generator ( $tCO_{2e}$ ), divided by the CBA debt share of electricity generated (MWh) for each generator.

#### Coal and Oil & Gas

CBA's debt finance for coal and oil & gas activities includes infrastructure activities (e.g. construction of LNG facilities) as well as production (e.g. coal mining). Scope 1 & 2 emissions are associated with the project's activities, and are included in the assessment of emissions from CBA debt finance. Production and emissions data sources were drawn from publicly-available reports or other company disclosure.

- Coal Analysis of emissions associated with the coal sector are presented for both Scope 1 and 2 emissions (associated with facility operations) and indirect emissions (Scope 3 arising from the combustion of coal by third-parties).
- Oil & Gas As the majority of oil and gas projects financed by CBA are in development, emissions associated with the operation and construction of each asset were considered in determining CBA's debt share of total emissions from oil and gas projects.

#### **Electricity**

Emissions intensity of generation data for individual generators was sourced either through Australian Energy Market Operator (AEMO) records or from the Carbon Monitoring for Action (CARMA) database of fossil-fuel-powered power-plants. Annual generation data for specific facilities was sourced either from the grid-operators (AEMO/SWIS - South West Interconnected System) or from estimations made on the basis of generation capacity and expected usage.

In Australia, the grid average emissions intensity is the generation-weighted average of the emissions intensity of the National Energy Market (NEM), SWIS and NT (emissions intensity from National Greenhouse and Energy Reporting (NGER) Determination and generation from Bureau of Resources and Energy Economics (BREE) FY13). For the USA, the country-specific emissions intensity factor was taken from Econometrica.

